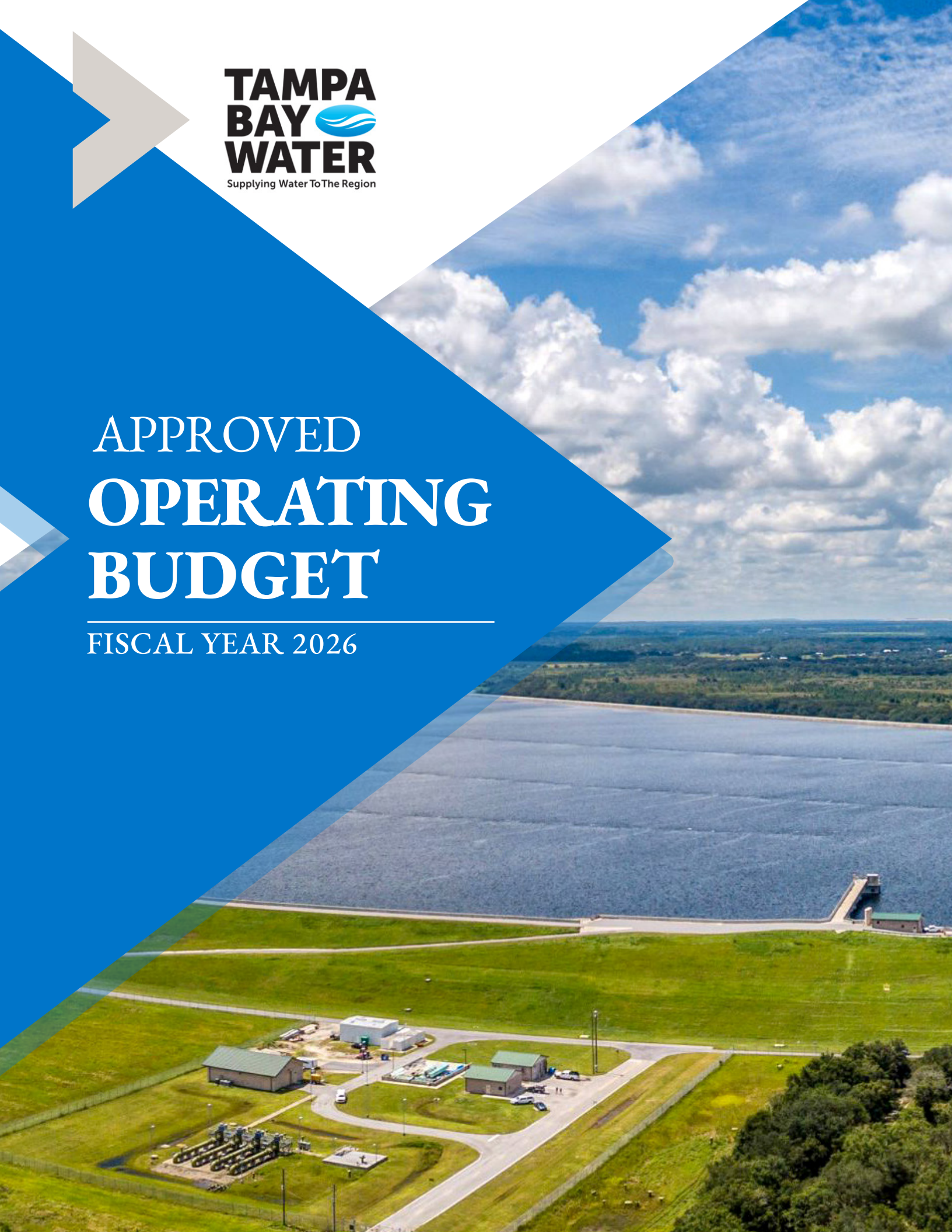




APPROVED OPERATING BUDGET

FISCAL YEAR 2026





**TAMPA
BAY WATER**
Supplying Water To The Region



TABLE OF CONTENTS

▶ Organizational Information	9
▶ Tampa Bay Water Board of Directors.....	11
▶ Tampa Bay Water Executive Team.....	12
▶ Organizational Chart.....	13
▶ Agency Profile.....	14
▶ Tampa Bay Water Service Areas.....	15
▶ Tampa Bay Water Facilities.....	16
▶ Map-Tampa Bay Water Facilities Locations.....	17
▶ Tampa Bay Water Strategic Plan.....	18
▶ Tampa Bay Water Mission, Vision and Value Statements.....	20
▶ Tampa Bay Water Strategic Goals and Objectives.....	21
▶ Goal 1 – Water Supply.....	21
▶ Goal 2 – Continuous Improvement.....	21
▶ Goal 3 – Optimize Financial Stability and Sustainability.....	22
▶ Goal 4 – Stakeholder and Regional Collaboration.....	23
▶ Goal 5 – Workforce Learning and Growth.....	24
▶ Goal 6 – Security and Readiness.....	25
▶ Tampa Bay Water Board Performance Dashboard.....	26
▶ GFOA Distinguished Budget Award.....	29
▶ General Manager’s Budget Message and Executive Summary	31
▶ General Manager’s Budget Message and Executive Summary.....	33
▶ Policy Goals for Budget Development.....	34
▶ Key Factors Affecting Budget.....	35
▶ Water Demand Used in the Budget.....	36
▶ Operational Highlights.....	37
▶ Budget Timing.....	39
▶ Analysis of Costs in the Budget.....	40
▶ Annual Budget Development	42
▶ Budget Format.....	44
▶ Budget Basis.....	46
▶ Annual Budget Requirements.....	47
▶ Annual Budget Process.....	48



TABLE OF CONTENTS

▶ Annual Budget Development (Continued)	50
▶ Budget Development Schedule.....	50
▶ Major Responsibilities.....	51
▶ Budget Implementation.....	53
▶ Budget Amendments.....	53
▶ Financial Management Policies	54
▶ Utility Reserve Fund (Fund Balance) Policy.....	56
▶ Rate Stabilization Account Policy.....	56
▶ Fixed Asset Policy.....	57
▶ Investment Policy.....	57
▶ Debt Policy.....	57
▶ Accounting, Auditing and Financial Reporting Policies.....	58
▶ Auditing.....	58
▶ Basis of Accounting and Accounting Systems.....	58
▶ Performance Audit.....	59
▶ Balanced Budget Policy.....	59
▶ Financial Plan	60
▶ Funds Structure Overview.....	62
▶ Funds and Accounts Flowchart.....	62
▶ Financial Planning and Trends.....	67
▶ Long-term Master Water Plan.....	69
▶ Revenues.....	72
▶ Expenditures.....	73
▶ Balanced Budget.....	74
▶ Sources and Uses of Funds – Budget Projections.....	75
▶ Explanation of Variances.....	76
▶ Capital Expenditures.....	76
▶ Annual Rate Setting and Member Costs	79
▶ Overview.....	81
▶ Rate Setting.....	82

TABLE OF CONTENTS

▶ Annual Rate Setting and Member Costs (Continued)	82
▶ Uniform Rate Elements.....	82
▶ Fixed Costs.....	82
▶ Variable Costs.....	83
▶ Rate for City of Tampa from Tampa Bypass Canal.....	83
▶ Other Budget Factors.....	84
▶ Projected Water Demand Chart.....	85
▶ Estimated Net Member Costs Chart.....	85
▶ Uniform Water Rates.....	86
▶ Estimated Net Member Costs Details.....	87
▶ Estimated Member Costs – Hillsborough County.....	88
▶ Estimated Member Costs – Pasco County.....	89
▶ Estimated Member Costs – Pinellas County.....	90
▶ Estimated Member Costs – City of New Port Richey.....	91
▶ Estimated Member Costs – City of St. Petersburg.....	92
▶ Estimated Member Costs – City of Tampa.....	93
▶ Debt Service	95
▶ Bonds.....	97
▶ Outstanding Bonds.....	97
▶ Rate Covenant.....	98
▶ Facility Acquisition Credits.....	99
▶ Outstanding Facility Acquisition Credits by Member Chart.....	99
▶ Outstanding Facility Acquisition Credits by Year Chart.....	99
▶ Summary of Debt Service.....	100
▶ Rating Agencies Analysis.....	100
▶ Outstanding Debt Service.....	102
▶ Annual Debt Service Payments by Bond Series Chart.....	102
▶ Annual Debt Service Payments - Principal & Interest Chart.....	102
▶ Future Borrowing.....	103
▶ Estimated Timeline and Amounts of Future Borrowing.....	103



TABLE OF CONTENTS

▶ Capital Improvement Program	105
▶ Capital Improvement Planning and Financing.....	107
▶ Capital Improvement Program Definition.....	108
▶ Capital Improvement Program Document Link.....	110
▶ Capital Improvement Program Expenditures.....	110
▶ Capital Improvement Program Projects.....	111
▶ Divisional Operating Budget Detail	113
▶ Tampa Bay Water’s Divisional Organization.....	115
▶ Staffing.....	116
▶ Staffing Comparison by Division Table.....	116
▶ New Positions.....	116
▶ Staffing by Division Chart.....	117
▶ Projected Operating Expenses by Division Chart.....	121
▶ Office of the General Manager.....	125
▶ Office of the General Counsel.....	125
▶ Office of the General Manager (including General Counsel) Operations by Category.....	126
▶ Business Strategies Division.....	127
▶ Government Affairs Department.....	127
▶ Public Communications Department.....	127
▶ Continuous Improvement Department.....	127
▶ Safety Services Department.....	128
▶ Human Resources Department.....	128
▶ Business Strategies Division Operations by Category.....	129
▶ Business Strategies Division Performance.....	131
▶ Finance & Administration Division.....	132
▶ Finance Department.....	132
▶ Purchasing/Warehouse Department.....	132
▶ Records Department.....	132

TABLE OF CONTENTS

▶ Divisional Operating Budget Detail (Continued)	133
▶ Finance & Administration Division Operations by Category.....	133
▶ Finance & Administration Division Performance.....	135
▶ Information Technology Division.....	136
▶ Applications Team.....	136
▶ Cybersecurity Team.....	136
▶ Infrastructure/Network Team.....	136
▶ SCADA Team.....	136
▶ Information Technology Division Operations by Category.....	137
▶ Information Technology Division Performance.....	138
▶ Planning & Projects Division.....	139
▶ Engineering Department.....	140
▶ Surveying Department.....	140
▶ Construction Department.....	140
▶ Real Property Department.....	140
▶ Project Management Department.....	140
▶ Planning & Projects Division Operations by Category.....	141
▶ Planning & Projects Division Performance.....	142
▶ Science Division.....	143
▶ Water Use Permitting Department.....	144
▶ Environmental Monitoring Department.....	144
▶ System Decision Support Department.....	144
▶ Water Quality Services Department.....	144
▶ Laboratory Department.....	144
▶ Source Water Assessment Department.....	144
▶ Science Division Operations by Category.....	145
▶ Science Division Performance.....	146



TABLE OF CONTENTS

- ▶ **Divisional Operating Budget Detail (Continued)**..... 147
 - ▶ Water Production Division..... 147
 - ▶ Operations & Maintenance Departments..... 147
 - ▶ Maintenance Planning & Reliability Department..... 147
 - ▶ Reservoir Compliance Department..... 147
 - ▶ Buildings, Ground & Fleet Department..... 147
 - ▶ Water Production Division Operations by Category..... 148
 - ▶ Water Production Division Performance..... 150
- ▶ **Summary of Contracts and Resolutions**..... 151
 - ▶ Amended and Restated Interlocal Agreement..... 153
 - ▶ Master Water Supply Contract..... 155
 - ▶ Master Bond Resolution..... 158
- ▶ **Appendix**..... 161
 - ▶ Service Area Demographics and Statistical Information..... 163
 - ▶ Population..... 165
 - ▶ Households..... 166
 - ▶ Climate Data..... 167
 - ▶ Members’ Fixed Costs Potential Annual True Up..... 170
 - ▶ Historical Uniform Rates..... 171
 - ▶ Projected Uniform Rates..... 171
- ▶ **Glossary**..... 173
 - ▶ Definitions..... 175
 - ▶ Acronyms..... 180



FISCAL YEAR 2026

Organizational Information





**TAMPA
BAY WATER**
Supplying Water To The Region

Tampa Bay Water Board of Directors May 2025

Tampa Bay Water is often cited as a model of regional cooperation, thanks to the spirit of regionalism that created the utility as well as the continuous regional efforts of our board of directors. Each elected official on our nine-member board represents an individual city or county that we serve, but at the dais, each also represents the Tampa Bay region. The policy decisions and directives of our board ensure our region has adequate and sustainable drinking water to support our economy, environment, and way of life.

Harry Cohen _____ Chairman
Commissioner – Hillsborough County

Lisset Hanewicz _____ Vice-Chair
Council Member – City of St. Petersburg

Dave Eggers _____ Member
Commissioner – Pinellas County

Ron Oakley _____ Member
Commissioner – Pasco County

Chopper Davis _____ Member
Mayor – City of New Port Richey

Charlie Miranda _____ Member
Councilman – City of Tampa

Jack Mariano _____ Member
Commissioner – Pasco County

Kathleen Peters _____ Member
Commissioner – Pinellas County

Joshua Wostal _____ Member
Commissioner – Hillsborough County

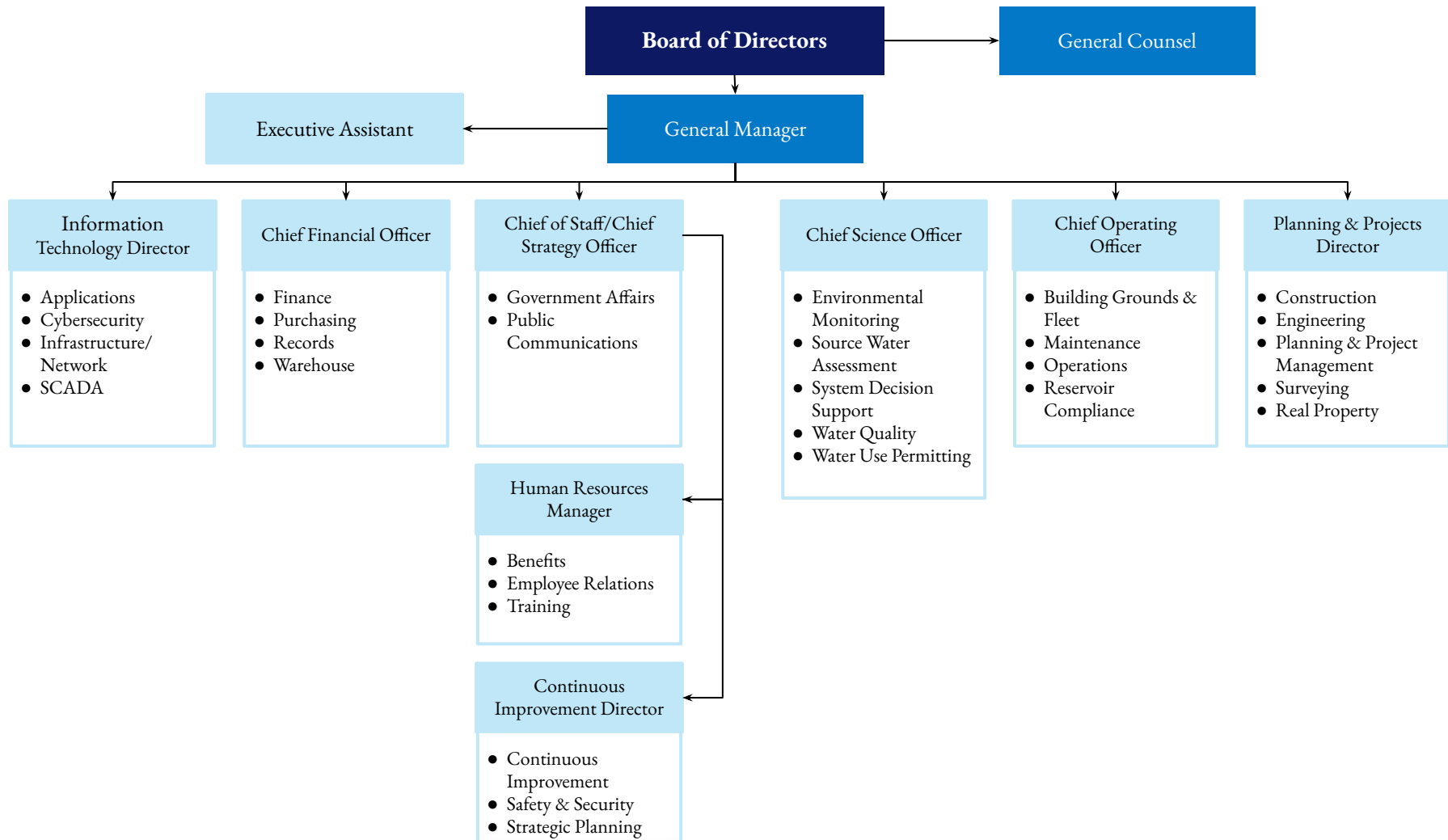




Tampa Bay Water Executive Team May 2025

- Charles Carden _____ General Manager
- Kelly M. Fernandez, *Persson, Cohen, Mooney, Fernandez & Jackson* _____ General Counsel
- Michelle L. Stom, MPA, APR _____ Chief of Staff/Chief Strategy Officer
- Christina Sackett, MBA _____ Chief Financial Officer
- Warren Hogg, P.G. _____ Chief Science Officer
- Paul Stanek _____ Chief Operating Officer
- Casey LaLomia _____ Information Technology Director
- Maribel Medina, P.E., PMP _____ Planning & Projects Director
- Shane Johnson _____ Continuous Improvement Director

Tampa Bay Water Organizational Chart Fiscal Year 2026



Agency Profile

Tampa Bay Water, A Regional Water Supply Authority (the Agency), formerly the West Coast Regional Water Supply Authority (the Predecessor Authority), was created on October 25, 1974, by enabling state legislation under Florida Statute Sections 163.01, 373.713, and 373.715. Hillsborough, Pasco, and Pinellas counties and the cities of St. Petersburg, Tampa, and New Port Richey comprise the Member Governments of the Agency. A Governance Study was adopted by the Florida Legislature in 1997 (the 1997 Legislation) amending Section 373.1963, Florida Statutes.

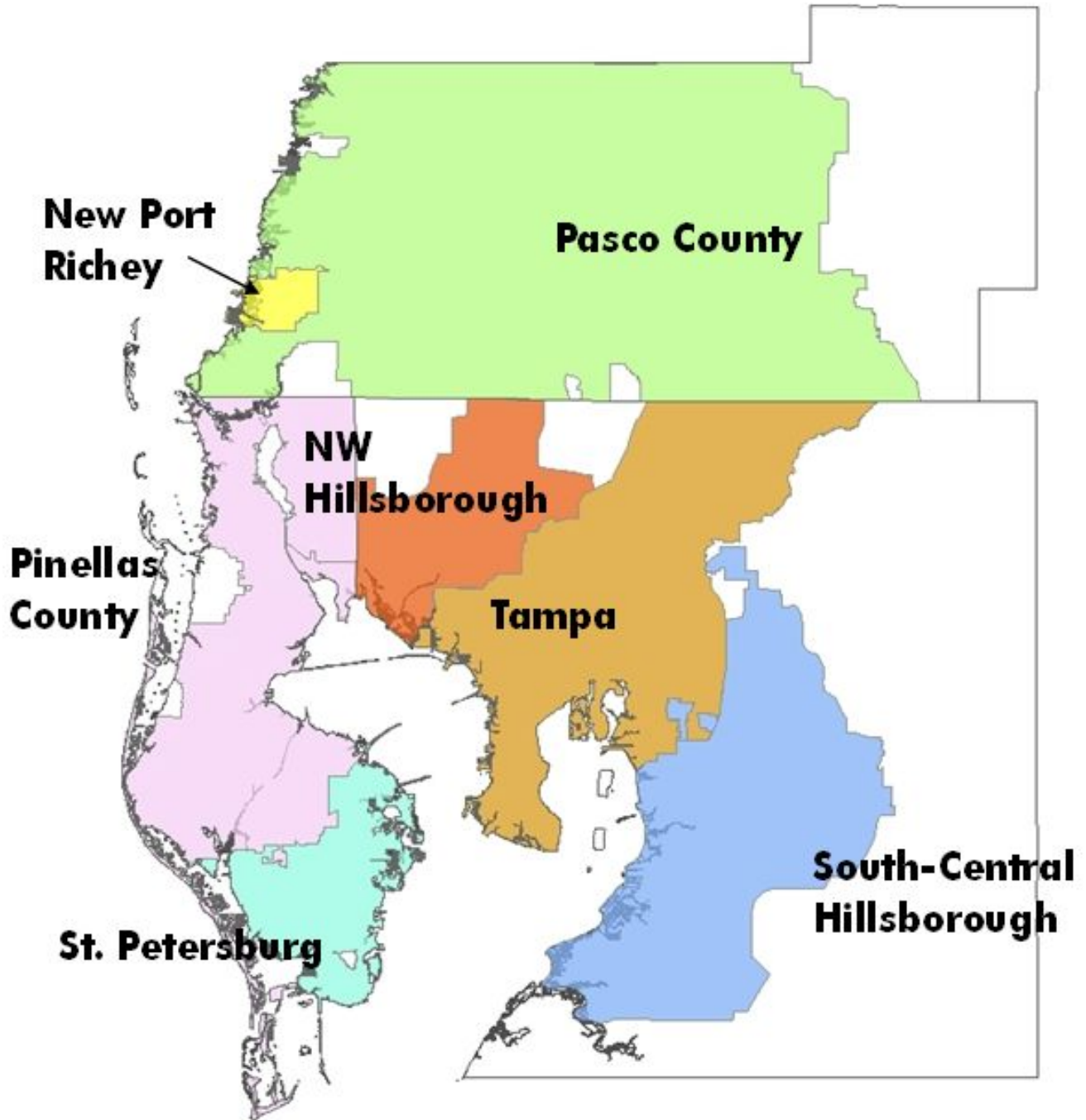
As part of the 1997 Legislation, the Agency entered into the Interlocal Agreement and the Master Water Supply Contract with its Member Governments for a term of 40 years. Pursuant to the Amended and Restated Interlocal Agreement and Master Water Supply Contract, the Agency is required to meet the Quality Water needs of the Member Governments and to charge a uniform per-gallon wholesale rate to Member Governments for the wholesale supply of drinking water; with one exception for the City of Tampa. The Agency will charge a separate rate to the City of Tampa for water delivered from the Tampa Bypass Canal. (See Summary of Contracts and Resolutions.)

Since forming in 1998, Tampa Bay Water has successfully achieved all the goals to create a new, diverse water supply system and cut back on groundwater pumping. Operating as a true, regional utility, the Agency has met its commitments to our local governments, the Florida Legislature, the regulatory officials, and the public by:

- Reducing groundwater pumping by nearly 100 million gallons per day through the development of alternative water supplies.
- Achieving environmental recovery in many of the region's wetland areas.
- Improving environmental monitoring at new and existing agency facilities.
- Providing high-quality, safe drinking water that surpasses all state and federal standards to our member governments.
- Ending litigation among our members and regulatory agencies over water issues.

Tampa Bay Water Service Areas

The Agency supplies wholesale drinking water to Hillsborough County, Pasco County, Pinellas County, New Port Richey, St. Petersburg, and Tampa. We supply water to more than 2.6 million people through the governments we serve.



Tampa Bay Water Facilities

The Agency's administrative office is in Clearwater, Florida. The Agency's operations, maintenance, and laboratory staff are located primarily at its Infrastructure Emergency Management and Laboratory facilities at the Cypress Creek Wellfield in Land O' Lakes, Florida. The Agency's diverse water system includes the following facilities located in Pasco, Pinellas, and Hillsborough Counties:

Groundwater:

- Cypress Creek Wellfield & Pump Station
- Starkey Wellfield
- Eldridge-Wilde Wellfield
- South Pasco Wellfield
- Cross Bar Ranch Wellfield
- South Central Hillsborough Wellfield
- Morris Bridge Wellfield
- Carrollwood Wells
- Cypress Bridge Wellfield
- Brandon Urban Dispersed Wells
- Northwest Hillsborough Wellfield
- Keller Hydrogen Sulfide Removal Facility
- Cosme-Odessa Wellfield
- Lithia Hydrogen Sulfide Removal Facility
- Section 21 Wellfield

Surface Water:

- Tampa Bay Regional Water Treatment Plant
- Tampa Bypass Canal Pump Station
- Alafia River Pump Station
- C.W. Bill Young Regional Reservoir
- South Central Hillsborough Booster Station
- Off-Stream Reservoir Pump Station

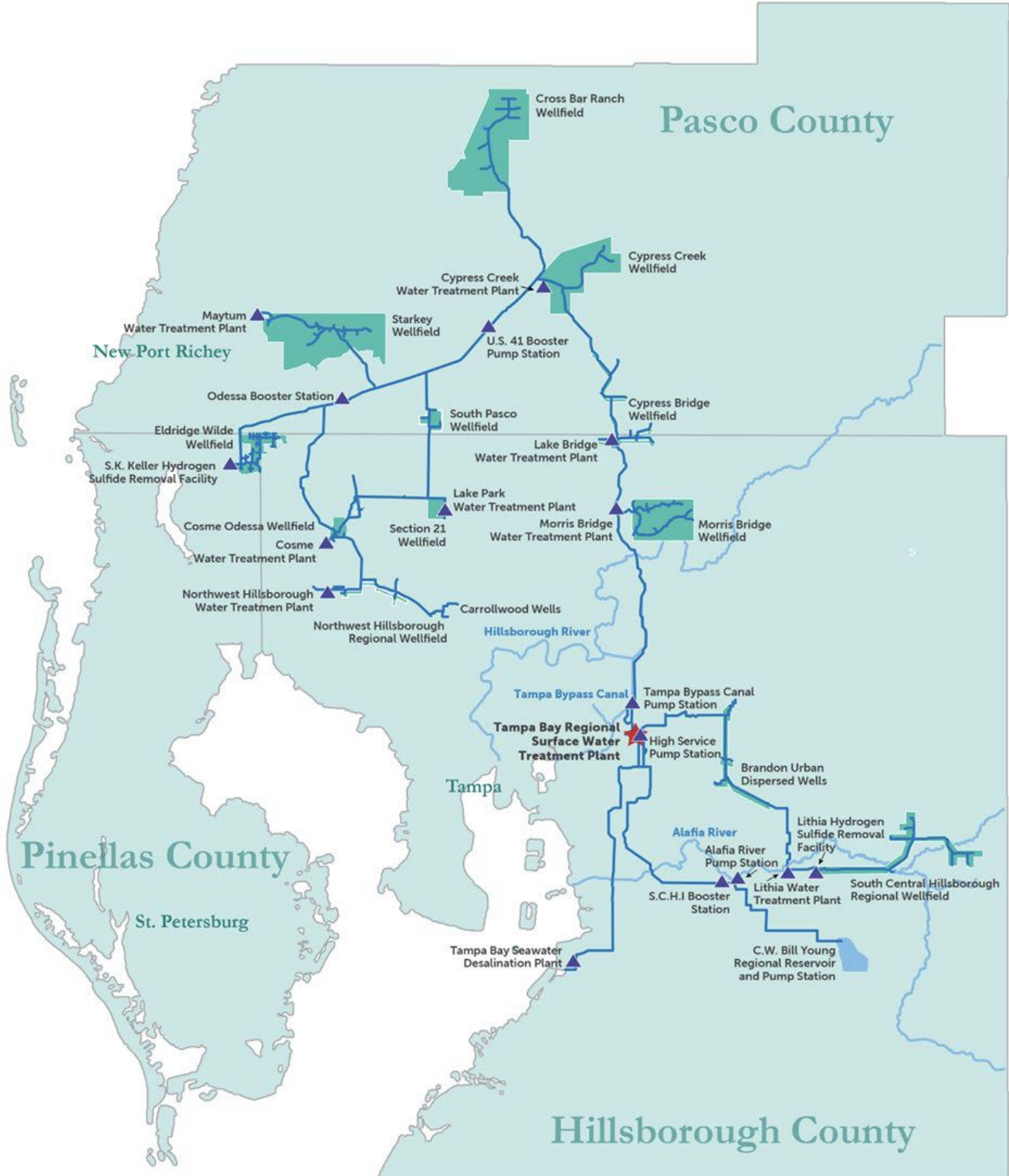
Desalinated Water:

- Tampa Bay Water Seawater Desalination Plant

The water system also includes various booster stations, water treatment facilities, and approximately 200 miles of raw water collection mains and large-diameter potable water transmission mains.

Tampa Bay Water is subject to regulation by the Florida Department of Environmental Protection, the Florida Department of Health, and the United States Environmental Protection Agency (USEPA) for matters related to the quality of water and the construction of its facilities. In addition, the Southwest Florida Water Management District (SWFWMD) regulates consumptive uses of water through a permitting process.

Map-Tampa Bay Water Facilities Locations



Tampa Bay Water Strategic Plan – 2022-2027, Updated 2023

The Tampa Bay Water Strategic Plan describes the six strategic goals, objectives, and key performance indicators necessary to carry out the policies set forth by the agency’s board of directors and the strategic direction laid out in the Amended and Restated Interlocal and Master Water Supply agreements. Based on a five-year horizon, the Strategic Plan is updated annually in accordance with guiding policies and principles, related planning documents, and an analysis of current business trends.

The agency’s member governments are represented through a nine-member board of directors. Tampa Bay Water was formed by the Florida Legislature under Sections 373.1962 and 163.01, Florida Statutes, which established the board of directors as the agency’s governing body. This enabling legislation and the Amended and Restated Interlocal Agreement authorize Tampa Bay Water as the sole and exclusive supplier of Quality Water for its member governments; to meet its member government’s water demands through implementing its master water planning process; to design, permit, construct, operate, and maintain water production and wholesale distribution facilities; and to incur bonded indebtedness and charge its customers a uniform wholesale rate.

In addition to the mandates in the agency’s enacting legislation, the Amended and Restated Interlocal Agreement and the Master Water Supply Agreement, Tampa Bay Water’s board of directors have adopted policies and principles consistent with those documents to guide the strategic direction of the agency. Those policies and procedures, as well as the strategic issues identified in three board of directors’ workshops in 2020 and 2021, have been used in drafting the Tampa Bay Water Strategic Plan – 2022-2027.

The Strategic Plan is divided into six Strategic Goal areas that each recognize a key focus area of the agency. Each Strategic Goal area is then divided into Objectives that contain the internal management Strategies and Tactics necessary to achieve Tampa Bay Water’s mission and vision.

Strategic Planning Process

Tampa Bay Water pursued a strategic planning update process that followed the book, *The Art of Strategic Leadership*, as recommended by the facilitator, WSP USA, Inc. This process uses skill and innovation to lead an organization to define and achieve a shared strategic direction. The process is proven to create a sustainable, programmatic approach to the development of an organization’s strategy and leadership. It includes specific and intentional approaches that ensure implementation of the strategic plan will occur.

A key component of the process is the selection of a Core Planning Team. Tampa Bay Water’s Core Planning Team was made up of agency managers, senior managers, and executive team members. This team met in a series of ten workshops over ten months from March 2021 to December 2021 to develop the agency’s new vision and strategic goals, objectives, strategies, and tactics to meet that vision. The Core Planning Team members gathered input and endorsement from all agency staff throughout the strategic planning process.

The role of the Core Planning Team was to be diverse and include existing and emergent agency leaders, to bring a wide range of perspectives to the strategic planning process and ultimately to build agency-wide acceptance for the strategic plan. During the workshops, team members were introduced to key performance indicators,

understanding, and working with different communications styles, using active listening skills, gaining staff endorsement, aligning everyday activities with the agency’s mission and vision, and other tips for work prioritization.

In addition, Tampa Bay Water used several inputs to create the strategic plan including:

- Strengths, weaknesses, opportunities and threats and board-identified organizational issues from the board’s three workshops throughout 2020 and the beginning of 2021.
- Recommendations and input from the agency’s 2020 Performance and Management Audit by CliftonLarsonAllen.
- An internal Gap Analysis performed by the Core Planning Team to identify key organizational issues.

Each of these inputs provided the group with direction for creating the strategic goals, objectives, strategies, and tactics.

The final products from the Core Planning Team effort include:

- The Tampa Bay Water Strategic Plan – 2022-2027 that includes the agency’s Mission, Vision, Strategic Goals, Objectives, and Strategies that was approved by the Board at its January 2022 meeting.
- A one-year Strategic Tactical Plan that includes the most urgent and top-ranked strategies and tactics for staff implementation. This plan will be updated annually, and the priorities will be included in the agency’s annual budget. In addition, these activities will be monitored closely on a quarterly basis by the agency’s Strategic Leadership Team and Executive Management Team.
- Finally, the remaining strategies and tactics will be consolidated into a Strategic Leadership Plan for the agency’s Executive Management Team to prioritize annually.

In the spring of 2023, Tampa Bay Water staff developed a process to periodically review each strategic tactic for continued relevancy and to report its completion or progress towards its completion for quarterly Executive Team and Leadership review and annual Board review ensuring accountability. Staff also developed a process to annually review the strategic plan’s goals and objectives and provide recommendations to the Board for any proposed changes. This process includes completing a Business Environment Scan to identify any new internal or external business trends that need consideration in the Strategic Plan. This process ensures the Strategic Plan remains a relevant tool that drives staff behavior and decision-making. Finally, staff developed an annual process for tactic planning and assignment, resulting in an annually prioritized Strategic Leadership Plan. This process allows tactics to be assigned to staff as part of their annual individual performance management goal setting for the new fiscal year and provides input into the budget preparation process for the next fiscal year.

The following Tampa Bay Water Strategic Plan – 2022-2027, updated 2023 includes the agency’s mission, vision, values statements, strategic goals, and objectives for board consideration and approval.

Mission

Tampa Bay Water's mission is to reliably provide clean, safe water to the region now and for future generations.

Vision

Tampa Bay Water's vision is to be the leader in supplying sustainable, quality water.

Values Statements

A trained and engaged staff, adaptable processes, and a focus on safety are keys to the agency's success.

Integrity and accountability create trust and credibility with our stakeholders.

We strive to be forward-thinking and innovative and seek improvement in everything we do.

We fulfill our mission in partnership with our stakeholders in a reliable, efficient, and responsible manner.

Water Supply – Goal 1 – Enhance System Reliability and Sustainability

The Water Supply Strategic Goal consists of four Objectives that meet the agency’s commitments and mandates.

1. Achieve 100% compliance with regional contract requirements and permit limitations.

The Compliance Objective was developed to guide implementation of the agency’s core mandates and responsibilities and to ensure a reliable, high-quality water supply.

2. Continually evaluate options to enhance water quality and public health protection.

The Water Quality objective focuses on meeting current and future challenges and ensures delivery of high-quality water meeting Board of Director’s policies and the Interlocal Agreement’s water quality standard.

3. Ensure resilience of infrastructure and supplies due to climate change and sea level rise.

The Resilience Objective focuses on the agency’s preparedness for Climate Change threats.

4. Conserve an additional 3.8 million gallons per day regionally by 2030.

The Conservation Objective contains one Strategy that focuses on modifying the agency’s demand on the most cost-effective basis to minimize or defer future capital costs.

Continuous Improvement – Goal 2 – Continuously Improve Agency Operations

To meet its commitments to its member governments and achieve Tampa Bay Water’s vision requires agency leadership to commit to being a learning organization and to seek continuous improvement. The Continuous Improvement goal supports the agency’s ability to adapt, be innovative and systematically enhance targeted management and operational performance.

1. Develop continuous improvement organizational program.

The Organizational Continuous Improvement Program objective helps the Agency meet future challenges and identifies new skills and business processes needed to improve knowledge retention and training and optimizes operational responsiveness and efficiency.

2. Strengthen Information Technology and Data Management programs.

Moving Tampa Bay Water master planning systems onto GIS platforms, increasing the usage of the agency’s Computer Maintenance Management System and optimizing asset management practices improves agency performance.

Financial Management – Goal 3 – Optimize Financial Stability and Sustainability

The Financial Management goal includes three Objectives that maintain and enhance the predictability and sustainability of Tampa Bay Water’s uniform rate.

1. **Maintain uniform rate predictability.**

Predicting and optimizing future Uniform Rates is dependent on multi-variate operations and maintenance and capital project cost data and income inputs. Adopting financial tools and procedures and conducting cost-benefit evaluations aid in ensuring reliable agency rate projections.

2. **Optimize our future debt structure.**

The Agency’s cost of future capital funds is to the size and structure of our debt. Optimizing our debt structure helps us reduce variability of our future uniform rates and supports our future financial stability.

3. **Pursue outside funding.**

Tampa Bay Water can reduce its costs and minimize Uniform Rate increases by securing federal, state, or local appropriations, grants, and cooperative research funding.

Stakeholder and Regional Collaboration – Goal 4 – Enhance our Relationships with Stakeholders

Promoting Tampa Bay Water’s interests as a regional water leader and creating a culture based on collaborative engagement with board members, member government utility leadership, staff and community partners enhances the level of service Tampa Bay Water provides to the regional community. Awareness of regional leadership at the local, state, and federal level ensures that member government interests are heard and known. The Stakeholder Relationship goal ensures effective communications throughout the Tampa Bay community.

1. Increase awareness of agency as water leader.

Tampa Bay Water emerged from the Water Wars of the eighties and nineties as a model of regional cooperation for cost-effectively providing critical infrastructure for the region’s water supply. This Objective is about creating a pathway for policy leaders to find optimal regional solutions.

2. Increase collaboration with member governments.

Providing water supply services requires addressing challenges due to the constantly changing demands of growth, increasing customer satisfaction and education, understanding regulatory changes to protect public health, understanding local levels of service, and collaborating with member government staff towards common interests.

3. Increase awareness of agency projects and initiatives.

Today, one of the greatest challenges to water agencies is having customers understand the value of the water delivered to their taps and instilling and maintaining trust. This Objective continues the agency’s proactive and positive community presence to underscore the value of having a regional solution for water supply

Workforce Learning and Growth – Goal 5 – Ensure an Engaged, Skilled and Adaptable Workforce

Tampa Bay Water is committed to its mission and to promoting the agency’s collective interests as a regional water leader. To achieve these, the agency must maintain sustainability with an unprecedented number of retiring employees, shifting demographics, and a declining number of science and technical students receiving water-related degrees and/or technical training. Central to meeting this challenge is developing agency leaders, training staff, developing skills, promoting employee engagement and communication, and managing for retention. In addition, employee safety is at the forefront for the agency.

1. Promote Workforce Training & Development.

The Training and Development objective enhances the Agency’s workforce leadership skills to promote sustainable management and develops agency training to improve employee skills and adaptability.

2. Recruit and Retain Engaged and Skilled Workforce.

The Recruiting and Retention objective focuses on employee engagement and conducts collaborative workforce communications to provide feedback for Agency continuous improvement efforts.

3. Continued Enhancement of our Safety Program.

The Safety program objective creates a safety-first agency culture and creates tools that promote safe work environments.

Security and Readiness – Goal 6 – Safeguard Agency Infrastructure

Tampa Bay Water must be prepared to overcome many significant threats and challenges – both physical and cyber. In this digital age, information has intrinsic value and is shared and leveraged within an organization to support personnel and optimize working processes. One of the greater challenges a water agency faces is cyber threats. This goal addresses both physical assets and information technology systems including preparedness, risk and resiliency, security, and the organization’s ability to recover from emergencies.

1. Improve an agency risk and resiliency program.

The Risk and Resiliency Objective tests the organization’s emergency readiness and focuses on Comprehensive Continuity of Operations to ensure the ability to deliver on our commitments to our members.

2. Secure agency physical assets.

The Secure Agency Physical Assets Objective includes implementing a transformative Safety and Security Field Assessment Program that is critical to operationalize safety and security performance standards agency wide and advancing the Information Technology Asset Management Program to ensure the security of organizational resources.

3. Continued enhancement of our comprehensive cybersecurity program.

As critical infrastructure, it’s imperative the agency has a comprehensive cybersecurity program to guard the agency and water system against cyber threats.

Tampa Bay Water Board Performance Dashboard

Tampa Bay Water developed performance metrics to report on overall agency health and success toward meeting its mission to reliably provide clean, safe water to the region now and for future generations. Metrics and key performance indicators were developed from the agency's strategic plan and are measured against the agency's internal benchmarks and policies and the American Water Works Association's water utility industry benchmarks. The benchmarks provide a snapshot of the agency's overall performance. The agency's performance measures are reported monthly to its Board of Directors in the performance dashboard; each agency division contributes to the reporting. In addition, in 2022, the agency established a Continuous Improvement department to focus on monitoring, measuring and reporting agency progress toward the board-adopted strategic goals, with an emphasis on establishment of an agency document management system for controlled documents and process improvement.

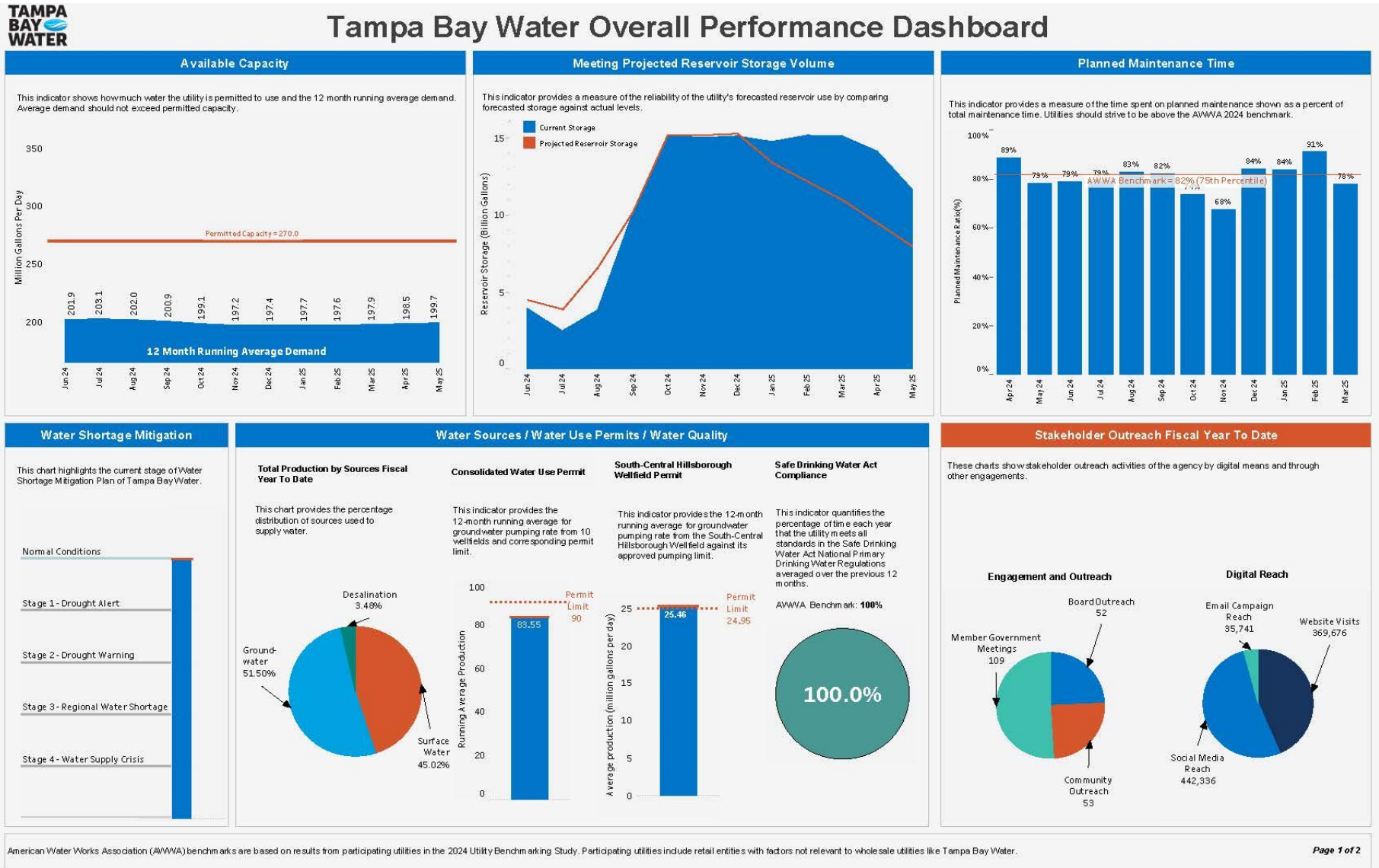
Tampa Bay Water's performance metrics include measurements in the areas of:

- Service to Customers
- Efficiency of Operations
- Compliance with Regulations and Permits
- Financial Stability and Fiscal Responsibility
- Stakeholder Relations and Outreach
- Employee Relations, Recruitment and Retention
- Training and Development

While these performance metrics do not, in and of themselves, ensure efficiency and compliance in agency business operations, they provide valuable data for assisting in daily agency decision making, implementing best management practices, and improving policies, processes and procedures. They also support the agency's vision to be a leader in supplying sustainable, quality water.

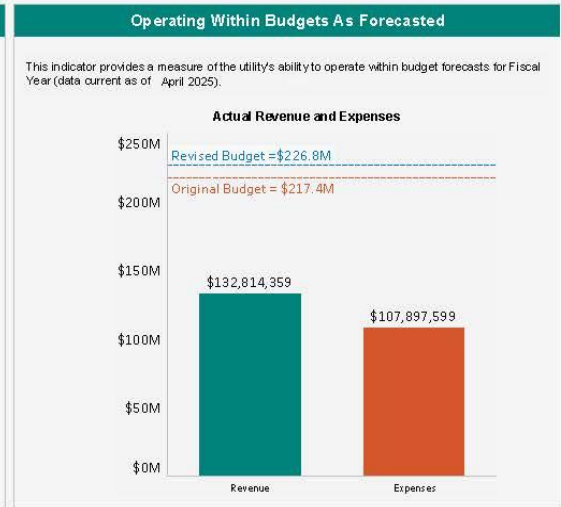
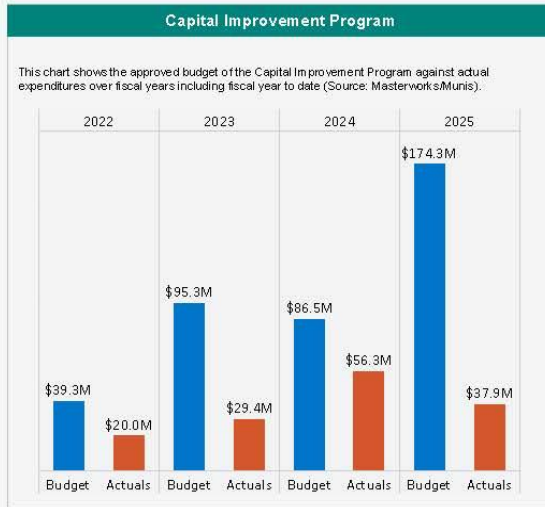
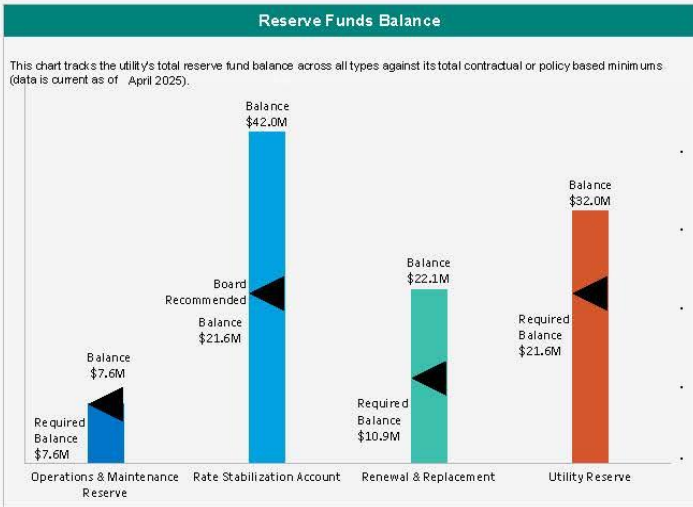
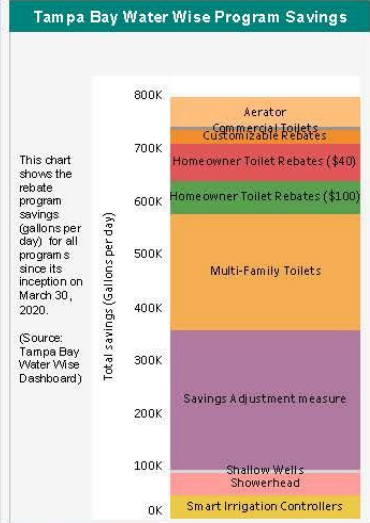
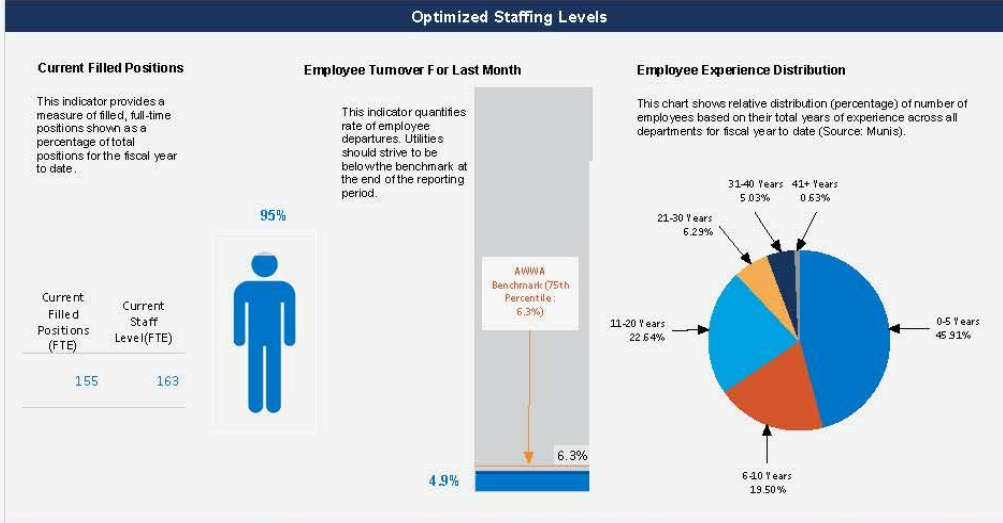
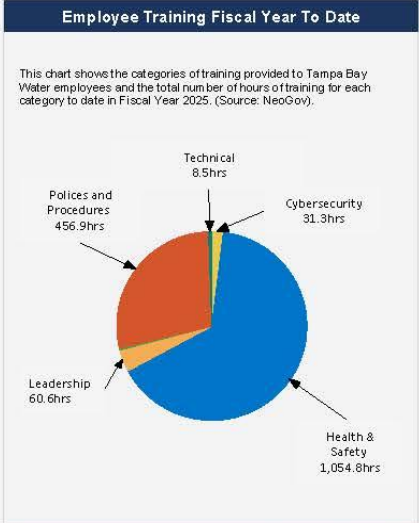
Divisional performance metrics are found in the Divisional Operating Budget Detail section.

Below is the Tampa Bay Water Overall Performance Dashboard provided to the Board at the May 19, 2025, Board meeting.





Tampa Bay Water Overall Performance Dashboard



American Water Works Association (AWWA) benchmarks are based on results from participating utilities in the 2024 Utility Benchmarking Study. Participating utilities include retail entities with factors not relevant to wholesale utilities like Tampa Bay Water.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Tampa Bay Water
Florida**

For the Fiscal Year Beginning

October 01, 2024

Christopher P. Morrill

Executive Director




**TAMPA
BAY WATER**
Supplying Water To The Region



FISCAL YEAR 2026

General Manager's Budget Message and Executive Summary



The General Manager's Budget Message and Executive Summary presents the key initiatives and priorities of the Proposed Fiscal Year 2026 Operating Budget. It also provides a summary of Tampa Bay Water's financial plan by highlighting major items included in the proposed budget.



**TAMPA
BAY WATER**
Supplying Water To The Region



Board of Directors

Harry Cohen
Lisset Hanewicz
Chopper Davis
Dave Eggers
Jack Mariano
Charlie Miranda
Ron Oakley
Kathleen Peters
Joshua Wostal

General Manager

Charles H. Carden

General Counsel

Kelly M. Fernandez
*Persson, Cohen, Mooney,
Fernandez & Jackson, P.A.*

May 19, 2025

I am pleased to present the Tampa Bay Water annual Proposed Operating Budget for Fiscal Year 2026. The proposed budget represents our commitment to providing the region with a clean, safe water supply now and in the future.

Our region is experiencing tremendous growth, and the proposed budget funds the expansion of the Surface Water Treatment Plant and the new South Hillsborough Pipeline to provide additional water to the region. The budget also funds completion of the feasibility studies for new water supply projects and ensures that future water needs will be met.

Water sales are estimated to total 209.7 million gallons per day (mgd) and the uniform rate is proposed at \$2.6388 per 1,000 gallons. The budget does not reflect any additional positions and includes a cost-of-living adjustment of three percent, alongside a performance-based merit of up to three percent.

The following pages contain an executive summary with information about the proposed Fiscal Year 2026 budget along with policy goals and key factors driving budgetary decisions.

Our goals have been and will continue to be to ensure that the regional system is not only safe, reliable and affordable but also that environmental sustainability is a major focus.

Thanks to the many staff members that worked together along with the Finance Department to prepare Tampa Bay Water's annual budget.

Sincerely,

Charles H. Carden
General Manager

2575 Enterprise Road, Clearwater, FL 33763-1102
Phone: 727.796.2355 / Fax: 727.791.2388
tampabaywater.org

Policy Goals Used in Fiscal Year 2026 Budget Development

The Fiscal Year 2026 budget was put together with important agency policy goals in mind. Those goals included:

- Meeting the performance requirements of the Master Water Supply Contract to provide high quality water to our six-member governments.
- Operating our water supply facilities to improve supply delivery while also maintaining full compliance with regulatory permits.
- Achieving the goals specified in the Agency's updated strategic plan.
 - Enhance System Reliability and Sustainability
 - Continuously Improve Agency Operations
 - Optimize Future Financial Stability
 - Enhance Our Relationships with Stakeholders
 - Ensure an Engaged, Skilled and Adaptable Workforce
 - Safeguard Agency Infrastructure
- Addressing recommendations from the 2020 Performance and Management Audit Report and allocating our staff and financial resources to meet the board's objectives for a sustainable and affordable water supply system.
- Continuing to balance and blend our multiple supplies of water sources to deliver high-quality, affordable water to our member governments.
- Continuing to work on the South Hillsborough Pipeline to meet the growing water needs of South Hillsborough County.
- Continuing to work on the Surface Water Treatment Plant Expansion Project to meet water demands by the year 2028.
- Performing the feasibility studies on the short-listed projects in the 2023 Long-Term Master Water Plan Update.
- Refining the models used to accurately predict the need for new water supplies in the future.
- Safeguarding the public's investment in the region's water supply and delivery system to ensure that both the water quality and water quantity meet the needs of the more than 2.6 million people in our region. Protecting that investment includes:
 - Focusing on the safety and security of our employees and our water supply facilities.
 - Renewing and replacing existing infrastructure to ensure the optimal operation of our facilities over time.
 - Continuing to engage with community, environmental and educational organizations on projects that promote the protection of our drinking water sources through the Source Water Protection Mini-Grant Program.



- Updating the Agency's 2020 Succession Plan designed to proactively respond to shifts in staff attrition, address emerging recruitment challenges, and capitalize on development opportunities in a way that ensures business continuity and supports both immediate and long range agency priorities.
- Continuing to administer the agency's cost-of-living adjustment and performance-based merit programs.
- Addressing the safety and security of both physical assets and information technology systems.
- Expanding the agency's outreach and education program to underscore the importance of a reliable, sustainable water supply for economic and regional growth and development.
- Working with our member governments on the coordination and sharing of utility best management practices.
- Creating a framework and implementing a continuous improvement program throughout the agency.
- Working with our colleagues around the country on continuing research into changes in weather patterns and the impact of climate change upon the surface water systems serving our area.
- Maintaining a strong relationship with the Southwest Florida Water Management District, the Florida Department of Environmental Protection, and other regulatory agencies to ensure open and honest communication on regulatory, planning, and financial matters.

Key Factors Affecting the Fiscal Year 2026 Budget

Maintaining Annual Water Sales

The agency is projecting the same level of water sales to our member governments as was budgeted in Fiscal Year 2025. Maintaining the water delivery projection of 209.70 mgd in Fiscal Year 2026 accounts for the regional reduction in water demand during water year 2024, due to outdoor irrigation restrictions. In addition, we are predicting normal weather conditions for Fiscal Year 2026. The agency does expect a steady trend in growth of water sales for future years and budgets.

Personnel Services

Starting in fiscal year 2023 the agency's personnel services budget includes a cost-of-living adjustment alongside a performance-based merit program. The Fiscal Year 2026 budget contains a 3% cost-of-living adjustment and a performance-based merit of up to 3%. The budget does not include any requests for additional full-time equivalent positions.

Annual Bond Debt Costs

In October 2024, the agency issued an aggregate of \$545,885,000 of Utility System Revenue Bonds, which provided funding for Capital Improvement Program projects in fiscal years 2025 and 2026 and refunding for some of the Agency's outstanding debt.

The Utility System Revenue Bonds, Series 2024A included \$395.43 million of principal along with an original issuance premium of \$47.25 million. These proceeds less capitalized interest, issuance costs and a reserve fund surety policy allowed the Agency to deposit \$420 million into a projects fund to be used for additional water supply, water quality and system improvements.

The Utility System Refunding Revenue Bonds, Series 2024B included \$94.41 million of principal along with original issuance premium of \$14.46 million. These proceeds less issuance costs and a reserve fund surety policy were used to refund a portion of the outstanding Series 2015B Bonds and Series 2016B Bonds.

The Taxable Utility System Refunding Revenue Bonds, Series 2024C included \$56.05 million of principal priced at par. These proceeds less issuance costs and a reserve fund surety policy were used to refund all the outstanding Series 2001A Bonds.

These bonds resulted in a net increase of \$10,565,528 in the annual debt service for fiscal year 2026 which totals \$83,597,565. In late fiscal year 2026, the agency will be seeking board approval on the next new money bond issuance, estimated at \$276.7 million for issuance in October 2026, that will be needed to fund the Capital Improvement Program expenditures in fiscal years 2027 and 2028.

Net Revenue Required from Water Sales

The primary source of revenue for the Agency is the net revenue required from water sales and is a key factor in calculating the Uniform Rate. The net revenue required from water sales, along with other funding sources, must cover the agency's total costs: debt service, variable costs, contracted costs, and other operating fixed costs. Management focused on improving operational efficiencies and reducing fixed costs, while maintaining our reliable water supply system, to minimize the impact of the increases, in debt service and variable costs, on the net revenue required from water sales. In addition, the agency used reserve funds to minimize the increase in the net revenue required from water sales.

Uniform Rate Increase

Due to the above factors, the Fiscal Year 2026 budget includes an increase in the Uniform Rate for Tampa Bay Water's customers. The rate of \$2.6388 per 1,000 gallons is an increase of \$0.0212 or 0.81% over the Fiscal Year 2025 uniform rate and is \$0.1314 less than the Fiscal Year 2026 rate projected in the Fiscal Year 2025 budget.

Water Demand Used in the Fiscal Year 2026 Budget

The projected water sales to the six-member governments are based on a multi-step process that considers the total water demand for each member government and for the region reflected in the Agency's long-term water demand forecasting models. These models produce retail and wholesale water demands for each of the seven water demand planning areas served by our member governments based on annually updated projected socio-economic data and normal weather (rainfall and temperature conditions). The annual update of projected member government water demands is presented to the Board at the end of each year. These demand projections are also compared with each member government's annual report.



The Fiscal Year 2026 budget was developed to reflect demand with average annual rainfall. The City of Tampa, Pasco County and the City of New Port Richey supply some water through their own facilities to meet a portion of their total water needs. The total regional water demand is reduced by the amount of water these members supply to themselves, resulting in the aggregate expected water demand for budget and planning purposes. The projected annual delivery to the member governments is significantly affected by the amount of water purchased by the City of Tampa, an uncertainty that is directly related to the amount of rainfall that may be experienced. For budgeting purposes, the City of Tampa's demand is budgeted at 4.0 million gallons per day (mgd) for fiscal year 2026. This 4.0 mgd is included in the total amount of water expected for delivery to the member governments. This projected total value of 209.70 mgd forms the basis of the budgeted uniform rate for fiscal year 2026. This is the same projected demand as was projected for fiscal year 2025. Maintaining the fiscal year 2025 projected demand accounts for the regional reduction in water demand during water year 2024, due to outdoor irrigation restrictions.

The Agency's budget is developed each year with a focus on the expected rainfall for the year. Scenarios for operating the system are developed to maximize the use of available river water and manage groundwater resources to achieve environmental recovery around our wellfields and meet permit requirements. Source selection for fiscal year 2026 includes use of the desalination facility at an annual average rate of 12.0 mgd.

The Agency maintains strong reserve balances to avoid mid-year rate increases due to unexpected changes in demand or increased costs. The Agency is proactive in funding reserve accounts for both the short and long term, allowing the Agency to maintain rates with moderate-to-no increases year to year, implement the renewal and replacement program, implement a comprehensive asset management program, and retain excellent credit ratings on debt service.

Operational Highlights for Fiscal Year 2026

The amount of funding required to meet the Agency's fiscal year 2026 expenditures is \$219,429,140. The total expenditures include \$46,910,161 for variable costs and \$172,518,979 for fixed costs components such as debt, operations, and the operations and maintenance agreements associated with contracted water plant operations. Overall, this is a \$6.8 million increase over the approved Fiscal Year 2025 Budget, with variable costs increasing by \$1.5 million, debt service decreasing by \$0.0 million, and other fixed costs increasing by \$5.3 million.

Some of the key features of the Fiscal Year 2026 Budget include:

- Operation of the Tampa Bay Seawater Desalination Plant at an annual average of 12.0 mgd, production at the plant will fluctuate monthly to increase efficiency and decrease maintenance costs.
- Full use of the C.W. Bill Young Regional Reservoir, the region's water savings account.
- An annual average production of 79.07 mgd at the Regional Surface Water Treatment Plant, using flows from the Hillsborough and Alafia rivers and the Tampa Bypass Canal, as well as water stored in the regional reservoir. The Plant production is managed to maximize the seasonally available higher river flows during wet-weather months. Like production at the desalination facility, Surface Water



General Manager's Budget Message and Executive Summary

Treatment Plant production may be increased proportionately when river flows are available, to maintain the agency's groundwater pumping permitted levels.

- Use of 85.03 mgd on an annual average basis from the consolidated permit wellfields, which is 4.97 mgd less than the permit limit of 90 mgd, in recognition that we may need to increase groundwater production if we have a drier than normal year. Plus, an additional 33.6 mgd will come from other groundwater sources that are not part of the consolidated water permit.

The total budget of \$219.4 million, includes variable operating costs of \$46.9 million and fixed operating costs of \$172.5 million, 21% and 79% of the Agency's budget respectively. The \$172.5 million includes \$83.6 million for debt service, \$10.3 million for acquisition and water quality credits to the Members, and \$78.6 million in fixed operating costs, inclusive of \$16.6 million in professional services for the operations and maintenance agreements associated with the contracted water plant operations.



The Fiscal Year 2026 budget includes the following \$17.5 million in other funding sources that reduce the amount needed in net revenue from water sales.

- \$6.0 million in unencumbered funds from FY 2025 to be carried over to FY 2026.
- \$5.1 million in Investment Revenue.
- \$1.3 million of revenue from surplus water sales at Tampa Bypass Canal.
- \$75 thousand for an Operation & Maintenance contract agreement with Pasco County at the Lake Bridge Facility.
- \$500 thousand of grant revenue from the Southwest Florida Water Management District
- \$500 thousand of O&M Reserve Funds
- \$4.0 million of Rate Stabilization Funds

The total expenditures are adjusted by the other funding sources to provide the net revenue required from water sales. The net revenue required for the proposed Fiscal Year 2026 budget is \$201,977,824 resulting in a uniform rate of \$2.6388 per 1,000 gallons.

Fiscal Year 2026 Budget Timing

To provide our member governments and the public with a budget document for use as information and for planning, the budget schedule requires final approval of the budget prior to August 1st each year.

The abbreviated proposed Fiscal Year 2026 budget was distributed to the member governments prior to April 15th for review, followed by meetings with Tampa Bay Water staff and member governments for discussion. The abbreviated proposed Fiscal Year 2026 budget was reviewed by the Board at a budget workshop held on April 21, 2025.

A public hearing for the proposed Fiscal Year 2026 Operating Budget was held on May 19, 2025. A notice of the Board's intended adoption of the proposed Fiscal Year 2026 Budget was published in compliance with budget approval requirements in the Amended and Restated Interlocal Agreement. Following the public hearing, the Board will be asked to approve the Operating Budget and Capital Improvement Program for Fiscal Year 2026 via approval of Resolution 2025-008.

Budget Communication

An electronic version of Tampa Bay Water's Approved Fiscal Year 2026 Operating Budget can be found on the Agency's website.

<https://www.tampabaywater.org/agency/tampa-bay-water-budget-and-financial-information/>

For other budget communications, type "budget" in the search field and Tampa Bay Water blogs, news releases and other site pages will be displayed.

Analysis of Costs in the Fiscal Year 2026 Budget

Enterprise Funds	Approved 2025	Approved 2026	Variance +/-	Effect on Rate
Sources of Funds				
Water Sales	\$ 200,357,357	\$ 201,977,824	\$ 1,620,467	0.1562
Additional Credits/ Surcharges	42,000	75,000	33,000	(0.0004)
TBC - Sale of Water	392,000	1,290,594	898,594	(0.0117)
Interest Income	5,033,012	5,075,001	41,989	(0.0005)
Grants & Capital Contributions	398,000	500,000	102,000	(0.0013)
Subtotal	\$ 206,222,369	\$ 208,918,419	\$ 2,696,050	0.1423
Transfers In from Rate Stabilization Account	766,477	4,000,000	3,233,523	(0.0422)
Transfer in from O&M Reserve Account	-	500,000	500,000	(0.0065)
Unencumbered Funds from Prior Year (Note 1)	5,641,608	6,010,721	369,113	(0.0048)
Total Sources	\$ 212,630,454	\$ 219,429,140	\$ 6,798,686	0.0888
Uses of Funds				
Personnel Services	\$ 26,888,100	\$ 27,964,100	\$ 1,076,000	0.0141
Materials & Supplies	3,214,094	3,063,969	(150,125)	(0.0020)
Professional Services	35,650,815	32,364,630	(3,286,185)	(0.0429)
Repairs & Other Services	11,342,045	9,433,385	(1,908,660)	(0.0249)
Rent & Insurance	4,016,750	4,018,272	1,522	-
Legal Services	725,000	600,000	(125,000)	(0.0016)
Capital Expenditures	2,093,000	1,197,500	(895,500)	(0.0117)
Bond Debt Service (Note 2)	73,032,037	83,597,565	10,565,528	0.1380
Acquisition Credits to Members	10,231,558	10,231,558	-	-
Water Quality Credit	48,000	48,000	-	-
Power / Electricity - Variable Cost	19,050,635	20,071,653	1,021,018	0.0133
Water for Resale - Variable Cost	658,600	644,000	(14,600)	(0.0002)
Water Treatment Chemicals - Variable Cost	25,679,820	26,194,508	514,688	0.0067
Subtotal	\$ 212,630,454	\$ 219,429,140	\$ 6,798,686	0.0888
Total Uses	\$ 212,630,454	\$ 219,429,140	\$ 6,798,686	0.0888
Projected Water Demand (mgd)	209.70	209.70	-	
Projected Uniform Water Rate (\$/1000 gal.)	\$ 2.6177	\$ 2.6388	\$ 0.0211	

Note 1 – Fiscal Year 2026 unencumbered funds from prior year, are estimated at 3% of the fiscal year 2025 revenue from water sales. Funds transfer through the rate stabilization account at year-end.


Note 2 – Series 2024 bond issuance had one year of capitalized interest and did not impact bond debt service for fiscal year 2025.



**TAMPA
BAY WATER**
Supplying Water To The Region

FISCAL YEAR 2026

Annual Budget Development



The Annual Budget Development section provides an overview of the key requirements for the annual budget development and approval process.



**TAMPA
BAY WATER**
Supplying Water To The Region

Budget Format

The summary and layout of the annual budget document is as follows:

- The General Manager’s Budget Message and Executive Summary is designed to provide a summary of Tampa Bay Water’s financial plan by highlighting major issues to be addressed in the fiscal year.
- The Annual Budget Development section provides an overview of the key requirements for the annual budget development and the approval process.
- The Financial Management Policies section provides a summary of Tampa Bay Water’s primary financial policies.
- The Financial Plan section provides an overview of Tampa Bay Water’s budgetary fund structure and information on revenue and expenditures, as well as capital spending for the fiscal year.
- The Annual Rate Setting and Member Costs section provides summarized information and schedules including current and projected rates and member costs. Charts and graphs are provided that depict the components of the budget and the rate impacts. Separate charts and schedules are provided for each Member Government to assist them in planning and coordination of their budgets and financial obligations associated with Tampa Bay Water’s contractual commitments.
- The Debt Service section provides a listing of the outstanding debt of the Agency, the Agency’s bond ratings, and the details of the debt requirements shown in the Financial Plan section. The section also provides information on debt coverage requirements and future debt service.
- The Capital Improvement Program section provides summary information about the Agency’s capital projects. This includes projects that are scheduled to be in the feasibility, design and construction phases during the fiscal year.
- The Divisional Operating Budget Detail section provides information on Tampa Bay Water’s office and divisional organization and responsibilities. It also includes the fiscal year budget for each division.
- The Summary of Contracts and Resolutions section provides key contractual requirements of the Master Water Supply Contract, the Amended and Restated Interlocal Agreement, and the Master Bond Resolution.
- The Appendix section includes a schedule of key dates for the budget process for the fiscal year. It also provides demographic and statistical information for Tampa Bay Water’s service area, and information to assist the Member Governments in the planning of their budgets.
- The Glossary section includes an alphabetical list of terms used in the budget document and defined by the Amended and Restated Interlocal Agreement, the Master Water Supply Contract, and the Master Bond Resolution.

Tampa Bay Water’s budget is formatted into two offices, the office of the General Manager and the Office of the General Counsel and six divisions under the General Manager, as listed below:

Office of the General Manager

General Manager

- Legal Coordination

Business Strategies Division

Chief of Staff/Chief Strategy Officer

- Continuous Improvement
- Government Affairs
- Human Resources
- Public Communications
- Safety Services

Information Technology Department

Information Technology Director

- Applications
- Cybersecurity
- Infrastructure/Network
- SCADA

Finance and Administration Division

Chief Financial Officer

- Finance
- Records
- Purchasing/Warehouse

Water Production Division

Chief Operating Officer

- Building, Grounds & Fleet
- Maintenance
- Maintenance Planning & Reliability
- Operations
- Reservoir Compliance

Science Division

Chief Science Officer

- Environmental Monitoring
- Laboratory
- Source Water Assessment
- System Decision Support
- Water Quality
- Water Use Permitting

Planning & Projects Division

Planning and Projects Director

- Construction
- Engineering
- Project Management
- Real Property
- Surveying

Office of the General Counsel

General Counsel

- Legal Services

Tampa Bay Water’s annual budget development process utilizes a budget format that organizes the annual operating costs and other financial requirements of the divisions and the officer of the General Manager and the General Counsel, into fourteen major expense categories and approximately 60 subcategories.

The major expense categories for budgetary and accounting purposes include the following:

- Personnel Services
- Materials and Supplies
- Professional Services
- Repairs and Other Services
- Rent, Leases and Insurance
- Legal Services
- Capital Expenditures
- Debt Service – Bonds
- Debt Service – Member Acquisition Credits
- Member Water Quality Credits
- Water Treatment Chemicals
- Power and Electricity
- Water for Resale
- Reserve Funding

The major expense categories consist of sub-categories to allow Tampa Bay Water’s divisions and offices to estimate the projected expenses at the sub-category level. For example, the Personnel Services category includes the following sub-categories: Regular Salaries, Other Salaries and Wages, Overtime, Shift Differential, On-call Pay, FICA, FRS, Life and Health Insurance, Workers’ Compensation, Unemployment Compensation, and Auto Allowance.

As part of the annual budget development process, each of Tampa Bay Water’s divisions and offices are required to prepare their initial annual budget requirements by major categories and sub-categories, using the budget model. These initial budget requirements are reviewed, evaluated, and modified, as needed, at the department, division, and agency levels to ensure that budgets are appropriate for planned operating levels, proposed project activity, and achievement of agency goals. The proposed budget is presented at a Board workshop for further review by the Board. Meetings are also held with the staff of the six member governments to review the proposed budget.

Budget Basis

The basis for developing and adopting the annual budget for Tampa Bay Water is established by the Amended and Restated Interlocal Agreement. This requires that the budget be prepared primarily on an accrual basis, which is similar to the Agency’s annual financial statements. Notable differences between the budget basis and the GAAP basis used for financial reporting are as follows:

- Principal payments on long-term debt are treated as current expenditures for the budget basis, as opposed to being recorded as a reduction of outstanding liabilities for the GAAP basis.
- Capital expenditures funded from the rate are treated as current expenditures under the budget basis, but are treated as acquisition of capital assets under the GAAP basis.
- Capital expenditures funded from debt proceeds are not reflected under the budget basis and are capital asset acquisitions under the GAAP basis.
- The budget basis includes only that investment income which is available for use for budgetary purposes. The GAAP basis reflects all interest income, including that restricted as to purpose, and as adjusted for interest income which is offset against interest costs allocated to construction projects in accordance with GAAP.
- The budget basis includes only interest expense that is to be paid from the rate and budgeted revenue sources. Interest expense under the GAAP basis may also include interest costs being paid from bond proceeds (capitalized interest) and will exclude any interest costs that are treated as a cost of assets in the construction phase.
- The budget basis also reflects transfers to and from various reserves, which are not revenue and expense under the GAAP basis.

Annual Budget Requirements

This section briefly describes the key requirements of the annual budget development and approval process, as outlined in the Interlocal Agreement.

Section 2.08. Article II, Creation and Governance, of the Amended and Restated Interlocal Agreement establishes the procedures and requirements for the development of an annual budget for Tampa Bay Water. The requirements are as follows:

- Prior to July 1 of each year, the General Manager shall prepare and deliver to the Board a balanced tentative budget for Tampa Bay Water covering its proposed operating and other financial requirements for the ensuing fiscal year. The tentative budget shall identify:
 - The rate at which Quality Water will be sold to Member Governments during such fiscal year; and
 - The rate to be charged to the City of Tampa for water provided through the Tampa Bypass Canal pumping facility during such fiscal year.
- The Board shall publish a notice of its intention to adopt the budget and shall provide copies of the notice and tentative budget to each Member Government on or before the first publication date. The notice shall include a summary of the tentative budget; specify the rates at which Quality Water will be sold to the Member Governments; and identify the time, date, and place at which the public may appear before the Board and state their objections to or support of the budget and rates. The notice shall be published once a week for two consecutive weeks within thirty (30) days of the public hearing, in any newspaper qualified to accept legal advertisements in each county in the jurisdiction

of Tampa Bay Water, the last insertion of which shall appear not less than one week prior to the date set by the Board for the hearing on the proposed budget and rates.

- At the time, date and place specified in the notice, the Board shall conduct a public hearing and thereafter may consider adoption of the budget and rates with any amendments it deems advisable. Unless otherwise authorized by the Board, the final budget and rates shall be adopted by August 1.
- The adopted budget shall be the operating and fiscal guide for Tampa Bay Water for the ensuing fiscal year. The Board may amend the budget at any regular or special meeting; provided however, that prior to approving any budget amendment that increases the total budget for any fiscal year (other than a budget amendment appropriating grant funds or the proceeds of debt obligations), the Board shall provide notice and conduct an additional public hearing in the manner described above.

Annual Budget Process

The Finance Department has the overall responsibilities of coordinating and managing the annual budget development process. Typically, Tampa Bay Water's annual budget development and approval process (for the ensuing fiscal year) runs from November to June of the current fiscal year – essentially, the annual budget development process starts approximately eleven (11) months prior to the beginning of the fiscal year for which the budget is being developed.

The budget process begins with the finance department developing budget packets to be distributed to the Executive Team and Department Managers. The budget packets include the previous two years of budgeted and actual expenditures, the current year's budget and actual expenditures for two months.

The Department Managers, with guidance from finance, prepare and submit their operating, personnel and capital requests. The Finance Department distributes a draft departmental budget worksheet for the ensuing fiscal year to each Department Manager and meets with each division to review their corresponding departments' budget requests.

Member Governments are required to provide the agency with an updated annual report, in the form provided in Exhibit K of the Amended and Restated Interlocal Agreement, setting forth the next five Fiscal Years of projected water service demand for their respective service area. This report along with other various demand forecasting tools are used to project the budgeted demand for the ensuing fiscal year and the next five years. Effectively managing groundwater, maximizing use of available surface water and efficiently running the regional system guides the source selection annually to meet the projected demand.

The Finance Department prepares and distributes a preliminary division/department budget worksheet for review and comment by all departments then holds meetings with the General Manager, Executive Team and Department Managers to review program plans and outstanding issues. This is followed by a redistribution of the preliminary division/department budget worksheet incorporating any changes resulting from the meetings for review and comment.

The Finance Department prepares an Agency Sources and Uses budget worksheet for the Executive Team to review. The Executive Team meets to discuss any program plans and outstanding issues that may need to be addressed.

The first draft of the budget document is prepared and distributed for internal management review. After any needed edits, the proposed budget document along with the ten-year Capital Improvement Program is distributed to the Member Governments and Board. This is followed with individual meetings with each Member Government to discuss the proposed annual budget for the ensuing Fiscal Year and ensuing ten-year Capital Improvement Program.

In accordance with Section 13(A) of the Master Water Supply Contract, no later than April 15 of each year, Tampa Bay Water shall submit to the Member Governments the Annual Estimate which shall set forth the anticipated costs to the Agency for providing Water Service to the Member Governments for the forthcoming Fiscal Year. The Annual Estimate shall be based upon the Agency's proposed budget for such Fiscal Year.

In April a Board Workshop is conducted to discuss the proposed annual budget for the ensuing Fiscal Year and to review the Capital Improvement Program for the ensuing ten fiscal years. After the Budget Workshop, the Finance Department makes any Board requested changes to the proposed annual budget or ten-year Capital Improvement Program and schedules and issues a notice for the public hearing regarding the final budget approval for the ensuing fiscal year.

Pursuant to Section 2.08(C) of the Interlocal Agreement the final budget and rates shall be adopted by August 1, unless otherwise authorized by the Board. A Public Hearing is held prior to August 1 of each fiscal year to obtain Board approval of the ensuing Fiscal Year's final annual budget and capital improvement program expenditures plus acceptance of the full ten-year Capital Improvement Program Plan.

Fiscal Year 2026 Budget Development Schedule

December 9, 2024	Budget packets distributed internally, meeting with Officers and Department Managers for “Fiscal Year 2026 Budget Kickoff.”
January 10, 2025	Fiscal year 2026 budget submissions due from departments.
January 20-28, 2025	Finance meets with Executive Team and Department Managers to review department 2026 budget requests.
February 1, 2025	Member Governments will supply Tampa Bay Water with an updated Annual Report, in the form provided in Exhibit K of the Amended and Restated Interlocal Agreement, setting forth the next five fiscal years of projected water service demand from their service area.
February 7, 2025	Preliminary draft of fiscal year 2026 division/department budget worksheet distributed internally for review and comments by all departments.
February 17-21, 2025	General Manager meetings with Executive Team and Department Managers to review program plans and outstanding issues.
February 28, 2025	Distribute revised draft of Proposed Fiscal Year 2026 division/department budget worksheet with changes resulting from February meetings.
March 6, 2025	Executive Team meets to review Proposed Fiscal Year 2026 Sources and Uses Budget Worksheet, Strategic Plan, FY2026-FY2035 Capital Improvement Program Plan and any related outstanding issues.
March 14, 2025	First draft of Proposed Fiscal Year 2026 Budget document and FY2026-FY2035 Capital Improvement Program Plan prepared and distributed for internal management review before external distribution.
March 26, 2025	The Proposed Fiscal Year 2026 Budget including annual estimate and FY2026-FY2035 Capital Improvement Program Plan distributed to staff, Member Governments, and Board.
April 1-7, 2025	Individual meetings with Member Governments to discuss Proposed Fiscal Year 2026 Budget and FY2026-FY2035 Capital Improvement Program Plan.
April 15, 2025	Tampa Bay Water contractual annual estimate due (distributed in late March).
April 21, 2025	Board workshop – Board reviews the Proposed Fiscal Year 2026 Budget and the FY2026-FY2035 Capital Improvement Program plan and schedules a public hearing for budget approval on May 19, 2025.
April 22-28, 2025	Executive Team meets to review any Board workshop requested changes, if applicable.
April 30, 2025	Distribute revised Proposed Fiscal Year 2026 Budget with any changes from Board workshop for internal management review.
May 2, 2025	Distribute revised Proposed Fiscal Year 2026 Budget and FY2026-FY2035 Capital Improvement Program Plan to the Member Governments, Board and Public.
May 19, 2025	Public Hearing – Fiscal Year 2026 Budget and Fiscal Year 2026 of the Capital Improvement Program approved by the Board and FY2026-FY2035 of Capital Improvement Program plan accepted by the Board.
October 1, 2025	Uniform Rate for Fiscal Year 2026 becomes effective.
October 10, 2025	Fiscal Year 2025 Annual True-up and reconciliation of fixed component to Fiscal Year 2026 annual estimate distributed to members.

Major Responsibilities

The annual budget development process for Tampa Bay Water is a group effort that relies on regular interactions between the Executive Team, department managers, and the Finance Department. Additionally, the Finance Department works closely with representatives of Member Governments to seek their input during the annual budget development process. A high-level summary of major roles and responsibilities of various entities involved in the annual budget development process is presented below.

Tampa Bay Water – Finance Department

The Finance Department has the overall responsibility for coordinating and managing the annual budget development process. The major responsibilities of the Finance Department include:

- Prepare the necessary budget packets of prior fiscal year budget allocations and year-to-date actual expenses by major categories for all departments – information provided in these budget packets serve as a basis for developing budgetary estimates for the ensuing fiscal year.
- Distribute the relevant budget packets to departments.
- Set up and maintain the budget model to collect and process the annual budget data/information by categories for the ensuing fiscal year as received from departments.
- Review the annual budgetary estimates prepared by departments for the ensuing fiscal year.
- Identify and document a list of potential modifications to the annual budgetary requirements for departments for the ensuing fiscal year based on prior fiscal year budget allocations, actual expenses, and guidelines established by the Chief Financial Officer, Finance Manager, and General Manager (e.g., impact on Member Governments of potential rate increase, keeping the total increase in the annual budget to a manageable level, etc.).
- Meet with the department managers and staff to review the annual budgetary estimates for the ensuing fiscal year for their respective department.
- Meet with the General Manager, Officers, Directors and Managers to review the proposed budget requirements for the ensuing fiscal year.
- Revise the budget estimates, as necessary, based on the feedback received from Tampa Bay Water management.
- Prepare and distribute copies of the annual budget estimate for the ensuing fiscal year to Tampa Bay Water management, Member Governments and the Board.
- Meet with the representatives of Member Governments to review the annual budget estimates for the ensuing fiscal year.
- Review potential concerns/comments/suggestions expressed by Member Governments regarding the annual budget estimate for the ensuing fiscal year with the Chief Financial Officer and General Manager, as necessary.

- Incorporate all changes to the preliminary budget estimate for the ensuing fiscal year that are approved by the General Manager and/or the Chief Financial Officer.
- Verify the annual budget's compliance with the terms specified in the Master Water Supply Contract, the Amended and Restated Interlocal Agreement, and provisions of the Financing Documents.
- Prepare and distribute the final budget for the ensuing fiscal year.

Tampa Bay Water – Executive Team and Department Managers

The Executive Team and department managers are responsible for the following activities for their respective divisions and departments:

- Review the current fiscal year budget allocation against the year-to-date actual expenses by major categories.
- Identify, estimate and document anticipated changes (+/-) in the annual budgetary requirements (both capital and operating budget) for the ensuing fiscal year due to change in program(s) and/or project(s) requirements.
- Estimate and document potential changes (+/-) in the annual budgetary requirements for the ensuing fiscal year due to anticipated changes in operations, costs and/or quantities of materials/supplies required, consulting support services, etc.
- Prepare a preliminary department/division budget estimate (both capital and operating budget) for the ensuing fiscal year and input the annual budget estimates by budget category and sub-category in the budget model.
- Meet with the Finance Department to discuss the annual budget requirements for the ensuing fiscal year.

Member Governments

Tampa Bay Water's Member Governments have the following responsibilities in the annual budget development process:

- Provide the next five fiscal years of projected water services demand for their respective service area to Tampa Bay Water (use the form provided in Exhibit K of the Amended and Restated Interlocal Agreement).
- Identify and communicate any special program needs, which could have an impact on the annual budget request, for the ensuing fiscal year to Tampa Bay Water.
- Review the preliminary annual budget request for the ensuing fiscal year, and provide any comments/suggestions to the Finance Department.

Tampa Bay Water – Board

Tampa Bay Water Board has the final authority to approve the annual budget request. The Board has the following responsibilities in the annual budget development and approval process:

- Review the tentative budget for Tampa Bay Water covering its operating and financial requirements for the ensuing fiscal year.
- Provide comments/suggestions, as necessary, to Tampa Bay Water’s Management regarding the annual budget request for the ensuing fiscal year.
- Publish a notice of its intention to adopt the budget for the ensuing fiscal year during the scheduled public meeting.
- Conduct a public hearing and adopt the final budget and rates with any amendments it deems advisable.

Budget Implementation


The approved annual budget is input to the Agency’s financial accounting system at the beginning of each fiscal year. The system provides accountability and reporting of purchase order encumbrances and actual expenditures versus the approved budget. Agency staff, together with the Finance Department, monitor compliance with the budget. At year end, encumbrances which represent ongoing contractual commitments are carried over to the succeeding fiscal year until the commitment is completed. Encumbrances which terminate at the end of the fiscal year are closed out at year end.

Budget Amendments

Agency policy allows the transfer of budget between sub-categories within a single budgetary category (e.g. within Professional Services from Hydrological Services to Ecological Services) with the approval of the General Manager. Transfers of budget between major categories (e.g. from Professional Services to Materials & Supplies or to Repairs & Other Services) must be submitted to the Agency’s board for approval regardless of dollar amount. Any increase to the total budget also requires Board approval and a public hearing.

FISCAL YEAR 2026

Financial Management Policies



The Financial Management Policies section provides a summary of Tampa Bay Water's primary financial policies.



**TAMPA
BAY WATER**
Supplying Water To The Region

The financial policies are intended as a guide to financial stewardship of Tampa Bay Water. The policies will guide essential decisions affecting budget and financial matters to ensure the Agency is financially prepared to meet the Board's immediate and long-term service objectives.

Utility Reserve Fund (Fund Balance) Policy

To provide adequate operating capital at all times, Tampa Bay Water shall maintain, at a minimum, a Utility Reserve Fund sufficient to cover 10% of yearly budgeted Gross Revenue (as defined in Tampa Bay Water's bond covenants), exclusive of revenue from government grants, whether such grants are received for capital improvement or operating purposes. The balance in the Utility Reserve Fund shall also be maintained at levels sufficient to ensure that Tampa Bay Water complies with its bond covenant requirements including a requirement that Net Revenues plus Fund Balance (unencumbered monies on deposit in the Utility Reserve Fund on the preceding September 30th) be equal to or greater than 125% of annual debt service coming due in the fiscal year. A higher coverage may be established by the Board if circumstances warrant such coverage.

To ensure compliance with Master Water Supply requirements, any Gross Revenues which remain on deposit at the end of the fiscal year and which are not required to pay liabilities existing at the end of the fiscal year (unexpended funds) shall be deposited to the Utility Reserve Fund. The Chief Financial Officer will evaluate the adequacy of the Utility Reserve Fund balance as it relates to both the current year and the succeeding budget year debt covenant calculations. Monies deposited to the Utility Reserve Fund will remain in the Utility Reserve Fund to the extent they are needed to maintain compliance with bond covenants and as required by the Utility Reserve Fund Policy.

Rate Stabilization Account Policy

The Master Water Supply Contract allows the Board to establish a Rate Stabilization account. After meeting the Utility Reserve Fund requirements, any additional funds deposited to the Utility Reserve Fund at the end of the fiscal year shall be transferred to the Rate Stabilization Account and accounted for as deferred revenues of the fiscal year in which the revenues were accrued. Such transfer and accounting must be made no later than 90 days after the end of the fiscal year in which the funds were accrued and must be approved by the General Manager.

The lesser of (a) 3% of budgeted revenue of the year just ended or (b) the total amount of encumbrances being carried forward or (c) the total amount of monies deposited to the Rate Stabilization Account may be applied as Revenue in the first succeeding fiscal year, with the approval of the General Manager. Such funds are to be used for purposes of funding encumbrances carried forward and/or other approved activities. Encumbrances which exist at the end of the fiscal year just ended and which are being funded from the Uniform Rate may also be carried to the first succeeding fiscal year with the approval of the General Manager to allow for completion of tasks that were budgeted and approved in the fiscal year just ending.

Any monies placed in the Rate Stabilization Account in excess of the 3% of budgeted revenue amount will be applied to the first succeeding fiscal year either to pay expenditures of the first succeeding fiscal year for which



rates are collected or to remain in the Rate Stabilization Account for use in a subsequent year. Any application of these monies in excess of 3% requires approval of the Board of Directors.

To the extent that any monies are utilized from the Rate Stabilization Account to fund expenditures currently provided for in the Uniform Rate, the rate being charged will be modified to take this funding into account.

Fixed Asset Policy

The Chief Financial Officer is responsible for establishing the policies and procedures necessary to provide adequate internal control over Fixed Assets. Policies and procedures shall be approved by the General Manager. Statements of policy shall be submitted to the Board of Directors for review. All Fixed Assets acquired by the Agency shall be titled to the Agency and recorded in the Fixed Assets records system. At a minimum, the Fixed Assets records system shall contain the applicable information required by regulatory bodies. (Reference: Fla. Statutes, Chap. 274.02; Florida Administrative Code, Chap. 69I-73.003). An annual physical inventory of all movable equipment shall be taken under the direction of the finance department and reconciled to the fixed asset records and general ledger control accounts in accordance with Fla. Statutes, Chap. 274.02 and Florida Administrative Code, Chap. 69I-73.006.

Investment Policy

The objectives of the Agency's investment policy are safety, liquidity and return on investment. The primary objective is safety, i.e. the minimization of risk and the preservation and protection of investment principal. The second objective is always to maintain enough liquidity to meet all cash requirements that can reasonably be anticipated. The third objective is to maximize investment return, but only within the constraints of the first two objectives. The investment policy also establishes allowable investments, investment providers, and investment concentrations in furtherance of these objectives. The Agency currently maintains all of its deposit accounts in accounts that qualify as Public Deposit accounts as defined by Florida Statutes or have been purchased from Securities Investor Protection Corporation (SIPC) brokers/dealers with a long-term issuer rating in the "A" category or higher from both Standard & Poor's and Moody's Rating Services.

Debt Policy

The Agency's debt policy permits the following: (a) issuance of debt obligations on behalf of Tampa Bay Water to finance the construction or acquisition of infrastructure and other assets for the purpose of meeting its water supply obligations to the member governments; and (b) issuance of debt obligations to refund outstanding debt when market conditions indicate at least a 3% present value savings or when other management considerations, as recommended by the agency's financial advisors, indicate the refunding is appropriate. The debt policy requires that debt obligations be issued and administered in such a manner as to insure and sustain the long-term financial integrity of Tampa Bay Water and to achieve the highest possible credit rating for the Agency. Debt obligations must be consistent with the Board's Derivative Policy. Also, debt obligations shall not be issued, and debt proceeds

shall not be used to finance current operations without specific action of the Board and concurrence of the Agency's Bond Counsel as to the appropriateness of that action.

There is no legal limitation on the amount of debt that the Agency can issue. However, the Agency must be able to demonstrate that it can repay the debt from the revenues generated from water sales or other approved sources.

Tampa Bay Water's procedures for effective management of debt are as follows:

- Comply with all debt covenants and requirements of the bond resolution
- Evaluate potential refinancing of debt when present value savings equal or exceed 3% of current debt service
- Issue new debt at the most beneficial interest rates and only when required for financing of the Capital Improvement Program
- Maintain favorable bond ratings by effectively communicating the financial condition of Tampa Bay Water to rating agencies, bond holders and the public
- Utilize cooperative funding through grant programs whenever possible to reduce borrowing
- Schedule debt service payments to provide for gradual impacts on the uniform rate charged to the member governments over a period not to exceed the lesser of the useful life of the project or thirty years.

Accounting, Auditing and Financial Reporting Policies

Tampa Bay Water maintains a system of financial monitoring, control, and reporting for its operations and resources to provide an effective means of ensuring that Agency goals and objectives are met.

Auditing

Each year the Agency has an annual financial audit performed by an independent certified public accounting firm. The results of this audit are included with the Agency's annual financial statements and are reported to the Board no later than March 1st of the subsequent year. The audited financial statements are available on the Tampa Bay Water website.

The Agency's independent auditors are selected in accordance with the Agency's Auditor Selection Policy and applicable Florida Statutes.

Basis of Accounting and Accounting Systems

The Agency's financial records and the annual financial statements are maintained on the accrual basis of accounting, consistent with Generally Accepted Accounting Principles (GAAP) and Governmental Accounting Standards Board (GASB) pronouncements applicable to an enterprise fund. In addition, the Agency follows the rules of the Auditor General of the State of Florida which are applicable to the Agency and utilizes the State of

Florida Uniform Accounting System. The Agency's accounting system also includes an encumbrance system for tracking purchase commitments.

Performance Audit

The Agency is required to have a performance audit and management study of its operations at five-year intervals. The performance audit and management study reviews program results and makes recommendations regarding the Agency's governance structure and the proper, efficient, and economical operation and maintenance of the Agency's water supply facilities. The last Management and Performance Audit was completed in fiscal year 2020 by CliftonLarsonAllen, LLP.

Balanced Budget Policy

In accordance with Section 2.08(A) of the Interlocal Agreement, prior to July 1 of each year, the General Manager shall prepare and deliver to the Board a balanced tentative budget for the Agency covering its proposed operating and other financial requirements for the ensuing Fiscal Year. The proposed budget shall identify the (1) rate at which Quality Water will be sold to Member Governments during such Fiscal Year, and (2) the rate to be charged to Tampa for Water provided through the Tampa Bypass Canal pumping facility during such Fiscal Year.

Tampa Bay Water's annual budget is balanced. Our projected revenue covers projected operating costs and other financial requirements for the ensuing fiscal year.



FISCAL YEAR 2026

Financial Plan

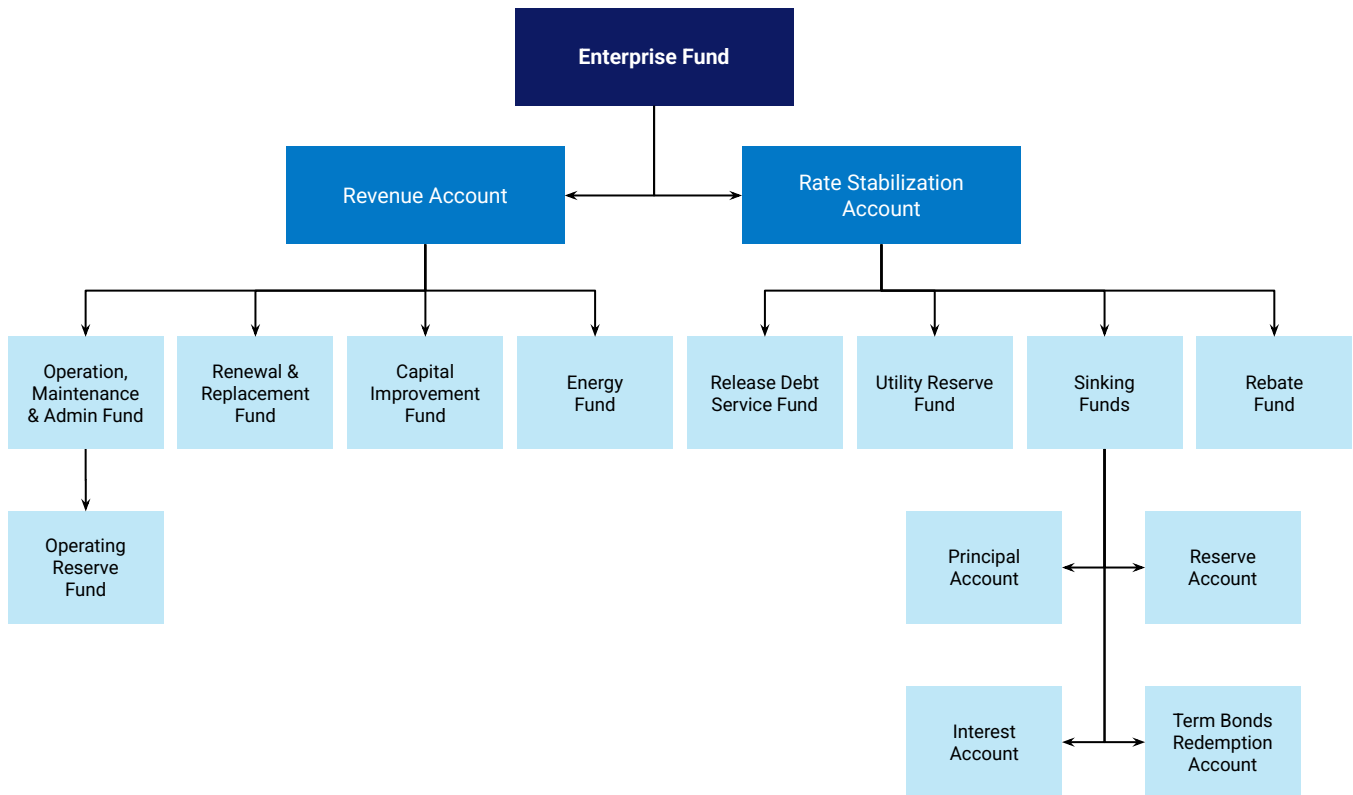
The Financial Plan section provides an overview of Tampa Bay Water's budgetary fund structure and information on revenue and expenditures, as well as capital spending for the budget year.



**TAMPA
BAY WATER**
Supplying Water To The Region

Funds Structure Overview

Tampa Bay Water consists of one major Enterprise Fund, which is further broken down into additional funds and accounts for accounting purposes.



- The **Revenue Account** is the initial depository for all Agency revenue. Revenue is transferred to other funds as required.
- The **Rate Stabilization Account** is funded and used by the annual budget and/or Board approved transfers, including funding of the Revenue Account.
- The **Operation, Maintenance, and Administration Fund** is used to pay all operating and administrative costs of the Agency. The Operation, Maintenance and Administration Fund includes the *Operating Reserve Fund*.
- The **Renewal and Replacement Fund** is used for repairs and replacement of the System as the need arises and as approved by the Board.
- The **Capital Improvement Fund** is used to pay costs of various capital projects as designated and approved by the Board.
- The **Energy Fund** is used for various energy projects as designated and approved by the Board.

- The **Released Debt Service Fund** is used to pay costs of various capital projects as designated and approved by the Board.
- The **Utility Reserve Fund** is used for transfers in of any unexpended funds remaining at the end of a fiscal year. The fund balance is maintained at a balance sufficient to meet bond coverage requirements and operating capital needs. The Utility Reserve may be used for any lawful purpose relating to the System, including funding of the Rate Stabilization Account.
- The **Sinking Funds** holds all Agency funds restricted to payment of Agency debt. The Sinking Funds consists of four (4) accounts: *Interest Account, Principal Account, Reserve Account and Term Bonds Redemption Account*. The Interest, Principal, and Redemption Accounts are funded annually from Revenues and are used annually to pay debt service. The Reserve Account is fully funded from bond proceeds and generally changes only when new debt is issued, or an outstanding bond issue is redeemed.
- The **Rebate Fund** is used for rebatable arbitrage to the IRS, whenever interest on tax-exempt bond construction funds exceeds allowable earnings under IRS arbitrage regulations.

Reserves and Restricted Funds

Tampa Bay Water maintains the following funds and accounts to comply with requirements of the financing documents and the Master Water Supply Contract.

Operating Reserve

Tampa Bay Water maintains Operating Reserve Funds. The amount of Operating Reserve Funds shall not exceed an amount equal to two times the monthly average Variable Costs as provided in Tampa Bay Water's annual budget. Investment earnings on the Operating Reserve remain in the account until the funding requirement is fully met and then may be used for any lawful purpose.

The Operating Reserve balance on October 1, 2025, is estimated to be \$7,564,843. This is two months of the fiscal year 2025 estimated variable costs of \$45,389,055. At the beginning of fiscal year 2026, a transfer of \$500,000, which is about 6.6% of the fund balance, will be made from the reserve account into the Operating Budget for operating and administrative costs in fiscal year 2026.

Renewal and Replacement Fund

Tampa Bay Water is required to maintain an amount equal to five (5) percent of the prior fiscal year's Gross Revenues or such other amount as is certified by the Consulting Engineer. Five percent of the projected gross revenues for fiscal year 2025 is \$10,631,523. These funds are available to be used for repair and/or replacement of the System as the need arises. Investment earnings in the Renewal and Replacement Fund remain in the fund until the funding requirement is met. Investment earnings more than the funding requirement are deposited into the Revenue Fund and are available for any lawful purpose.

The Renewal and Replacement fund balance on October 1, 2025, is estimated at \$18,370,082. Tampa Bay Water has developed a Renewal and Replacement Program that identifies all critical components of the water delivery system and assists in developing a schedule for replacing or improving components to maintain the reliability of the system. The current estimate for program projects scheduled during 2026 is \$2,486,486, which is about 13.54% of the beginning fund balance.

Capital Improvement Fund

Capital Improvement charges collected, or other funds received which are designated by the Board as Capital Improvement Funds are deposited to this fund. Investment earnings are deposited into the Revenue Fund and are available for any lawful purpose. The Capital Improvement Fund balance on October 1, 2025, is estimated at \$13,393,840. The current estimate for Capital Improvement program projects scheduled during 2026 is \$12,042,485, which is about 90% of the beginning fund balance. The replacement of the pumps and motors at the Eldridge-Wilde wellfield accounts for 58% of this spend.

Energy Fund

Funds generated from an agreement with Tampa Electric's (TECO) Commercial Demand Response Program Provider, Enel X, and reimbursement from Withlacoochee River Electric Cooperative (WREC) are used to fund projects which result in an energy savings to Tampa Bay Water. Investment earnings are deposited into the Revenue Fund and are available for any lawful purpose. The Energy Fund balance on October 1, 2025, is estimated at \$1,712,396. No projects are scheduled during 2026 in the Energy fund.

Released Debt Service Fund

Upon the issuance of the Series 2022 Bonds, the maturity of the agency's total outstanding bonds was extended to Fiscal Year 2053. Therefore, the Debt Service Reserve account requirement changed from the Maximum Annual Debt Service for all outstanding bonds to 125% of the average Annual Debt Service for all outstanding bonds reducing the required balance of the Debt Service Reserve Fund and releasing reserve funds for funding the Capital Improvement Program. The Released Debt Service Fund balance on October 1, 2025, is estimated at \$7,485,902. The current estimate for Capital Improvement program projects scheduled using Released Debt Service Funds during 2026 is \$4,416,076, which is about 59% of the beginning fund balance.

Utility Reserve Fund

Tampa Bay Water is required to transfer any unexpended funds remaining at the end of each fiscal year to the Utility Reserve Fund. The fund balance must be sufficient to cover 10% of the yearly budgeted Gross Revenues and is maintained at balances sufficient to meet bond coverage requirements. The Utility Reserve Fund may be used for any lawful purpose relating to the System. Investment earnings more than the reserve requirement are deposited into the Revenue Fund and are available for any lawful purpose. The estimated account balance on October 1, 2025, is \$29,451,781.

Sinking Fund – Interest and Principal Accounts

Funds collected to pay annual interest and principal on debt are deposited into the accounts and expended for debt service payments as they come due. Investment earnings more than the funding requirement are deposited into the Revenue Fund and are available for any lawful purpose. Funds in the account at the end of the fiscal year are used to pay debt due on October 1st of the new fiscal year. The estimated account balance on October 1, 2025, is \$67,373,531.

Sinking Fund Debt Service Reserve Account

Tampa Bay Water is required to fund and maintain an amount equal to the lesser of maximum annual aggregate debt service coming due in any fiscal year or 125% of the average annual debt service over the life of the Bonds outstanding. These funds may be used only to satisfy an insufficiency in the Debt Service Reserve until such time as the Bonds are paid off. When the amount of cash in the Reserve Account, together with other amounts in the Debt Service Accounts are sufficient to fully pay all outstanding Bonds in accordance with their terms, the funds on deposit in the Reserve Account may be used for payment of the Bonds. Investment earnings that exceed the reserve requirement are deposited into the Revenue Fund and are available for any lawful purpose. Prior to the issuance of the Series 2024 Bonds, the Reserve Account was fully funded with cash and investments. Upon the issuance of the Series 2024 Bonds, under the Bond Resolution 2024-003, the Reserve Account equals 125% of the average Annual Debt Service for all Outstanding Bonds, totaling \$79,719,430 and will be funded with a combination of cash, investments and an insurance policy. The Reserve account is currently funded with cash and investments totaling \$48,411,045 and a Reserve Account Insurance Policy, issued by Assured Guaranty Inc., in an amount equal to the incremental increase in the Reserve Account Requirement attributable to the Series 2024 bonds, which is equal to \$31,308,385.

Rebate Fund

Interest earned on Construction Funds which exceeds allowable earnings under IRS arbitrage regulations may result in a rebate liability to the IRS. When a liability for arbitrage rebate is incurred, funds owing to the IRS are placed in the Rebate Fund. These funds and interest earned remain in the fund until the liability to the IRS is satisfied.

Rate Stabilization Account

The Rate Stabilization Account is funded from amounts established by the annual budget or approved by the Board. The fund is used to maintain changes in the Uniform Rate at more consistent levels. Investment earnings are deposited into the Revenue Fund and are available for any lawful purpose.

The Rate Stabilization account balance on October 1, 2025, is estimated at \$48,039,736 and is available for reduction of current and future year rates to the extent that it has not been designated by the Board for specific purposes including unanticipated legal and mitigation costs. A withdrawal of \$6,010,721, equal to the estimated amount of unexpended 2025 funds, will be withdrawn from the account and will carry-forward into fiscal year 2026. In addition, \$4,000,000 will be transferred from the Rate Stabilization account into fiscal year 2026 as approved by the Board. The



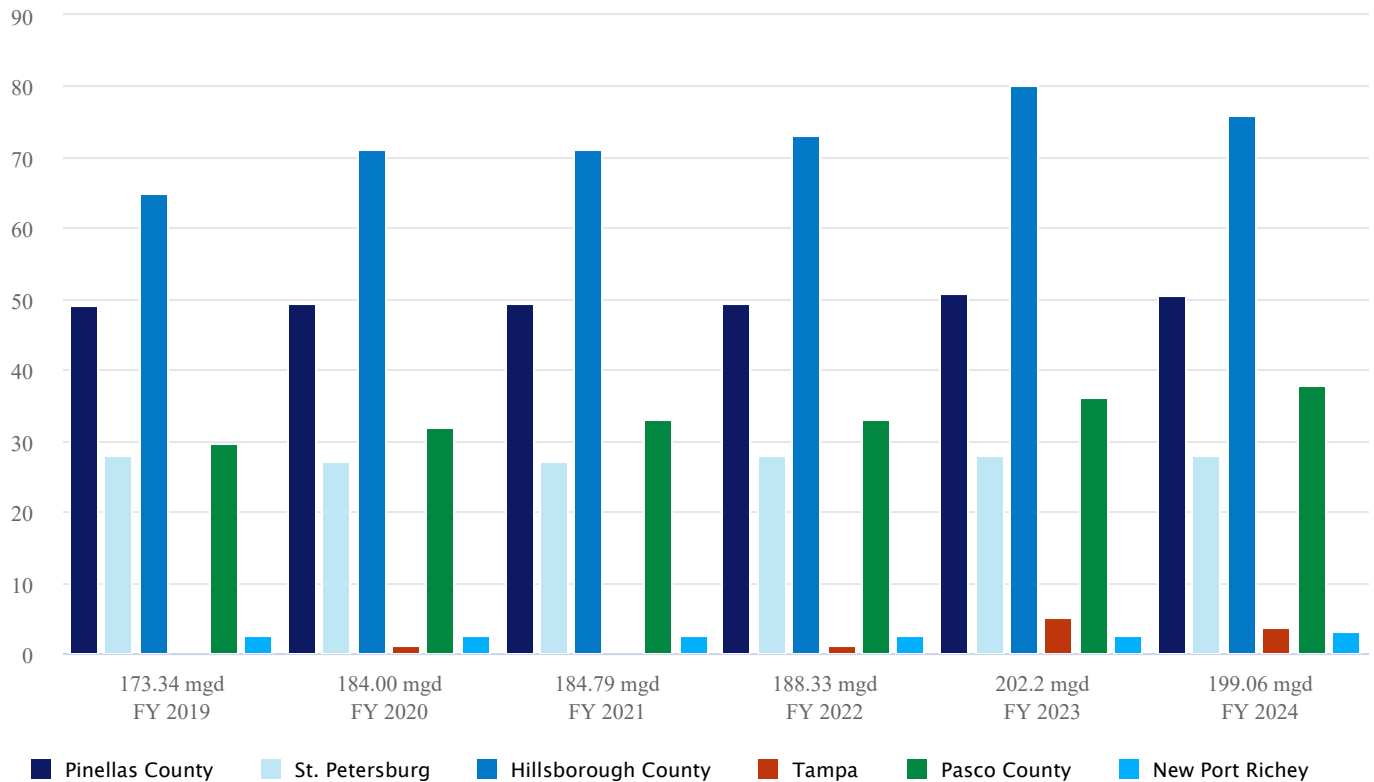
Financial Plan

estimated fiscal year 2026 unencumbered funds of \$6,059,335 will be transferred into the Rate Stabilization fund to be carried forward into fiscal year 2027. Unexpended funds available for carryforward are deposited into the Rate Stabilization account at year-end and then withdrawn from the account the following fiscal year.

Financial Planning and Trends

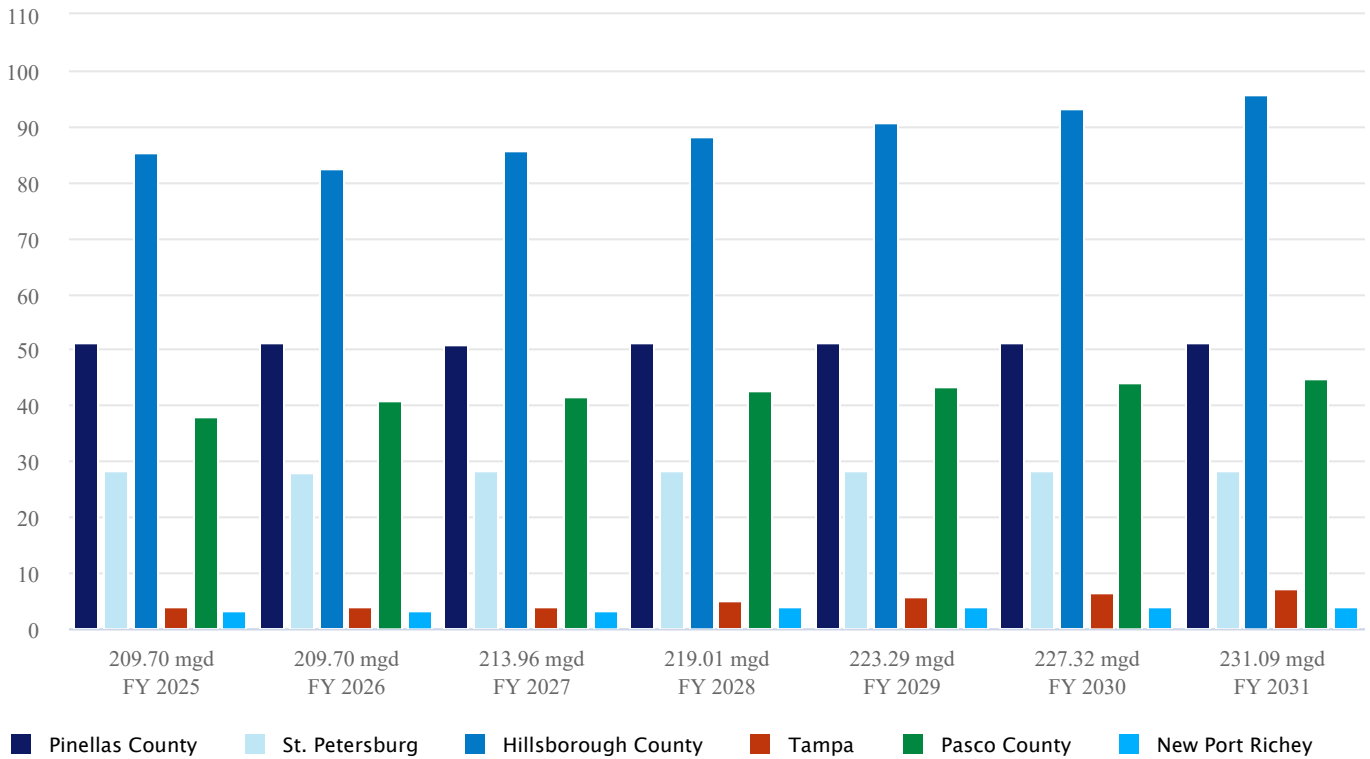
The Master Water Supply Contract requires Agency Members to annually provide a five-year estimate of projected water service demand for their respective service areas. Additionally, the Agency utilizes various demand forecasting tools to provide five-year water service demand projections for its Members’ service areas. These projections take into consideration relevant factors such as historical rainfall patterns, demographics, population growth, and conservation measures. This information is utilized by management in developing the annual budget and five-year budget projections.

Actual Member Demand FY 2019-2024



The Tampa Bay Region began to see an upturn in growth starting in 2016, largely within Hillsborough and Pasco County’s service areas. Pinellas County’s demand decreased slightly when the county lost wholesale water customers. In the past five years, the City of Tampa purchased an average of 2.24 million gallons per day from Tampa Bay Water.

A Look Ahead... Projected Member Demand FY 2025-2031



Tampa Bay Water provides regional water demand forecasts for its six-member governments to project the amount of water supply needed within Tampa Bay Water’s service area. The agency’s Long- term Demand Forecasting models are designed primarily for the purpose of long-term planning and forecasting over a 20-30-year horizon.

Member demand for fiscal year 2025 and future demand projections are based on average rainfall years. It is also projected that economic growth will be moderate resulting in gradual population growth and economic development for the Tampa Bay Region.

Below is the projected member government demands for fiscal year 2025 through fiscal year 2031 in million gallons per day (mgd) and in percentage of overall demand for the fiscal year.

	Hillsborough Co.	Tampa	Pasco Co.	New Port Richey	Pinellas Co.	St. Petersburg	Total
FY25-mgd	85.1	4.1	37.9	3.3	51.1	28.2	209.7
FY25-%	40.60%	2.00%	18.10%	1.60%	24.40%	13.40%	100%
FY26-mgd	82.31	4	40.86	3.32	51.16	28.05	209.7
FY26-%	40.80%	2.30%	18.10%	1.50%	24.00%	13.30%	100%
FY27-mgd	85.71	4.05	41.69	3.36	51.02	28.13	213.96
FY27-%	41.00%	2.50%	18.30%	1.60%	23.50%	13.10%	100%
FY28-mgd	88.22	4.99	42.57	3.8	51.17	28.26	219.01
FY28-%	41.00%	2.80%	18.40%	1.50%	23.20%	13.00%	100%
FY29-mgd	90.82	5.76	43.27	3.83	51.2	28.41	223.29
FY29-%	40.90%	3.10%	18.60%	1.50%	23.00%	12.90%	100%
FY30-mgd	93.28	6.45	44.07	3.86	51.26	28.4	227.32
FY30-%	40.90%	3.20%	18.70%	1.50%	22.70%	13.00%	100%
FY31-mgd	95.67	7	44.84	3.88	51.23	28.47	231.09
FY31-%	41.40%	3.00%	19.40%	1.70%	22.20%	12.30%	100%
FY25-FY31 Total mgd	621.11	36.35	295.2	25.35	358.14	197.92	1,534.07
FY25-FY31 Total %	40.50%	2.40%	19.20%	1.70%	23.30%	12.90%	100%

Long-term Master Water Plan

The Agency’s original Master Water Plan was approved in December of 1995 and was ratified and confirmed as a planning document in the Amended & Restated Interlocal Agreement. The Tampa Bay Water Board of Directors approves projects for implementation that are environmentally sustainable, technically sound, and economically feasible. In November 1998, the Board approved System Configuration I of the Master Water Plan for implementation. This \$680 million program was co-funded by the Southwest Florida Water Management District (District) in the amount of \$183 million and included the addition of surface water and desalinated seawater to the Tampa Bay Water system.

In 2011 the System Configuration II of the Master Water Plan was completed. This program involved expanding the treatment and pumping capacity of Tampa Bay Water’s Regional Surface Water Treatment system. The District, the Tampa Bay-area Basin Boards, and the State funded \$122 million of the \$226 million System Configuration II capital costs.

In August 2022, the Board selected the expansion of the existing Surface Water Treatment Plant from the Long-Term Master Water Plan update in 2018, for implementation by 2028, as the next water supply and treatment capacity project to meet the region’s future water supply needs. This project will increase the Agency’s annual average yield of existing surface water supplies by 10 to 12.5 million gallons per day. The expansion of the existing Surface Water Treatment Plant had the highest overall score and the highest score in both the environmental stewardship and cost criteria, along with the second highest score for the reliability criteria. This project helps achieve goal number one of the Agency’s Strategic Plan, Water Supply – Delivery Quality Water and Enhance System Reliability and Sustainability.

The original Master Water Plan also included public information and involvement along with a demand management component to reduce anticipated potable demand across the region. Tampa Bay Water worked closely with its member governments to ensure that projected annual average potable demand was reduced by 10 million gallons per day by 2000, and that a total potable demand reduction of 18 mgd was achieved by 2005. Additional reduction of projected demand by 6 mgd due to active potable conservation programs was achieved through 2018, to a total of at least 24 mgd for the region (actual demand reductions can occur through both active and passive savings). In 2018, the Board approved the implementation of the regional 2018 Demand Management Plan. The Demand Management Plan identifies potential conservation initiatives of around 3.8 mgd that could further delay the need for new regional supply.

Every five years an update to the Long-Term Master Water Plan is conducted to identify when new water supplies will be needed over the next twenty years to meet the Member Government's projected demands. The Long-Term Master Water Plan helps achieve Goal one of the Agency's Strategic Plan. The latest update to the Long-Term Master Water Plan was completed in 2023 and included an updated assessment of Tampa Bay Water's demand projections versus the current and expanded 2028 water supply capacity. The 2023 update of the Plan identified that:

- Approximately 25 million gallons per day (mgd) of new supplies will be required by 2043, and
- Approximately 10 to 20 mgd of new supplies will be needed as early as Fiscal Year 2033.

By approving the Long-Term Master Water Plan 2023, the Board directed that the Agency conducts feasibility studies on the seven short-listed water supply concepts/projects identified in the Plan and recommended further study. Those concepts/projects are:

- Eastern Pasco Wellfield
- Consolidated Water Use Permit Increase
- North Pinellas Surface Water Treatment Plant and Reservoir
- Tampa Bay Seawater Desalination Expansion
- Surface Water Treatment Plant at the C.W. Bill Young Regional Reservoir
- South Hillsborough Surface Water Treatment Plant and Reservoir
- South Hillsborough Wellfield

Detailed feasibility evaluations on these projects will be conducted and multiple configurations will be evaluated and scored using the Board approved ranking framework and criteria: environmental stewardship, cost, and reliability. The next water supply project(s) will be selected no later than November 2027, and will follow with detailed design.

The approved Long-Term Master Water Plan 2023 update also included initiating the developmental alternatives program. Developmental alternatives are water supply options that may require sophisticated technologies, that do not have a current regulatory framework for permitting, or that require more long-term analysis and study.

As technology advances and processes develop, the cost of an alternative may decline or permitting uncertainties may be resolved.

As concepts were developed and evaluated for the 2023 Long-term Master Water Plan update, and potable reuse was considered as a source, it was determined that potable reuse was a candidate for becoming a Developmental Alternative. Through the water supply concept coarse screening process, four reuse options scored highly for environmental sustainability, system integration and expansion potential, yield reliability, and regional system impacts, but did not advance to fine screening due to uncertainties related to regulation, permitting, public reception, lifecycle costs and cost risk factors.

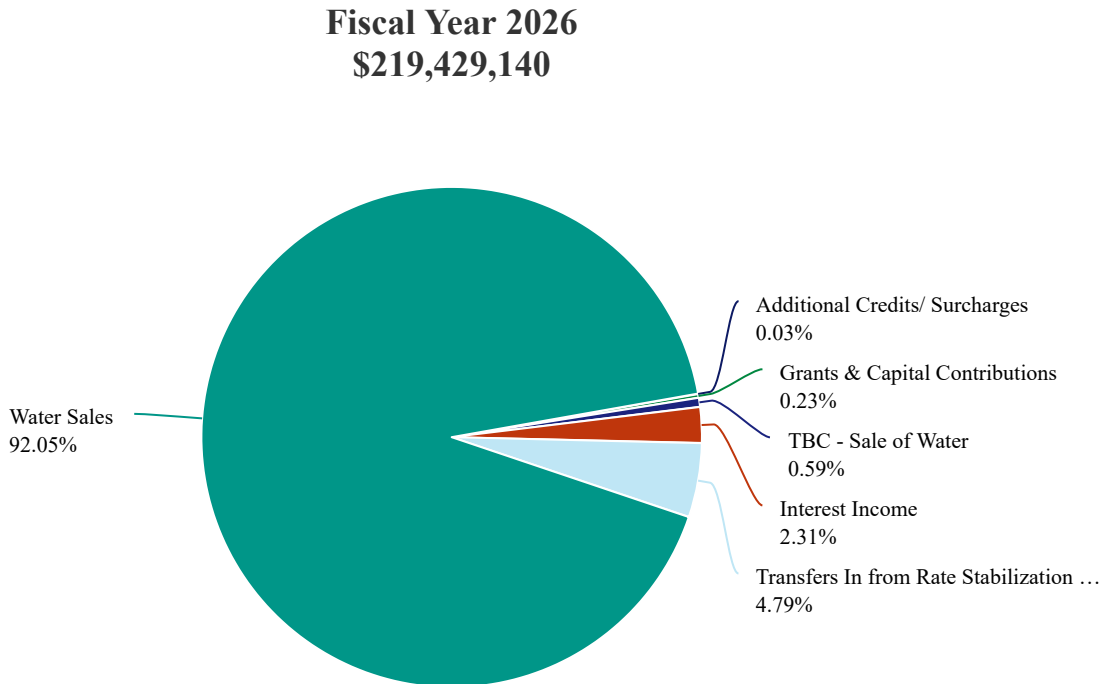
While these options did not receive high enough rankings to move forward to fine screening and feasibility assessments, with further development, their viability could increase, making them more feasible for consideration as future water supply options.

By adding reclaimed water project options to the current Long-term Master Water Plan as developmental alternatives, Tampa Bay Water can continue studying these options to meet future potable water demands. The agency and its consultants will continue to explore possible implementation strategies, which may include conducting pilot studies to further understand and confirm treatment requirements and water quality. This also allows time for new rules to be promulgated, so the current uncertainty surrounding options involving direct and indirect potable reuse can be resolved.

Revenues

The Agency’s primary revenue source is sale of water to its six-member governments. The Master Water Supply Contract establishes a budget process through which the Agency establishes an annual Uniform Rate which is charged to the Members. A fixed cost component of the rate is established and billed monthly to recover the defined fixed costs of the Agency based on the Members’ pro rata share of production. A variable cost component of the rate is established and billed monthly based on the current month’s production to recover the defined variable operating costs: primarily power, chemicals, and purchased water. Contract terms require that rates collected be sufficient to pay the annual water system operating and maintenance costs, annual debt service, and purchase of operating equipment, net of other available revenue sources. Rates must also be sufficient to fund required reserves and to provide adequate levels of working capital through the Utility Reserve and Operating Reserve Funds.

Where the Money Comes From ...

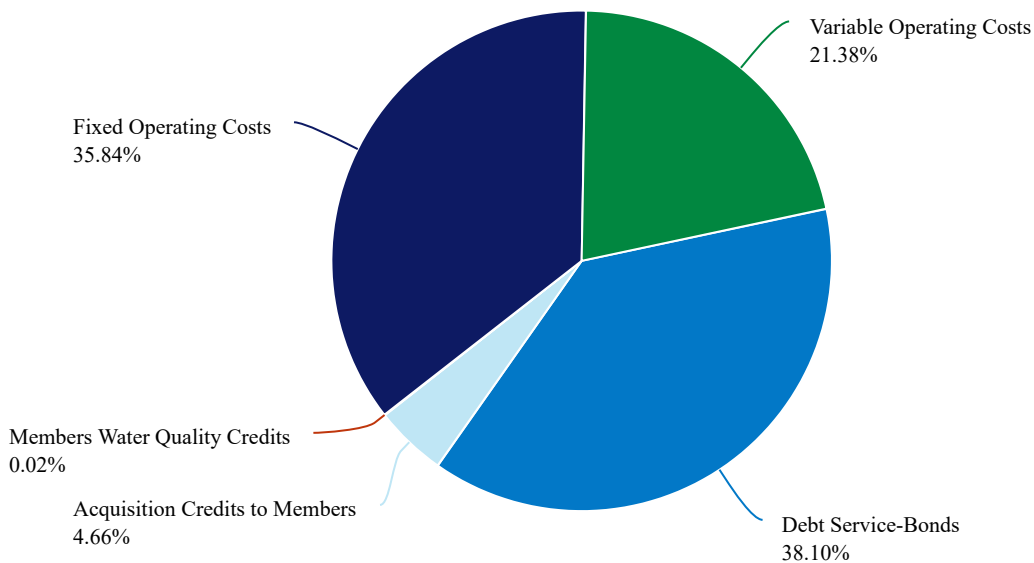


Expenditures

Expenditure levels are established annually for operating and maintenance costs based on projected water service demands, permit and compliance requirements, and equipment needs. Expenditures are also budgeted to make debt service payments, to satisfy bond covenant and reserve funding requirements, and to fund capital improvement costs not funded by borrowing or grants. Purchasing is conducted in accordance with the Agency’s purchasing policies which prescribe procedures to obtain competitive pricing when appropriate.

Where the Money Goes ...

Fiscal Year 2026 \$219,429,140



Balanced Budget

Tampa Bay Water’s annual budget is balanced. Our projected revenue covers projected operating costs and other financial requirements for the ensuing fiscal year.

Sources and Uses of Funds - Actual 2024, Approved 2025 and Approved 2026

Enterprise Funds	Actual FY 2024	Approved FY 2025	Approved FY 2026
Agency			
Revenues			
Water Sales	188,307,565	200,357,357	201,977,824
Additional Credits/ Surcharges	148,514	42,000	75,000
TBC - Sale of Water	624,146	392,000	1,290,594
Interest Income	13,221,016	5,033,012	5,075,001
Grants & Capital Contributions	457,807	398,000	500,000
Transfers In			
Transfers In from Rate Stabilization Account	22,333,291	766,477	4,000,000
Transfer in from O&M Reserve Account	-	-	500,000
Unencumbered Funds from Prior Year (Note 1)	5,575,433	5,641,608	6,010,721
Total Sources of Funds	230,667,772	212,630,454	219,429,140
Expenses			
Personnel Services	21,834,136	26,888,100	27,964,100
Materials & Supplies	2,581,794	3,214,094	3,063,969
Professional Services	34,178,804	35,650,815	32,364,630
Repairs & Other Services	7,233,923	11,342,045	9,433,385
Rent & Insurance	3,027,022	4,016,750	4,018,272
Legal Services	460,133	725,000	600,000
Capital Expenditures	1,773,746	2,093,000	1,197,500
Bond Debt Service (Note 2)	75,890,443	73,032,037	83,597,565
Acquisition Credits to Members	10,231,558	10,231,558	10,231,558
Water Quality Credit	48,000	48,000	48,000
Variable Operating Costs	37,439,780	45,389,055	46,910,161
Transfers			
Transfer to Rate Stabilization Account	35,074,809	-	-
Transfer to Utility Reserve	893,624	-	-
Total Transfers	35,968,433	-	-
Total Uses of Funds	230,667,772	212,630,454	219,429,140

Note 1: Fiscal Year 2026 unencumbered funds from prior year, are estimated at 3% of the fiscal year 2025 revenue from water sales. Funds transfer through the rate stabilization account at year-end.

Note 2: Series 2024 bond issuance had one year of capitalized interest and did not impact bond debt service for fiscal year 2025.

Sources and Uses of Funds – Budget Projections 2027 through 2031

Enterprise Funds	Budget Projections				
	2027	2028	2029	2030	2031
Sources of Funds					
Water Sales	\$ 208,367,974	\$ 217,813,834	\$ 223,839,530	\$ 230,301,016	\$ 236,578,002
Additional Credits/ Surcharges	75,000	75,000	75,000	75,000	75,000
TBC - Sale of Water	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
Interest Income	5,175,000	5,325,000	4,525,000	4,650,000	4,250,000
Grants & Capital Contributions	500,000	500,000	500,000	500,000	500,000
Subtotal	\$ 215,317,974	\$ 224,913,834	\$ 230,139,530	\$ 236,726,016	\$ 242,603,002
Transfer In from Rate Stabilization Account	1,250,000	5,000,000	-	3,575,000	3,125,000
Transfer In from Operating Reserve	-	1,000,000	-	-	-
Unencumbered Funds from Prior Year (Note 1)	6,059,335	6,251,039	6,534,415	6,715,186	6,909,030
Total Sources	\$ 222,627,309	\$ 237,164,873	\$ 236,673,945	\$ 247,016,202	\$ 252,637,032
Uses of Funds (Note 2)					
Personnel Services	\$ 28,803,023	\$ 29,667,114	\$ 30,557,127	\$ 31,473,841	\$ 32,418,056
Materials & Supplies	3,155,888	3,250,565	3,348,082	3,448,524	3,551,980
Professional Services	33,335,569	34,335,636	35,365,705	36,426,676	37,519,477
Repairs & Other Services	9,716,387	10,007,879	10,308,115	10,617,358	10,935,879
Rent, Leases & Insurance	4,138,820	4,262,985	4,390,874	4,522,600	4,658,278
Legal Services	618,000	636,540	655,636	675,305	695,564
Capital Expenditures	1,233,425	1,270,428	1,308,541	1,347,797	1,388,231
Debt Service-Bonds (Note 3)	81,880,096	91,123,849	91,126,555	100,440,062	100,467,590
Debt Service-Members Acquisition Credits	10,231,558	10,231,558	-	-	-
Member's Water Quality Credits	48,000	48,000	48,000	48,000	48,000
Water Treatment Chemicals - Variable Cost	27,621,985	29,221,111	30,790,202	32,396,000	34,036,538
Power / Electricity - Variable Cost	21,165,463	22,390,800	23,593,123	24,823,573	26,080,642
Water for Resale - Variable Cost	679,095	718,410	756,985	796,465	836,797
Subtotal	\$ 222,627,309	\$ 237,164,873	\$ 232,248,945	\$ 247,016,202	\$ 252,637,032
Transfer to Capital Improvement Fund	-	-	-	-	-
Transfer to Renewal & Replacement Fund	-	-	4,425,000	-	-
Transfer to Rate Stabilization Account	-	-	-	-	-
Total Uses	\$ 222,627,309	\$ 237,164,873	\$ 236,673,945	\$ 247,016,202	\$ 252,637,032

Note 1: Unencumbered funds from prior year are estimated at 3.0% of prior year revenue from water sales. Funds transfer through the rate stabilization account at year end.

Note 2: An inflation rate range of 3% to 5% is used for future cost projections, except for debt service and water quality credits. Variable cost projections are also modified to include projected demand and supply source.

Note 3: Projections for Debt Service-Bonds includes anticipated future debt issuances when appropriate.

Explanation of Significant Operating Expenditures Variances

Budget Category	Approved 2025	Approved 2026	Variance +/-	Explanation
Personnel Services	\$ 26,888,100	\$ 27,964,100	\$ 1,076,000	Health insurance increase, FRS increases, 3% COLA and up to 3% merit increase
Materials & Supplies	3,214,094	3,063,969	(150,125)	
Professional Services	35,650,815	32,364,630	(3,286,185)	Budget cuts, completion of studies/ services in FY25 and CIP funding change
Repairs & Other Services	11,342,045	9,433,385	(1,908,660)	Budget cuts and completion of tasks in FY25
Rent & Insurance	4,016,750	4,018,272	1,522	
Legal Services	725,000	600,000	(125,000)	
Capital Expenditures	2,093,000	1,197,500	(895,500)	Assets acquired in FY25
Debt Service-Bonds	73,032,037	83,597,565	10,565,528	Series 2024A Bond Issuance net of Series 2024B/C Issuances
Member's Acquisition Credits	10,231,558	10,231,558	-	
Member's Water Quality Credits	48,000	48,000	-	
Water Treatment Chemicals -Variable Cost	25,679,820	26,194,508	514,688	Price increases
Power / Electricity – Variable Cost	19,050,635	20,071,653	1,021,018	Price increases
Water for Resale – Variable Cost	658,600	644,000	(14,600)	
Total Operating Expenses	\$ 212,630,454	\$ 219,429,140	\$ 6,798,686	

The approved budget for 2026 operating expenses increased \$6,798,686 from the approved 2025 budget.

The approved \$1.1 million increase in Personnel Services is due to increases in health insurance and Florida Retirement System contributions, plus 3% cost-of-living adjustments (COLA), and performance-based merits of up to 3%.

Professional Services decreased by \$3.3 million as a result of budget cuts identified by staff and the early completion of some studies and services in fiscal year 2025. In addition, uniform rate funding for a couple Capital Improvement Program (CIP) projects were changed to other funding sources in the CIP program.

Repairs and Other services decreased by \$1.9 million due to budget cuts identified by staff and the completion of several tasks in FY25; therefore reducing the need for funds in FY26.

Capital expenditures decreased by \$0.9 million due to specific assets budgeted to be acquired in fiscal year 2025 that are not needed to be purchased again in fiscal year 2026. The capital purchases for fiscal year 2026 are detailed in the chart below.

The largest budget increase of \$10.6 million is in Debt Service-Bonds. This is a net result of the additional annual debt service of \$20.3 million from the Series 2024A Bonds issuance and the issuance of the Series 2024B and Series 2024C Refunding Bonds that restructured some of the existing debt service to provide annual debt service budget relief in a few pinch-point fiscal years. The Series 2024A Bonds were issued to provide \$420 million in funding for CIP projects, largely the Surface Water Treatment Plant Expansion and the South Hillsborough Pipeline.

Water Treatment Chemicals increased by \$515 thousand due to cost increases.

Electricity increased by \$1.0 million due to utility price increases.

Capital Expenditures

It is Tampa Bay Water’s policy to capitalize property and equipment having an original cost greater than \$5,000 and an estimated useful life longer than one year. Property and equipment routinely capitalized includes land, buildings and their structural components, vehicles, machinery, electronic and communication equipment, tools, office equipment, and furniture.

The 2026 operating budget includes \$1,197,500 for Capital Expenditures.

The following chart summarizes capital expenditures budgeted for fiscal year 2026 through the Uniform Rate.

FY 2026 Capital Expenditures - \$1,197,500

Category	Amount
Analytical Equipment	100,000
Audio Visual Equipment	20,000
Automated Titrator Instrumentation System	145,000
Beamex MC6 Calibrators	18,000
Gas Chromatography Mass Spectrometry	95,000
HVAC Capital Equipment	165,000
Land	40,000
Maintenance Equipment	7,000
Refrigerator for samples storage	7,500
Source Water Quality Monitoring Field Equipment	100,000
Trailer Mounted Generator	40,000
Vehicles and Accessories	460,000
Total	1,197,500



**TAMPA
BAY** 
WATER
Supplying Water To The Region



FISCAL YEAR 2026

Annual Rate Setting & Member Costs

The Annual Rate Setting and Member Costs section provides summarized information and schedules including current and projected rates and Member costs. Charts and graphs are provided that depict the components of the budget and the rate impacts. Separate charts and schedules are provided for each Member Government to assist them in the planning and coordination of their budgets and financial obligations associated with Tampa Bay Water's contracts.



**TAMPA
BAY WATER**
Supplying Water To The Region



This section presents a summary of the budgeted components which make up the approved Uniform Rate and the way each Member will be invoiced for water purchased in 2026.

Overview

The “Uniform Rate” is the uniform dollars per 1,000 gallons wholesale rate charged to the Member Governments for the supply of water through a Fixed Cost and Variable Cost component. The Uniform Rate is based upon the annual estimate and the projected quantity of water expected to be delivered to customers. The only exception to the Uniform Rate for water supply is the rate charged to the City of Tampa for water supplied from the Tampa Bypass Canal. The annual True-up required by the Master Water Supply Contract provides for a year end adjustment in the Fixed Costs component of bills paid during the fiscal year. Each member’s pro-rata share of the Annual Estimate of Fixed Costs in effect during the fiscal year is adjusted based on the actual quantity of Quality Water delivered. Any adjustments are payable within sixty days of determination.

The Amended and Restated Interlocal Agreement includes provisions for two credits which are currently being applied against charges to Member Governments for water service. The annual credit for the debt service amortization for Tampa Bay Water’s purchase of the Members’ water supply facilities is the most significant credit. This credit is applied to the Member Governments’ water bills. The credit is reflected in the budget as an annual debt service cost and is also reflected as a credit against the member’s cost to purchase water. The annual debt service/credit is computed on a 30-year amortization of the net purchase price, compounded semiannually at 4.865%. The aggregate annual debt service cost/credit is \$10,231,558. Additional annual credits consist of a credit for the actual direct costs of water treatment. In the event water delivered to Member Governments does not meet specifications for quality water in relation to hydrogen sulfide removal, a credit for hydrogen sulfide treatment is applied. Hydrogen sulfide was and remains an issue for the existing groundwater system, but not for the new supply sources. The water quality credit for hydrogen sulfide treatment affects the City of New Port Richey, and Hillsborough County. The total annual Water Quality credit for hydrogen sulfide for fiscal year 2026 is \$48,000.

The primary source of revenue to Tampa Bay Water is the sale of quality water to our members. The projected revenue requirements must cover operation and maintenance expenses, debt service payments, bond coverage, required deposits to reserves, and capital expenditures. Revenue from sale of water and unrestricted interest income fund the operating and maintenance costs of Tampa Bay Water. Water sales for fiscal year 2026 are budgeted at \$201,977,824. Interest income available for operations is estimated to be \$5,075,001. It is estimated that \$6,010,721 of unencumbered monies from fiscal year 2025 will be transferred through the Rate Stabilization account for use in fiscal year 2026. The approved budget does include the use of reserve funds; \$4 million from the Rate Stabilization Account and \$500 thousand from the Operating Reserve, to minimize the increase to the uniform rate. The Tampa Bypass Canal sale of water represents the estimated billing to the City of Tampa for its water needs at the Tampa Bypass Canal facility at a rate of .4041 per 1,000 gallons for 2026.

Rate Setting

Pursuant to the Master Water Supply Contract, Tampa Bay Water establishes an Annual Estimate based on Tampa Bay Water's budget for the ensuing fiscal year, which sets forth the expected cost of providing water service to Member Governments. Tampa Bay Water is required to develop the Rate (\$/1,000 gallons), based on the Annual Estimate and the projected quantity of Quality Water to be delivered to Member Governments during the ensuing fiscal year. In accordance with the provisions of the Interlocal Agreement, a separate rate, based on actual costs incurred and allocated overhead, is charged to the City of Tampa for water supplied from the Tampa Bypass Canal.

The Uniform Rate to be charged in a fiscal year to the Member Governments for water service may include the following components:

Operation, Maintenance and Administrative Costs – These costs are the costs of operating, maintaining, and administering the system in such a fiscal year.

Debt Service Charges – Debt Service Charges relating to any of Tampa Bay Water's Obligations are based on principle, redemption premium, if any, and interest coming due on debt in the fiscal year.

Renewal and Replacement Fund – Tampa Bay Water is required to maintain an amount equal to five (5) percent of the prior fiscal year's Gross Revenues or such other amount as is certified by the Consulting Engineer. These funds are available to be used for repair and replacement of the System.

Capital Improvement Charges – These charges are based on the amount identified for capital improvement charges in Tampa Bay Water's Annual Estimate for the fiscal year.

Operating Reserve Funds – These funds are provided in the annual budget to maintain a reserve balance equal to two times the monthly average variable costs as provided in the budget.

Rate Stabilization Fund – Operation, Maintenance and Administrative Costs may be utilized to fund a rate stabilization fund.

Uniform Rate Elements

The Uniform Rate consists of two components: a Fixed Cost component and a Variable Cost component. The Fixed Cost component is designed to recover annual costs and expenses associated with the operation, maintenance, management, security, development, and financing of the System, other than those included as part of the Variable Cost component. The Variable Cost component is designed to recover costs and expenses for the operation, maintenance and management of the System that change in direct proportion to changes in the volume of Quality Water produced by Tampa Bay Water. The Variable Cost component includes, but is not limited to, the costs of power, chemicals, and water purchases.

Fixed Costs

The Uniform Rate calculation is based on the total Net Annual Revenue Requirement for the fiscal year for which the rate is established and the projected amount of Quality Water, in millions of gallons per day, to be

delivered to Member Governments during such fiscal year. For the purposes of the Uniform Rate calculation, the Fixed Costs for the fiscal year selected are defined as:

$$\text{Fixed Costs} = \text{Net Annual Revenue Required} - \text{Budgeted Variable Costs}$$

The Net Annual Revenue Requirement for the fiscal year selected (also referred to as Annual Estimate for purposes of rate computation) is calculated by making the necessary adjustments to the annual budget requirement. Such adjustments include, but are not limited to, estimated interest income, budgeted transfers from various funds (i.e., Rate Stabilization Account, Operating Reserve Fund, etc.), capitalized interest available for debt service, potential funding assistance from SWFWMD/EPA, and estimated revenues from the sale of surface water to the City of Tampa.

Variable Costs

Pursuant to the Master Water Supply Agreement, Tampa Bay Water is required to establish a variable rate to cover costs associated primarily with power, chemicals, and water purchases. The variable rate (\$/1,000 gallons) is defined as the ratio of the total budgeted Variable Costs to the total Net Annual Revenue Requirement, applied to the Uniform Rate.

$$\text{Variable Rate} = (\text{Budgeted Variable Costs} / \text{Net Annual Revenue Required}) \times \text{Uniform Rate}$$

Rate for City of Tampa from Tampa Bypass Canal (TBC)

Pursuant to Section 3.08(D) of the Interlocal Agreement, the rate charged for water delivered to the City of Tampa from the Tampa Bypass Canal (TBC) facility should be equal to Tampa Bay Water’s direct cost of operating the TBC and allocated overhead. As part of its annual budget development process, Tampa Bay Water prepares an estimate of direct cost and allocated overhead associated with the Tampa Bypass Canal facility using the projected quantity of water to be delivered to the City of Tampa from the facility during the ensuing fiscal year.

$$\text{TBC Rate} = (\text{Allocated Overhead} + \text{Direct Costs}) / \text{Quantity of Surface Water (to be delivered)}$$

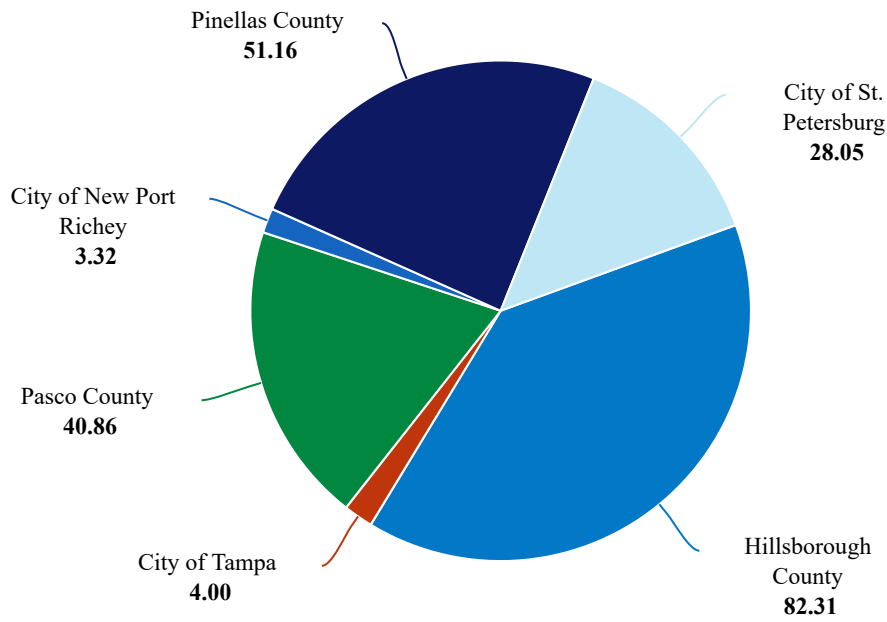
The unit rate for delivery of water to the City of Tampa from the Tampa Bypass Canal facility is presented to the Board for approval as part of the annual budget approval process for the ensuing fiscal year. The rate for 2026 is \$.4041 (\$/1,000 gallons).

$$\$0.4041 \text{ per } 1,000 \text{ gallons} = \frac{\text{Allocated Overhead}}{1,062,470} + \frac{\text{Direct Costs}}{228,034} = \frac{\text{Estimated MGD}}{8.75 \text{ mgd} \times 365 \times 1,000}$$

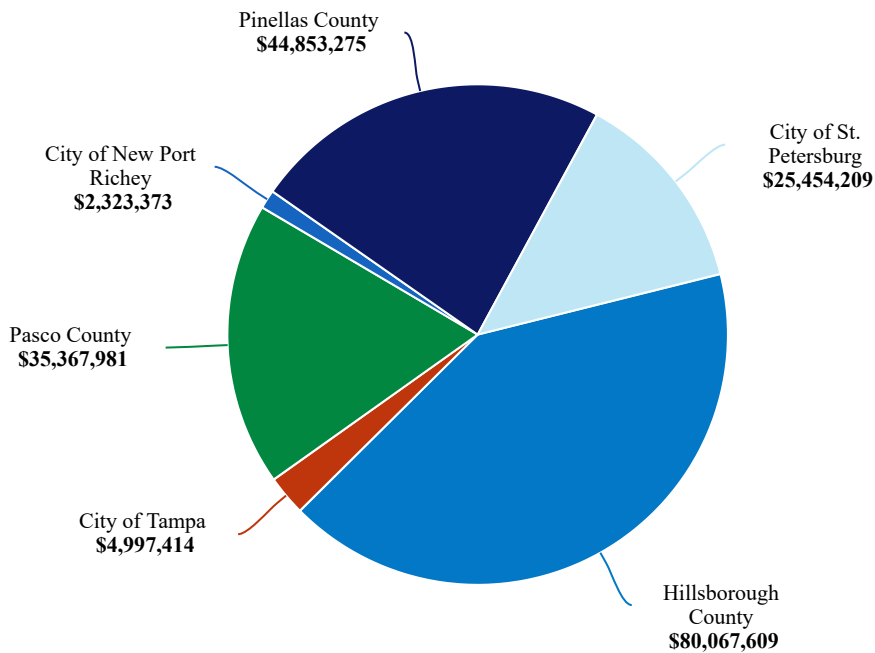
Other Budget Factors

- For fiscal year 2026, \$5,075,001 has been estimated for interest income. Interest income will be applied to offset projected expenditures, to the extent permitted.
- Reserve fund uses are included in this budget to minimize the increase to the uniform rate. \$4 million from the Rate Stabilization Account and \$500 thousand from the Operating Reserve will be transferred into the fiscal year 2026 operating budget.
- The Uniform Rate is segregated into Fixed Costs (do not vary because of water production) and billed at 1/12 of total Fixed Costs monthly per Member. The Variable Costs (vary with water production); electricity, chemicals, and water for re-sale; are billed monthly based on actual production.
- Acquired Member facilities are included in this budget as Tampa Bay Water owned supply systems and are being paid for through debt issuance and facility acquisition credits back to Members.
- Water quality standards are established, and costs are budgeted to sustain the standards. Water Quality Credits related to hydrogen sulfide removal for fiscal year 2026 have been established and will be credited to Hillsborough County, and New Port Richey.

Projected Member Water Demand FY 2026
209.70 MGD



Estimated Net Member Costs FY 2026
\$193,063,860



Uniform Rates

Please review the notes below the table for important parameters regarding the budget projection amounts.

Cost Category	Approved		Budget Projections			
	2026	2027	2028*	2029	2030	2031
Fixed Operating Costs	\$ 78,641,856	\$ 81,001,112	\$ 83,431,145	\$ 85,934,079	\$ 88,512,102	\$ 91,167,465
Variable Operating Costs	46,910,161	49,466,543	52,330,321	55,140,311	58,016,038	60,953,978
Debt Service - Bonds (Notes 1, 3)	83,597,565	81,880,096	77,291,349	77,294,055	77,345,062	77,372,590
Estimated Future Debt Service - Bonds (Notes 2, 3)	-	-	13,832,500	13,832,500	23,095,000	23,095,000
Debt Service - Acquisition Credits to Members	10,231,558	10,231,558	10,231,558	-	-	-
Water Quality Credits to Members	48,000	48,000	48,000	48,000	48,000	48,000
Total Costs	\$ 219,429,140	\$ 222,627,309	\$ 237,164,873	\$ 232,248,945	\$ 247,016,202	\$ 252,637,033
Adjustments						
Less: Unencumbered Funds from Prior Years (Note 4)	(6,010,721)	(6,059,335)	(6,251,039)	(6,534,415)	(6,715,186)	(6,909,030)
Less: Credits/ Surcharges	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
Less: Revenues from TBC	(1,290,594)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)
Less: Interest Earned	(5,075,001)	(5,175,000)	(5,325,000)	(4,525,000)	(4,650,000)	(4,250,000)
Less: Transfer In from Rate Stabilization Account (Note 5)	(4,000,000)	(1,250,000)	(5,000,000)	-	(3,575,000)	(3,125,000)
Less: Transfer In from O&M Reserve	(500,000)	-	(1,000,000)	-	-	-
Less: SWFWMD Grant	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Plus: Transfer Out to R&R Fund	-	-	-	4,425,000	-	-
Subtotal	(17,451,316)	(14,259,335)	(19,351,039)	(8,409,415)	(16,715,186)	(16,059,030)
Total Net Revenues Required	\$ 201,977,824	\$ 208,367,974	\$ 217,813,834	\$ 223,839,530	\$ 230,301,016	\$ 236,578,003
Projected Water Demand (mgd) (Note 6)	209.70	213.96	219.01	223.29	227.32	231.09
Projected Uniform Water Rate (\$/1000 gal.)	\$ 2.6388	\$ 2.6681	\$ 2.7248	\$ 2.7465	\$ 2.7757	\$ 2.8048
Projected Uniform Rate difference over prior fiscal year - \$	\$ 0.0212	\$ 0.0293	\$ 0.0566	\$ 0.0217	\$ 0.0292	\$ 0.0291
Projected Uniform Rate difference over prior fiscal year - %	0.8088%	1.11%	2.12%	0.80%	1.06%	1.05%
Projected Variable rate per 1,000 gallons	\$ 0.6129	\$ 0.6334	\$ 0.6546	\$ 0.6766	\$ 0.6992	\$ 0.7227
Percentage of uniform rate applied to variable costs	23.23%	23.74%	24.03%	24.63%	25.19%	25.76%

* - Leap Year - uniform rate calculated using 366 days

Note 1 - Debt service reflects the current annual payment structure and does not include refunding or restructuring debt options that may be utilized.

Note 2 - Based upon issuance of \$277 million in 2026, \$185 million in 2028, and \$200 million in 2030, with each issuance having 5% interest, one year of capitalized interest, followed by several years of interest only payments.

Note 3 - Staff and consultants continually look at options to reduce existing and future debt service impacts on the uniform rate.

Note 4 - The Unencumbered Funds from Prior Years are calculated at 3% of the prior year revenue from water sales and transfer through the rate stabilization account at year end.

Note 5 - Transfers in from the Rate Stabilization Account in fiscal years 2027, 2028, 2030, and 2031 are to minimize the impact of the estimated future debt service, amounts may change based upon changes in bond debt service.

Note 6 - Projected water demand is based on information obtained from the Member Governments and the Tampa Bay Water Demand Forecasting Model.

Estimated Net Member Costs Details – Fiscal Year 2026

Uniform Rate Budget	Hillsborough County	City of Tampa	Pasco County	City of New Port Richey	Pinellas County	City of St. Petersburg	Total
Uniform Water Rate (\$/ 1000 gallons)	\$ 2.6388	\$ 2.6388	\$ 2.6388	\$ 2.6388	\$ 2.6388	\$ 2.6388	\$ 2.6388
Member Water demand Projections (mgd) for FY 2026	82.31	4.00	40.86	3.32	51.16	28.05	209.70
Percentage of Total Water Sales	39.2513%	1.9075%	19.4850%	1.5832%	24.3968%	13.3763%	100.0000%
Member Water Purchase FY 2025	85.10	4.10	37.90	3.30	51.10	28.20	209.70
Percentage of FY 2025 Total Water Sales	40.5818%	1.9552%	18.0734%	1.5737%	24.3681%	13.4478%	100.0000%
Total Estimated Member Fixed Cost FY 2026	62,929,223.28	3,031,842.72	28,026,058.31	2,440,263.65	37,787,112.92	20,853,162.12	155,067,663.00
Total Estimated Member Variable Cost FY 2026	18,412,853.37	894,805.17	9,140,434.80	742,688.29	11,444,558.12	6,274,821.25	46,910,161.00
Total Estimated Member Cost FY 2026 (Before Credits/ Surcharges)	\$ 81,342,076.65	\$ 3,926,647.89	\$ 37,166,493.11	\$ 3,182,951.94	\$ 49,231,671.04	\$ 27,127,983.37	\$ 201,977,824.00
Additional Credits/ Surcharges (Board Approved)	\$ -	\$ -	\$ 75,000.00	\$ -	\$ -	\$ -	\$ 75,000.00
Sale of Surface Water (TBC)	-	1,290,594.00	-	-	-	-	1,290,594.00
Water Quality Credits to Member Governments for FY 2026	(36,000.00)	-	-	(12,000.00)	-	-	(48,000.00)
Acquisition Credits to Members Governments for FY 2026	(1,238,467.88)	(219,828.35)	(1,873,512.61)	(847,578.83)	(4,378,395.83)	(1,673,774.05)	(10,231,557.55)
Total Estimated Net Member Costs FY 2026	\$ 80,067,608.77	\$ 4,997,413.54	\$ 35,367,980.50	\$ 2,323,373.11	\$ 44,853,275.21	\$ 25,454,209.32	\$ 193,063,860.45

Note 1 - Variable costs are allocated based upon the Member Government's projected annual water demand (mgd) for FY 2026.

Note 2 - Fixed costs are billed to Member Governments in FY 2026 based upon the actual FY 2025 purchase and at year-end a true-up to the actual FY 2026 is completed.

Annual Rate Setting & Member Costs

Hillsborough County		
Total Water Demand (mgd) through September 30, 2025		209.70
Hillsborough County Water Demand (mgd) through September 30, 2025		85.10
Percentage of FY 2025 Water Demand/ Total Water Demand (Applied to FY 2026 Fixed Costs)		40.58%
Variable Rate is Based on Percentage of Projected FY 2026 Water Demand (mgd)		82.31
	Annual Billing	Monthly Billing
Fixed Cost Summary	\$ 62,929,223.28	\$ 5,244,101.94
Variable Rate (\$/ 1000 gallons) = \$0.6112	18,412,853.37	1,534,404.45
Additional Credits/ Surcharges	-	-
Sale of Surface Water (TBC)	-	-
Water Quality Credits FY 2026	(36,000.00)	(3,000.00)
Annual Facilities Acquisition Credits	(1,238,467.88)	(103,205.66)
TOTAL	\$ 80,067,608.77	\$ 6,672,300.73

Pasco County		
Total Water Demand (mgd) through September 30, 2025		209.70
Pasco County Water Demand (mgd) through September 30, 2025		37.90
Percentage of FY 2025 Water Demand/ Total Water Demand (Applied to FY 2026 Fixed Costs)		18.07%
Variable Rate is Based on Percentage of Projected FY 2026 Water Demand (mgd)		40.86
	Annual Billing	Monthly Billing
Fixed Cost Summary	\$ 28,026,058.31	\$ 2,335,504.86
Variable Rate (\$/ 1000 gallons) = \$0.6112	9,140,434.80	761,702.90
Additional Credits/ Surcharges	75,000.00	6,250.00
Sale of Surface Water (TBC)	-	-
Water Quality Credits FY 2026	-	-
Annual Facilities Acquisition Credits	(1,873,512.61)	(156,126.05)
TOTAL	\$ 35,367,980.50	\$ 2,947,331.71

Annual Rate Setting & Member Costs

Pinellas County		
Total Water Demand (mgd) through September 30, 2025		209.70
Pinellas County Water Demand (mgd) through September 30, 2025		51.10
Percentage of FY 2025 Water Demand/ Total Water Demand (Applied to FY 2026 Fixed Costs)		24.37%
Variable Rate is Based on Percentage of Projected FY 2026 Water Demand (mgd)		51.16
	Annual Billing	Monthly Billing
Fixed Cost Summary	\$ 37,787,112.92	\$ 3,148,926.08
Variable Rate (\$/ 1000 gallons) = \$0.6112	11,444,558.12	953,713.18
Additional Credits/ Surcharges	-	-
Sale of Surface Water (TBC)	-	-
Water Quality Credits FY 2026	-	-
Annual Facilities Acquisition Credits	(4,378,395.83)	(364,866.32)
TOTAL	\$ 44,853,275.21	\$ 3,737,772.93

City of New Port Richey		
Total Water Demand (mgd) through September 30, 2025		209.70
City of New Port Richey Water Demand (mgd) through September 30, 2025		3.30
Percentage of FY 2025 Water Demand/ Total Water Demand (Applied to FY 2026 Fixed Costs)		1.57%
Variable Rate is Based on Percentage of Projected FY 2026 Water Demand (mgd)		3.32
	Annual Billing	Monthly Billing
Fixed Cost Summary	\$ 2,440,263.65	\$ 203,355.30
Variable Rate (\$/ 1000 gallons) = \$0.6112	742,688.29	61,890.69
Additional Credits/ Surcharges	-	-
Sale of Surface Water (TBC)	-	-
Water Quality Credits FY 2026	(12,000.00)	(1,000.00)
Annual Facilities Acquisition Credits	(847,578.83)	(70,631.57)
TOTAL	\$ 2,323,373.11	\$ 193,614.43



Annual Rate Setting & Member Costs

City of St. Petersburg		
Total Water Demand (mgd) through September 30, 2025		209.70
City of St. Petersburg Water Demand (mgd) through September 30, 2025		28.20
Percentage of FY 2025 Water Demand/ Total Water Demand (Applied to FY 2026 Fixed Costs)		13.45%
Variable Rate is Based on Percentage of Projected FY 2026 Water Demand (mgd)		28.05
	Annual Billing	Monthly Billing
Fixed Cost Summary	\$ 20,853,162.12	\$ 1,737,763.51
Variable Rate (\$/ 1000 gallons) = \$0.6112	6,274,821.25	522,901.77
Additional Credits/ Surcharges	-	-
Sale of Surface Water (TBC)	-	-
Water Quality Credits FY 2026	-	-
Annual Facilities Acquisition Credits	(1,673,774.05)	(139,481.17)
TOTAL	\$ 25,454,209.32	\$ 2,121,184.11



City of Tampa		
Total Water Demand (mgd) through September 30, 2025		209.70
City of Tampa Water Demand (mgd) through September 30, 2025		4.10
Percentage of FY 2025 Water Demand/ Total Water Demand (Applied to FY 2026 Fixed Costs)		1.96%
Variable Rate is Based on Percentage of Projected FY 2026 Water Demand (mgd)		4.00
	Annual Billing	Monthly Billing
Fixed Cost Summary	\$ 3,031,842.72	\$ 252,653.56
Variable Rate (\$/ 1000 gallons) = \$0.6112	894,805.17	74,567.10
Additional Credits/ Surcharges	-	-
Sale of Surface Water (TBC) (\$/ 1000 gallons) = \$0.4041	1,290,594.00	107,549.50
Water Quality Credits FY 2026	-	-
Annual Facilities Acquisition Credits	(219,828.35)	(18,319.03)
TOTAL	\$ 4,997,413.54	\$ 416,451.13



**TAMPA
BAY WATER**
Supplying Water To The Region



FISCAL YEAR 2026

Debt Service

The Debt Service section provides a listing of the outstanding debt of the Agency, the Agency's bond ratings, and the details of the debt requirements shown in the Financial Plan section. The section also provides information on debt coverage requirements and future Debt Service.



**TAMPA
BAY WATER**
Supplying Water To The Region

Bonds

At the time of its reorganization in 1998, Tampa Bay Water issued the 1998A Bonds to refund all existing debt. In addition, the 1998B Bonds were issued to finance the cash component of the purchase of the members' wellfields. Of those proceeds, \$71.8 million, \$92.4 million, \$31.7 million, and \$3 million were paid to Pinellas County, City of St. Petersburg, City of Tampa and Pasco County, respectively. To address the increasing need to develop new water supplies, Tampa Bay Water and its member governments worked collectively to develop a Capital Improvement Program that would identify and develop new water sources capable of producing 111 million gallons per day (mgd) by December 31, 2007. With the development of the Capital Improvement Program came the necessity to incur debt as a means of financing the Board approved program. Accordingly, Tampa Bay Water adopted a long-term plan to accomplish the financing of the Capital Improvement Program. In furtherance of this plan, Tampa Bay Water has issued its revenue bonds Series 1999, 2001B, 2002, 2008, 2013, 2022 and 2024A. Additional funds for the Capital Improvement Program were obtained from the Series 2001A, 2005 bond issues. Series 2011A, 2015A, 2015B, 2016A, 2016B, 2016C, Master Bond: Tranche 1 (2020), Tranche 2 (2021) and Tranche 3 (2023), and 2024B and 2024C (2024) were only refunding bonds.

Tampa Bay Water's projected outstanding bonds at 9/30/26 will consist of the following.

Original Issue	Series	Projected Outstanding 9/30/26	All-In True Interest Cost	Final Maturity	Purpose
180,835,000	Refunding Revenue Bonds, Series 2015A	180,835,000	3.07%	10/1/36	Partial defeasance of 2006 Bonds; partial defeasance of 2011A and 2011B Bonds
95,975,000	Refunding Revenue Bonds, Series 2015B	7,760,000	3.07%	10/1/25	Partial defeasance of 2011A and 2011B Bonds
96,630,000	Refunding Revenue Bonds, Series 2016A	96,630,000	3.52%	10/1/38	Defeasance of 2008 Bonds
32,785,000	Refunding Revenue Bonds, Series 2016B	1,950,000	3.54%	10/1/26	Partial defeasance of 2011B Bonds
55,345,000	Refunding Revenue Bonds, Series 2016C	55,345,000	2.12%	10/1/27	Partial defeasance of 2010 Bonds
6,709,000	Refunding Revenue Master Bond Tranche 1-2020	6,086,000	2.36%	10/1/25	Advance refund remaining balance of the outstanding Refunding Revenue Bonds, Series 2010
76,220,000	Refunding Revenue Master Bond Tranche 3-2022	74,823,000	2.36%	10/1/38	Advance refund remaining balance of the outstanding Refunding Revenue Bonds, Series 2013
122,075,000	Series 2022 Bonds	122,075,000	4.60%	10/1/52	Fund Capital Improvement Program
395,430,000	Series 2024A Bonds	395,430,000	4.38%	10/1/54	Fund Capital Improvement Program
94,405,000	Refunding Revenue Bonds, Series 2024B	94,405,000	3.71%	10/1/44	Advance refund remaining balance of the outstanding Refunding Revenue Bonds, Series 2015B and 2016B
56,050,000	Refunding Revenue Bonds, Series 2024C	56,050,000	4.08%	10/1/33	Advance refund remaining balance of the outstanding Utility System Refunding and Improvement Revenue Bonds, Series 2001A
		1,091,389,000			

Rate Covenant

The Bond Resolution requires Tampa Bay Water to take all actions to collect Net Revenues in each fiscal year so that, together with Fund Balance, they equal at least 125% of the Annual Debt Service coming due in such fiscal year. Such Net Revenues must also be adequate in each fiscal year to pay at least 100% of:

- The Annual Debt Service coming due in such fiscal year;
- Any amounts required by the terms of the Bond Resolution to be deposited in the Reserve Account or with any issuer of a Reserve Account Letter of Credit or Reserve Account Insurance Policy;
- Any amounts to be deposited in the Renewal and Replacement Fund in such fiscal year; and
- Any amounts to be repaid to the Capital Improvement Fund in such fiscal year.

For the purposes of the Rate Covenant compliance calculations, the Total Debt Service is calculated, in accordance with the Bond Resolution, net of any Capitalized Interest and release of Debt Service Reserve. The Finance and Administration Division is responsible for making sure that the Uniform Rate adopted for any fiscal year complies with the Rate Covenants.

For the purposes of calculating the Rate Coverage test, Debt Coverage test and the Renewal and Replacement Fund (R&R) coverage requirements, the Net Revenues are determined as shown below.

$$\text{Net Revenues} = \text{Gross Revenues} - \text{Operating Expenses}$$

Rate Coverage Test

The minimum requirement for the Rate Coverage Test is 125% (i.e., the sum of Net Revenues and the Utility Reserve Fund Balance, on the preceding September 30th, shall be greater than or equal to 125% of the total Debt Service due for the Fiscal Year).

$$\text{Rate Coverage Test} = \frac{\text{Net Revenues} + \text{Utility Reserve Fund Balance}}{\text{Total Debt Service}}$$

Debt Coverage Test

The minimum requirement for the Debt Coverage Test is 100% (i.e., the Net Revenues shall be equal to or greater than the sum of Total Debt Service + Required Annual Contribution to the Capital Improvement Fund + Required Annual Contribution to the Renewal and Replacement Fund for the fiscal year).

$$\text{Debt Coverage Test} = \frac{\text{Net Revenues}}{\text{Total Debt Service} + \text{Required Contribution to Capital Improvement Fund} + \text{Required Contribution to Renewal \& Replacement Fund}}$$

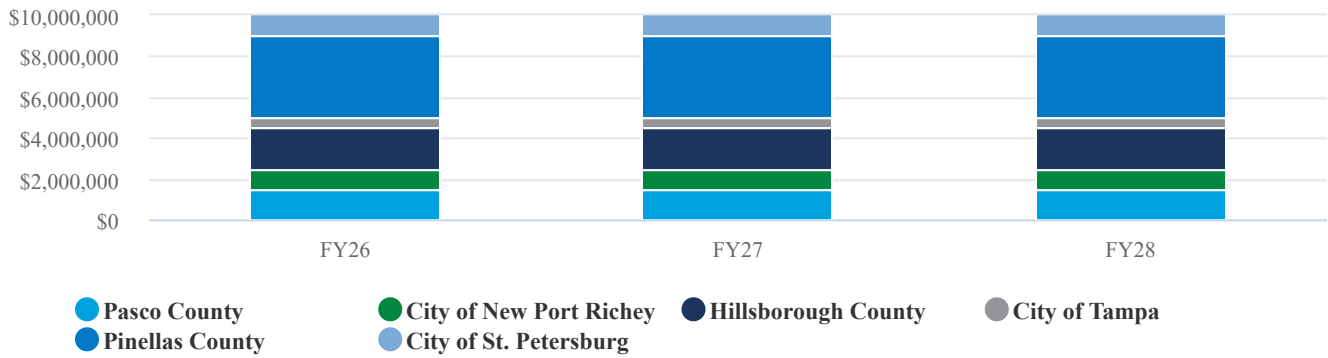
Facility Acquisition Credits

In 1998, pursuant to the Interlocal Agreement, the Member Governments sold certain wellfield and transmission facilities to Tampa Bay Water. A portion of the purchase price is being paid in the form of “Facility Acquisition Credits” payable over 30 years. The credits are applied to the Members’ monthly bills.

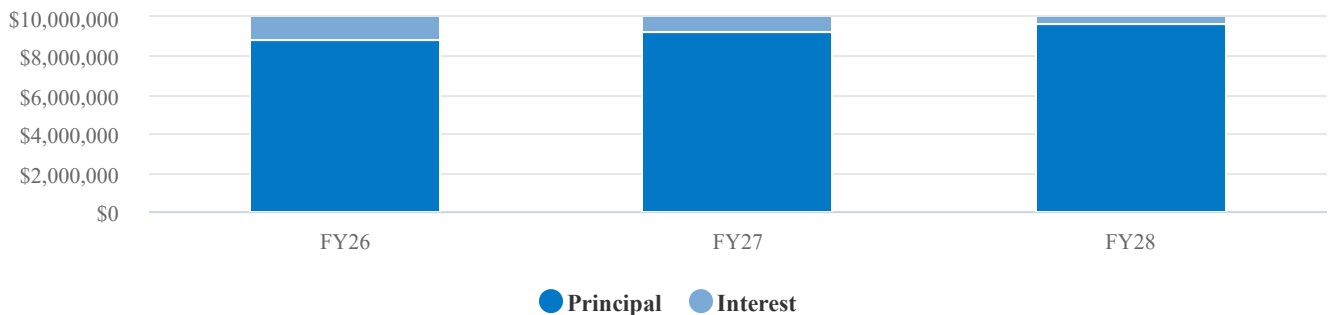
Member Government’s Projected Outstanding Facility Acquisition Credit Balances

Member	Projected at 10/1/25	Projected at 9/30/26
Pasco County	\$ 5,099,173	\$ 3,482,149
City of New Port Richey	2,306,871	1,575,327
Hillsborough County	3,370,760	2,301,842
City of St. Petersburg	4,555,541	3,110,910
Pinellas County	11,916,758	8,137,775
City of Tampa	598,311	408,577
	\$ 27,847,414	\$ 19,016,581

The chart below shows Tampa Bay Water’s annual acquisition credits by Member Government for the outstanding facility acquisition credits at 9/30/26.



The chart below shows the principal and interest breakdown of the annual acquisition credits for the outstanding facility acquisition credits at 9/30/26.



Summary of Fiscal Year 2026 Debt Service

Bonds	Principal	Interest	Total
Refunding Revenue Bond, Series 2015 A	13,940,000	\$ 7,151,150	\$ 21,091,150
Refunding Revenue Bond, Series 2016 A	-	4,356,688	4,356,688
Refunding Revenue Bond, Series 2016 B	1,675,000	50,367	1,725,367
Refunding Revenue Bond, Series 2016 C	18,315,000	1,877,750	20,192,750
Refunding Revenue Master Bond Tranche 3-2020	1,184,000	1,701,685	2,885,685
Revenue Bond, Series 2022	-	6,169,500	6,169,500
Refunding Revenue Bond, Series 2024A	-	20,263,075	20,263,075
Refunding Revenue Bond, Series 2024B	-	4,720,250	4,720,250
Refunding Revenue Bond, Series 2024C	-	2,193,100	2,193,100
Debt Service - Bonds	\$ 35,114,000	\$ 48,483,565	\$ 83,597,565

Facility Acquisition Credits	Principal	Interest	Total
Pasco County	\$ 1,617,024	\$ 256,488	\$ 1,873,513
City of New Port Richey	731,543	116,036	847,579
Hillsborough County	1,068,919	169,549	1,238,468
City of St. Petersburg	1,444,630	229,144	1,673,774
Pinellas County	3,778,983	599,413	4,378,396
City of Tampa	189,733	30,095	219,828
Debt Service - Facility Acquisition Credits	\$ 8,830,833	\$ 1,400,725	\$ 10,231,558
Total Debt Service FY 2026	\$ 43,944,833	\$ 49,884,290	\$ 93,829,123

Rating Agency Analysis

Rating agencies provide an independent assessment of the relative credit worthiness of a municipal security. These agencies provide a letter grade that conveys their assessment of the ability of the borrower to repay the debt. These ratings are also a factor that is considered by the municipal bond market when determining the cost of borrowed funds (interest rate). The three nationally recognized rating agencies (Moody's Investor Services, Fitch Ratings, and Standard and Poor's) consider the following key factors when evaluating a debt offering:

- Economic environment - trend information/revenue to support debt
- Debt history - previous debt issued and current debt outstanding
- Debt management - debt planning and policies
- Administration - quality of Tampa Bay Water management and organizational structure
- Financial performance - Tampa Bay Water's current and historical operations

The rating agencies each utilize a different system to rate debt. Moody’s uses modifiers 1 (higher end), 2 (mid-range) and 3 (lower end) to indicate ranking within each rating category. Both Fitch and Standard and Poor’s use a plus (+) and minus (-) modifier to indicate status within rating category. The table below provides a comparison of their rating systems:

Description	Moody’s	Fitch	Standard & Poor’s
Highest Quality	Aaa	AAA	AAA
Very High Quality	Aa	AA	AA
High Quality	A	A	A
Medium Quality	Baa	BBB	BBB
Speculative Quality	Ba	BB	BB
Highly Speculative Quality	B	B	B
Substantial Risk	Caa	CCC	CCC
Very High Levels of Risk	Ca	CC	CC
Exceptionally High Levels of Risk	C	C	C
Default	N/A	D	D

The following table summarizes the underlying ratings assigned to Tampa Bay Water’s debt by the rating agencies at time of issuance based on the agency’s credit. The agency will obtain a CUSIP number and credit rating for the Master Bond if requested by the lender. All outstanding bond issues are uninsured.

Outstanding Bond Issue	Moody’s	Fitch	Standard & Poor’s
2015A Bonds	Aa1	AA+	AA+
2016A Bonds	Aa1	AA+	AA+
2016B Bonds	Aa1	AA+	AA+
2016C Bonds	Aa1	AA+	AA+
Master Bond Tranche 3-2023	Not Yet Rated	Not Yet Rated	Not Yet Rated
Series 2022	Aa1	AA	AA+
2024A Bonds	Aa1	*	AA+
2024B Bonds	Aa1	*	AA+
2024C Bonds	Aa1	*	AA+

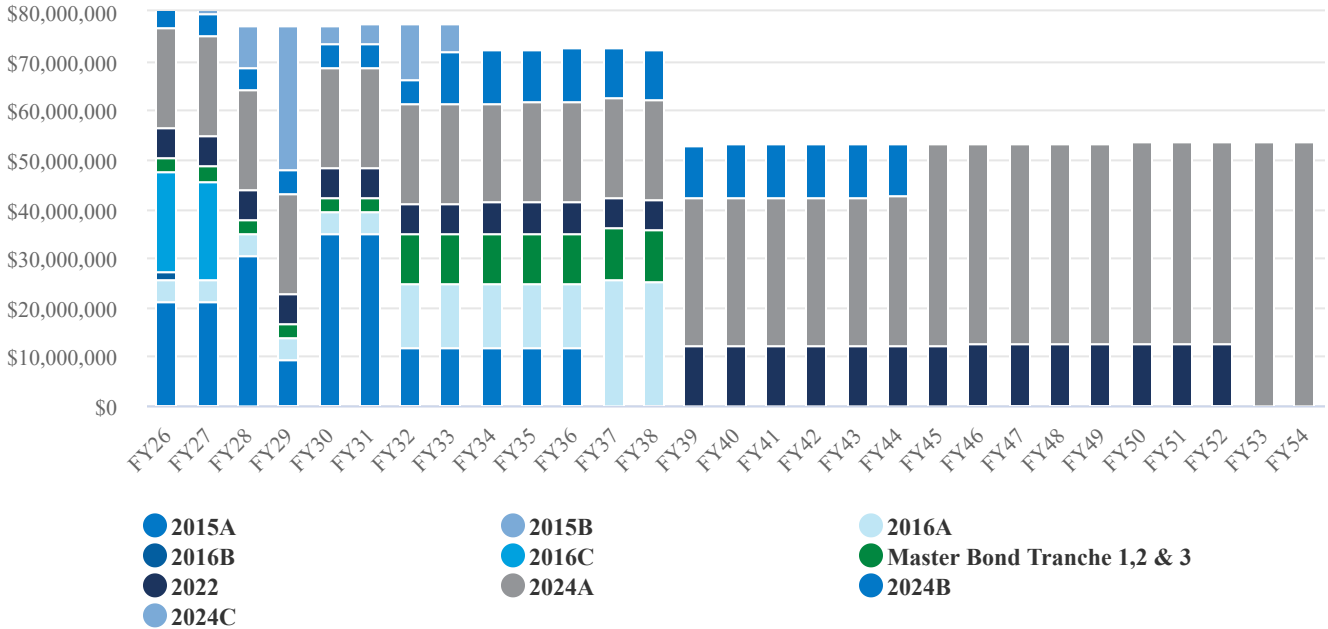
* The ratings for the Series 2024 A / B / C Bonds were unsolicited by Tampa Bay Water and have not been actively pursued.



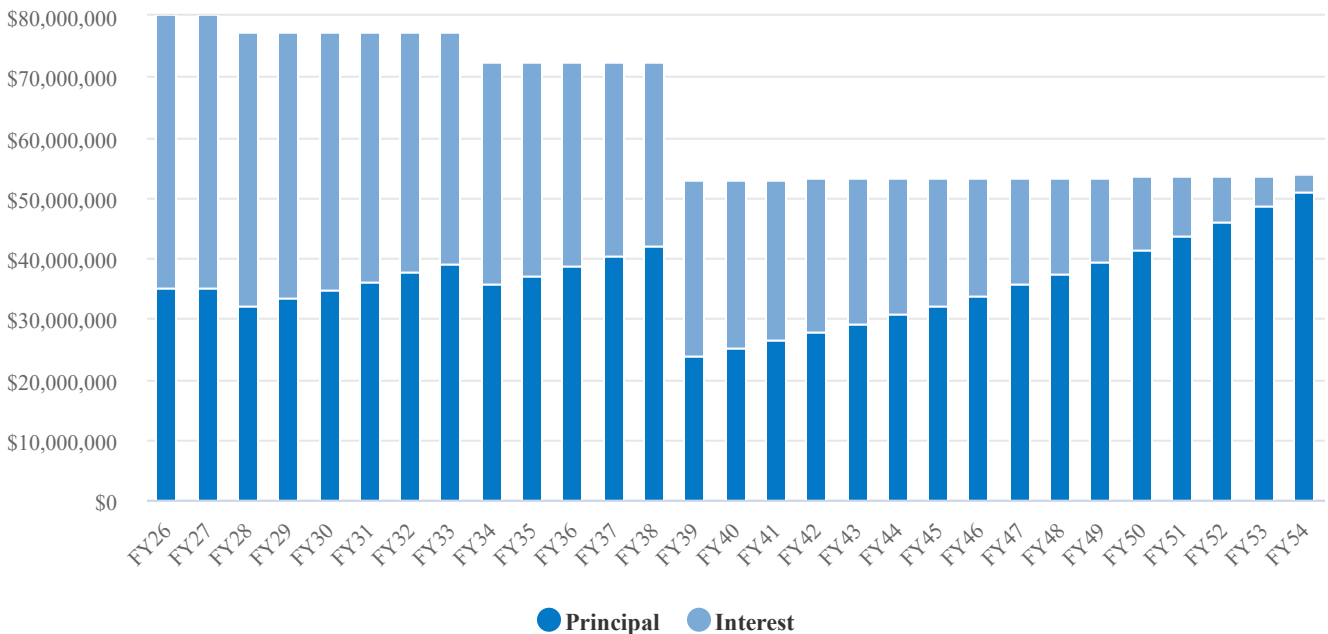
Debt Service

Outstanding Debt Service

The chart below shows Tampa Bay Water’s annual debt service payments by Bond Series for the existing outstanding bonds at 9/30/25.



The chart below shows the principal and interest breakdown of Tampa Bay Water’s annual debt service payments for the existing outstanding bonds at 9/30/26.

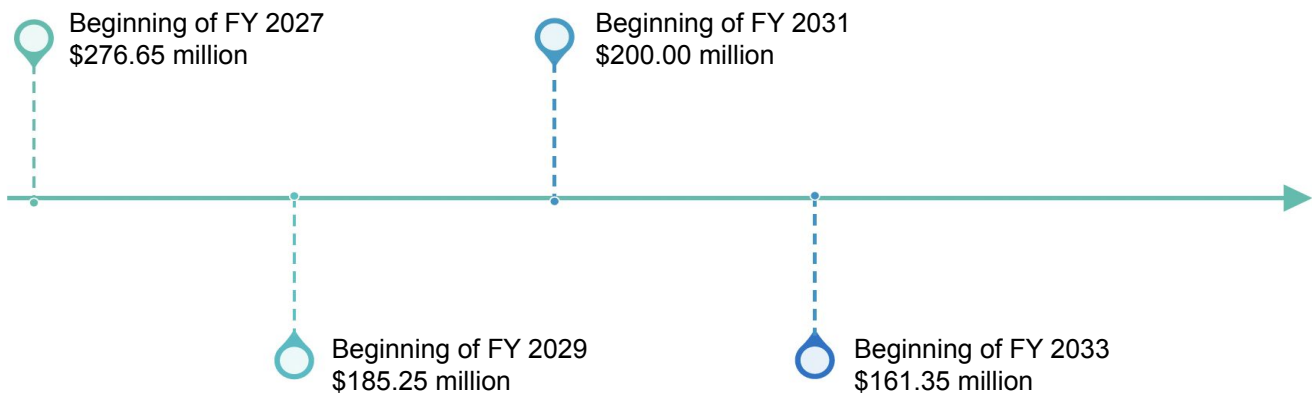


Future Borrowing

The Fiscal Year 2026 to Fiscal Year 2035 Capital Improvement Program includes 96 projects with an estimated \$1.72 billion in total expenditures. This total includes 4 projects for per- and polyfluoroalkyl substances (PFAS) treatment that total \$140.4 million, and 7 water quality improvement projects designed to reduce total organic carbon (TOC) to 2.0mg/L that total \$283.2 million.

All 96 projects reflect a need for an estimated additional funding of \$823.25 million by the end of 2032. The agency is anticipating issuing debt every couple of years to minimize the impact on the agency’s annual debt service and uniform rate. An estimated \$276.65 million by fiscal year 2027, will be largely needed for the South Hillsborough Wellfield, water quality treatment and wellfield improvements, PFAS treatment projects and TOC treatment projects. Additional funding needed for completing the PFAS and TOC (2.0 mg/L) treatment projects, maintaining the agency’s infrastructure, providing reliability and level of service projects, and the long-term master water planning is estimated at \$185.25 million by fiscal year 2029, \$200 million by fiscal year 2031, and \$161.35 million by fiscal year 2033.

Estimated Timeline & Amounts of Future Borrowing




The Fiscal Year 2026 to Fiscal Year 2035 Capital Improvement Program does include the South Hillsborough Wellfield project which will likely push out the timing of when the next future water supply project is needed to meet the region’s increased demands past 2033. The timing and amounts of the future funding needs will likely change based upon future Board decisions related to water quality projects and the need for future water supply projects and the Capital Improvement Program will be updated to reflect the Board decisions. Tampa Bay Water will continue to evaluate various funding strategies, such as bonds, loans, grants and other state and federal programs to address the future funding needs of the Agency.



**TAMPA
BAY WATER**
Supplying Water To The Region

FISCAL YEAR 2026

Capital Improvement Program



The Capital Improvement Program section provides summary information about the Agency's current capital projects. This includes projects that are scheduled to be in the feasibility, design, and construction phases during fiscal year 2026.



**TAMPA
BAY WATER**
Supplying Water To The Region

Capital Improvement Planning and Financing

Planning

New water supply projects are developed through the long-term water supply planning process, which is performed to ensure that (1) the public has sufficient water supplies to meet its needs in an environmentally sustainable and cost-effective manner, and (2) Tampa Bay Water is compliant with its obligations under the Amended and Restated Interlocal Agreement. It can take as long as 10 years to plan, permit, design, and build drinking water facilities. Tampa Bay Water develops its Master Water Supply Plans through this long-term planning effort. This process is a multi-step process including determination of need, identification of potential projects, feasibility studies, review, and selection by the Board of projects to be studied further through preliminary design, and final selection by the Board of projects to be constructed. Long-term water supply planning is conducted at least every five years. As part of the planning process, demand projections are updated annually to identify the need for and timing of the development of new water sources. It is the Agency's goal to bring new water supplies on-line in a timely manner based on need, but not so far in advance as to unnecessarily burden the cost of water by overbuilding supply capacity. Projects identified through the Long-term Master Water Supply Plan (LTMWP) and selected for implementation become part of the Agency's Capital Improvement Program Plan.

Financing

Tampa Bay Water primarily finances its capital improvements program through the issuance of tax-exempt and taxable bonds. Bond proceeds are placed in a restricted Construction Fund until disbursed for their intended purpose. The remainder of the capital improvements program is funded with pay-as-you-go type accounts, joint project agreements with member governments and grant funding. The pay-as-you-go type accounts include the Uniform Rate, the Capital Improvement Fund, the Renewal and Replacement Fund, the Energy Fund, and the Released Debt Service Fund. The funds are retained in these accounts until disbursed for Board approved purposes. Some Member Government requested projects may be fully or partially funded by the requesting member government through a joint project agreement. The Agency also seeks and obtains available grant funding for its projects from SWFWMD, the State of Florida and the federal Environmental Protection Agency.

The Capital Improvement and the Released Debt Service Funds may be used to fund any Board approved Capital Project. The Renewal and Replacement Fund can fund projects where major repairs or replacement of specific components are needed to maintain the service level of the system. The Energy Fund can fund projects which result in energy savings. The Uniform Rate generally funds projects that improve existing facilities.



Capital Improvement Program Definition

A capital project is defined as planned activities that result in

- a new capital asset or improvements to an existing asset.
- major renovations or expansions that extend an existing asset’s useful life and/or result in a significant improvement in its functionality or capacity.

Capital projects are recorded in Tampa Bay Water’s financial records in accordance with generally accepted accounting principles and applicable Florida State statutes.

Approved projects can include projects constructed for the benefit of member governments or other government agencies. If Tampa Bay Water does not retain ownership of the completed project, it is accounted for as a contribution to the respective entity.

Tampa Bay Water’s Capital Improvement Program (CIP) is a comprehensive ten-year plan and portfolio of previously approved and new proposed capital projects. The CIP is updated annually as the scope, needs and timing for specific projects change. The following goals are used by agency staff to update the Capital Improvements Program Plan:

- Identify and prioritize capital projects through a coordinated departmental effort that integrates planning and development, engineering, construction, financing requirements, and future operating and maintenance costs.
- Develop a timeline and budget for each project.
- Develop a funding scenario for each project that identifies a funding source, a projected cash flow, and future operating and maintenance costs estimates.

The Fiscal Year 2026 Capital Improvement Program Plan includes 39 active projects, from planning to close-out. The total planned expenditures for Fiscal Year 2026 are \$254,487,005, with an estimated \$18.5 billion being reimbursed with district co-funding and grants. The Surface Water Treatment Plant expansion accounts for roughly 29% of the estimated fiscal year 2026 expenditures and around 50% is attributable to the South Hillsborough Pipeline.

Surface Water Treatment Plant Expansion	Cosme Collection Main - Utility Conflict
South Hillsborough Pipeline (Segment A)	South Pasco Water Quality Treatment, Storage and Pumping, Improvements
South Hillsborough Pipeline (Segment B)	South Pasco Wellfield Underground Commercial Powerline
Cypress Creek Wellfield Improvements	Cross Bar Ranch Wellfield Water Transmission Main - Utility Conflict **
Eldridge-Wilde Wellfield Water Quality Treatment Improvements	Information Technology Infrastructure R&R Program
South Hillsborough Wellfield	Lake Bridge Water Treatment Plant-Pump No 5
Brandon Urban Dispersed Wells Water Quality Treatment Improvements	Cypress Creek Pump Station Repump Improvements
Water Quality Study - Surface Water Suspended Ion Exchange (Demonstration Facility)	Hillsborough County-Lithia WTP Yard Piping
Brandon Urban Dispersed Wells-Bud5 Water Quality Improvements	Cypress Creek WF Surface Water Improvements-Phase3
South Operations and Maintenance Building	Integrated Program Manager Consultant Services
Surface Water Treatment Plant SCADA System Upgrade	Long-term Master Water Plan-Feasibility: Program Management.

Developmental Alternatives Phase 1 - Reclaimed Water Task Force	Cypress Creek WTP Chemical Piping Replacement
Feasibility Study New Groundwater Sources	HSPS Ball Valve Replacement
2045 System Hydraulic & Emergency Scenario Analysis Report	Tampa Bay Desalination VFDs Replacement
Feasibility Study New Surface Water Sources	HSPS and Repump Station VFDs
SWTP Source Water Quality & Business Case Evaluation	Cypress Creek Pump Station Variable Frequency Drives
Eldridge Wilde WF Pumps and Motors Replacement	Cypress Creek WTP 72-inch Valve
Morris Bridge Wellfield Improvements	Cypress Creek Medium Voltage Generator Control System Upgrade
Cypress Creek Generator Study	Cypress Creek Lab Building Transformer Replacement
Eldridge Wilde WF Underground Powerline	

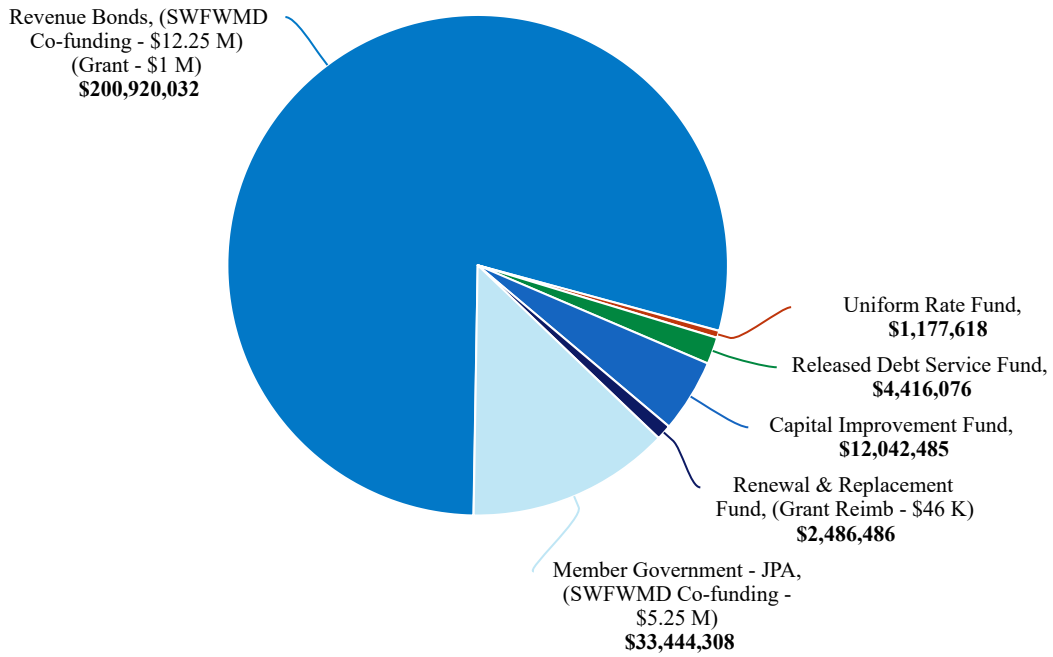
Please refer to the full FY 2026 – FY 2035 Capital Improvements Program document for more detailed information.

<https://www.tampabaywater.org/wp-content/uploads/CIP-2026-2035.pdf>

Capital Improvement Program Expenditures Fiscal Year 2026

The following chart summarizes the Capital Improvement Program estimated expenditures for fiscal year 2026 by funding source.

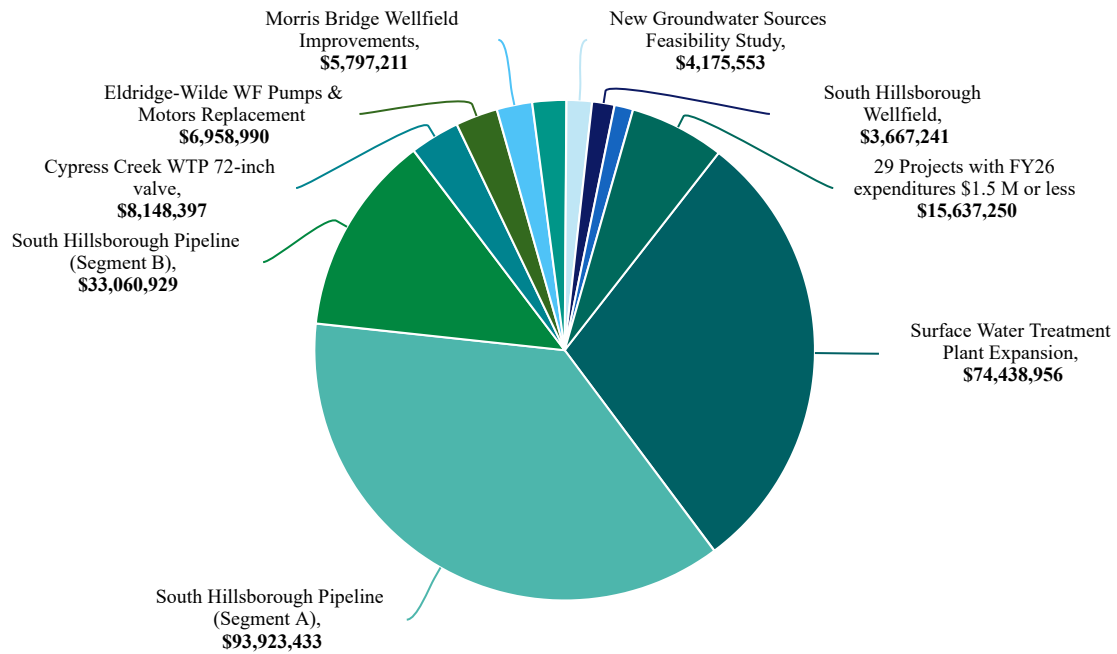
**Capital Improvement Program
FY 2026 Estimated Expenditures - \$254,487,005
(Grant/Co-funding - \$18.5 M)**



Capital Improvement Program Projects Fiscal Year 2026

The following chart summarizes the Capital Improvement Program estimated expenditures for fiscal year 2026 by project.

FY 2026 Capital Improvement Program Projects





**TAMPA
BAY WATER**
Supplying Water To The Region



FISCAL YEAR 2026

Divisional Operating Budget Detail

The Divisional Operating Budget Detail section provides an overall view of the fiscal year 2026 operating budget and historical budget trends of the agency for the preceding four years. It also provides budget information at the divisional level along with each division's responsibilities, goals, and objectives.

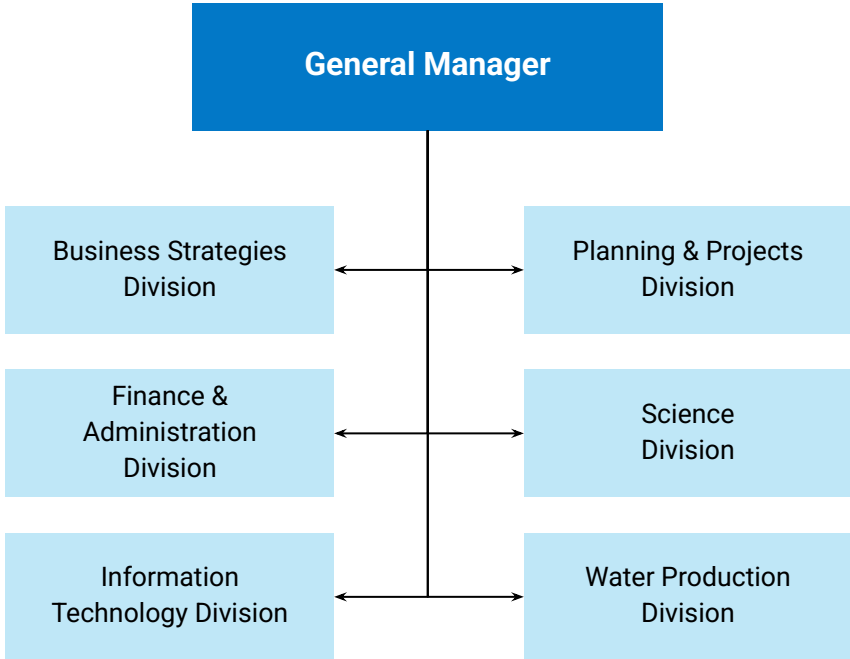


**TAMPA
BAY WATER**
Supplying Water To The Region

Tampa Bay Water’s Divisional Organization

This section provides summaries of Tampa Bay Water’s divisional organizations, mission, and responsibilities, as well as historical budget trends.

As the Agency continues to focus on the efficient operation and timely maintenance of its robust and integrated regional supply system, it also concentrates on strategic business planning, plus the planning, design, and construction of new supplies and new delivery systems. The organizational design consists of six divisions: Business Strategies, Finance & Administration, Information Technology, Planning & Projects, Science and Water Production, which report directly to the General Manager. Each division focuses on the Agency’s Mission, Vision and Value statements and better positions the agency to implement the Board’s strategic Plan.



Staffing

Staffing - Historical

The table below shows the number of agency full-time employees by area for fiscal years 2021 through 2025.

Area - Division	Approved FY 2021	Approved FY 2022	Approved FY 2023	Approved FY 2024	Approved FY 2025
General Manager	2	2	2	2	2
General Counsel ⁽¹⁾	-	-	-	-	-
Business Strategies ⁽²⁾	5	6	6	12	15
Finance & Administration	30	30	18	18	19
Information Technology ⁽³⁾	-	-	13	13	13
Planning & Projects ⁽⁴⁾	-	-	-	18	21
Science	41	41	40	34	31
Water Production	75	78	79	63	62
Full-time Employees	153	157	158	160	163

Note 1 – General Counsel has been outsourced since May 2012.

Note 2 – Business Strategies includes Public Affairs, Human Resources, Continuous Improvement & Safety Services starting in FY 2025

Note 3 – Information Technology was part of Finance & Administration in FY 2021 and FY 2022.

Note 4 – Planning & Projects includes Engineering, Construction, Surveying, Real Estate, and Planning & Projects, in FY 2021 through FY 2023 these departments were part of the Science Division and the Water Production Division.

Staffing - Approved

In fiscal year 2026, personnel services equal \$27,964,100 and are approximately 22% of the Operating Budget. Personnel Services includes the Agency’s expenses for wages, payroll taxes, retirement contributions, employees’ insurance, workers’ compensation, unemployment compensation, other post-employee benefits, and the GASB Statement No. 68 retirement reporting requirements for the existing 163 full-time employees, and 12 part-time co-op positions in the Fiscal Year 2026 Proposed Budget.

Position Requests for Fiscal Year 2026

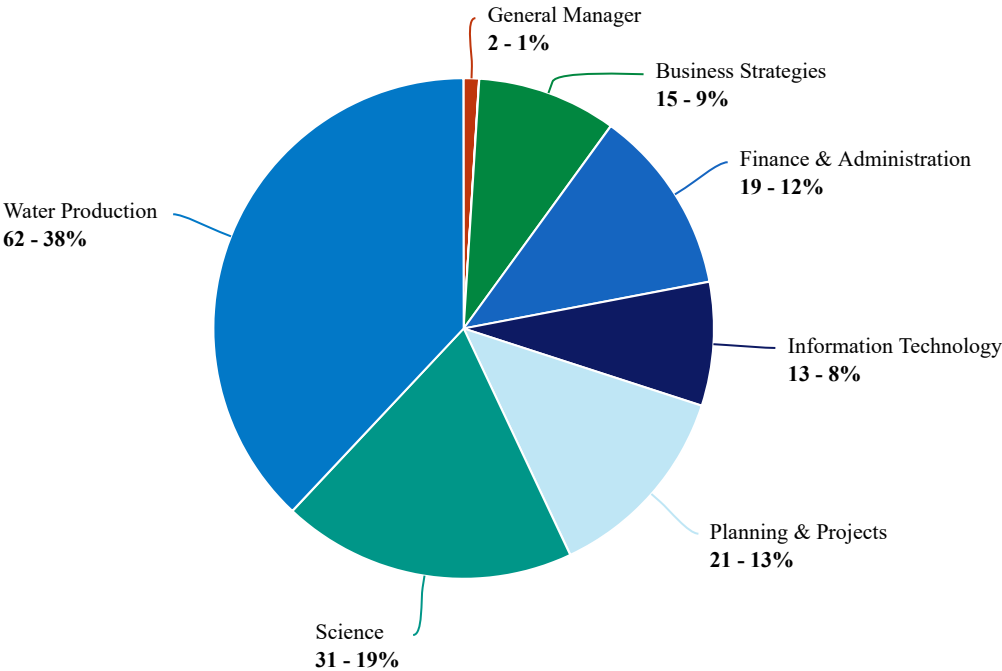
The Agency follows a formal succession strategy designed to proactively respond to shifts in its staff attrition, address emerging recruitment challenges, and capitalize on development opportunities in a way that ensures its business continuity and supports both immediate and long-range agency priorities.

As Tampa Bay Water faces retirements, promotions, and other staff turnovers, the Executive Team analyzes if any organizational changes may be needed to address succession planning and knowledge retention. This provides the Agency with an opportunity to better organize and continue to meet the agency’s strategic planning and operational needs while maintaining the current number of budgeted full-time equivalent positions.

Staffing

Fiscal Year 2026 Staffing by Division

163 Full-time Equivalents



Agency Budget by Category

Agency Operations by Category - Fiscal Years 2022 through 2024 Actuals, Fiscal Years 2025 and 2026 Approved

Operating Budget - Uniform Rate	Actual FY 2022	Actual FY 2023	Actual FY 2024	Approved FY 2025	Approved FY 2026
Personnel Services					
41000 Regular Salaries and Wages	12,862,814	13,749,995	14,588,779	16,338,600	16,886,000
41300 Other Sal & Wages (FRS Exempt)	13,791	15,118	15,958	17,000	17,900
41310 Employee Awards (FRS Exempt)	1,103	1,100	1,000	1,500	1,500
41340 Auto Allowance	4,580	5,177	5,386	5,800	5,800
41410 Overtime	116,012	100,588	123,966	114,400	142,100
41420 Shift Differential	55,169	53,020	54,645	63,600	63,600
41430 On-Call Pay	68,921	84,755	101,551	93,900	115,100
42100 FICA	947,450	1,016,055	1,079,888	1,273,500	1,318,700
42200 FRS	2,356,418	5,182,445	2,559,880	4,707,600	4,939,300
42300 Life & Health Insurance	2,531,087	2,931,853	3,129,145	4,132,200	4,316,600
42305 FSA Health Care Med. Excess	-	7,037	(6,602)	-	-
42400 Workers Compensation	80,534	96,259	81,906	105,000	115,000
42500 Unemployment Compensation	(230)	-	1,925	5,000	2,500
42600 Other Post Employment Benefits	(33,759)	6,237	96,711	30,000	40,000
Total Personnel Services	19,003,889	23,249,638	21,834,136	26,888,100	27,964,100
Materials & Supplies					
55100 Office Supplies	36,324	35,541	21,579	34,800	38,100
55200 Materials & Operating Supplies	674,557	947,381	2,062,682	2,574,406	2,495,334
55260 Computer Software Expense	1,397,865	1,499,471	3,498	10,000	-
55400 Books, Publs, Subsc & Mmembershp	386,665	474,238	379,433	397,753	399,685
55500 Training	98,331	94,299	111,769	197,135	130,850
59999 Pcard Suspense	94	(94)	2,833	-	-
Total Materials & Supplies	2,593,836	3,050,836	2,581,794	3,214,094	3,063,969
Professional Services					
63120 Engineering Services	3,927,869	4,297,260	3,213,423	4,492,517	2,109,000
63125 Engineering Owners Allowance	20,000	56,655	86,361	-	-
63130 Hydrological Services	567,274	951,987	833,965	539,500	319,500
63140 Ecological Services	1,958,937	2,163,213	2,368,235	2,133,875	2,211,616
63181 Mitigation	3,467	3,699	4,135	86,000	60,000
63182 Augmentation	21,757	33,098	45,006	103,000	49,000
63190 Other Prof Services	4,238,040	3,706,096	4,342,178	5,797,705	4,824,828
63195 Professional Svcs Owners Allow	-	-	5,000	-	-
63200 Accounting & Auditing	129,000	127,000	126,400	146,000	146,000
63400 Other Services	4,136,591	4,591,127	5,069,831	5,702,242	6,028,680
63410 Operating & Maintenance Agrmnt	14,407,366	14,726,849	18,084,270	16,649,976	16,616,006
Total Professional Services	29,410,301	30,656,984	34,178,804	35,650,815	32,364,630



Agency Budget by Category

Operating Budget - Uniform Rate	Actual FY 2022	Actual FY 2023	Actual FY 2024	Approved FY 2025	Approved FY 2026
Repairs & Other Services					
64000 Travel & Per Diem	42,710	67,860	71,694	108,400	86,650
64005 Mileage & Tolls	12,344	17,402	20,255	23,353	23,075
64100 Communication Services	1,189,742	1,147,522	1,137,168	1,206,000	1,214,200
64120 Freight & Postage Services	63,854	64,665	63,249	84,125	64,775
64320 Water, Sewer & Other Util	246,755	218,752	199,880	279,500	326,775
64600 Repair & Maint - Eq & Grounds	4,018,020	6,162,066	5,109,994	9,068,027	7,236,879
64700 Printing & Binding	33,940	33,591	24,802	42,500	33,400
64800 Promotional Activities	58,504	73,283	91,490	103,250	34,750
64810 Advertising	89,737	91,086	223,981	76,190	68,836
64990 Other Current Charges	226,323	261,910	225,861	263,450	253,405
64991 Permits	87,060	63,910	60,335	84,250	85,640
64995 P-Card Fees	2,730	2,806	-	-	-
64996 P-Card/Credit Card Fees	-	-	5,214	3,000	5,000
Total Repairs & Other Services	6,071,720	8,204,853	7,233,923	11,342,045	9,433,385
Rent & Insurance					
64400 Rentals & Leases	189,448	(371,102)	(351,269)	252,130	244,250
64410 Lease Amortization Expense	(10,547)	431,702	463,185	75,000	500,000
64411 Lease Interest Expense	23,554	53,768	43,155	-	-
64500 Insurance	1,917,464	2,395,562	2,871,950	3,689,620	3,274,022
Total Rent & Insurance	2,119,919	2,509,931	3,027,022	4,016,750	4,018,272
Legal Services					
63110 Legal Services	369,220	345,132	460,133	725,000	600,000
Total Legal Services	369,220	345,132	460,133	725,000	600,000
Capital Expenditures					
86100 Land Acq Cost-Purchase	-	-	-	25,000	15,000
86110 Land Acq Costs-Legal	-	-	-	5,000	5,000
86120 Land Acq Cost-Prop Stlmnt Atty	-	-	-	20,000	15,000
86190 Land Acq Cost-Other	-	(246)	-	5,000	5,000
86300 Capital Improvement Facility	32,685	202,932	419,907	315,000	165,000
86400 Mach & Equipment Purchase	675,305	786,131	1,353,839	1,723,000	992,500
Total Capital Expenditures	707,990	988,817	1,773,746	2,093,000	1,197,500
Construction in Progress					
86500 Construction in Progress	11,478	-	-	-	-
86505 Construction-Owners Allowance	8,459	-	-	-	-
Total Construction in Progress	19,937	-	-	-	-

Divisional Operating Budget Detail

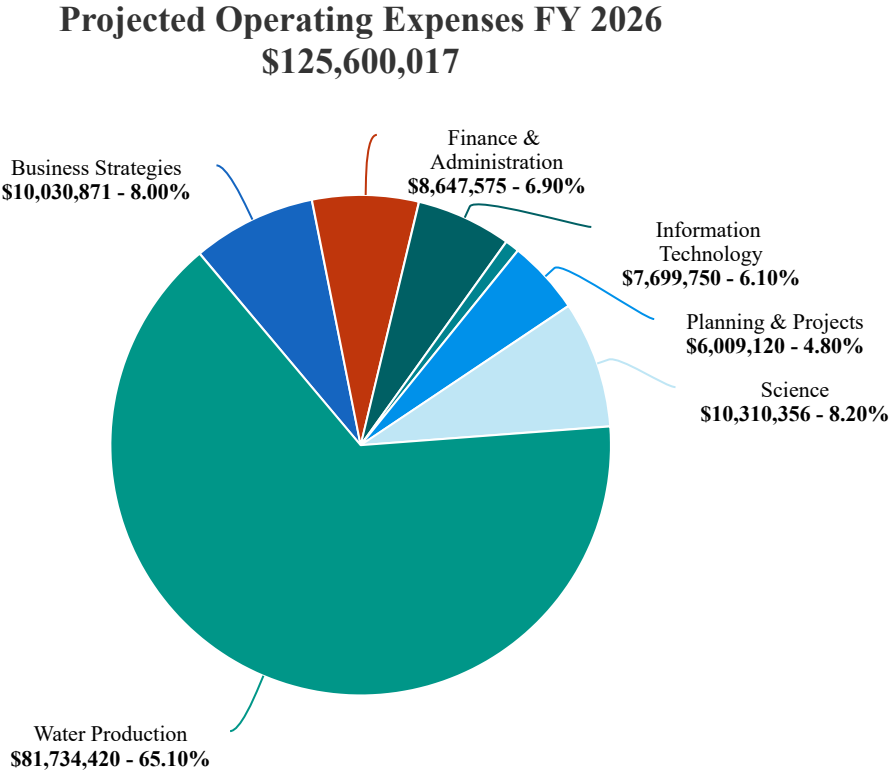
Agency Budget by Category

Operating Budget - Uniform Rate	Actual FY 2022	Actual FY 2023	Actual FY 2024	Approved FY 2025	Approved FY 2026
Bond Debt Service					
77210 Interest Bonds	30,506,815	34,118,062	31,381,443	29,514,037	48,483,565
87116 Principal Payments 2005 Bonds	23,530,000	24,820,000	26,180,000	-	-
87144 Principal Payments 2015A Bonds	-	-	-	9,200,000	13,940,000
87145 Principal Payments 2015B Bonds	910,000	930,000	955,000	9,010,000	-
87147 Principal Payment 2016B Bonds	250,000	260,000	265,000	275,000	1,675,000
87148 Principal Payment 2016C Bonds	-	-	-	17,790,000	18,315,000
87150 Master Bond 2020 Princ Trch 1	146,000	149,000	153,000	6,086,000	-
87151 Master Bond 2020 Princ Trch 2	15,117,000	15,466,000	15,825,000	-	-
87152 Master Bond 2020 Princ Trch 3	-	266,000	1,131,000	1,157,000	1,184,000
Total Bond Debt Service	70,459,815	76,009,062	75,890,443	73,032,037	83,597,565
Acquisition Credits to Members					
77250 Interest Facility Purchase	2,974,707	2,609,687	2,226,307	1,823,643	1,400,725
87125 Principal Pmt Facility Acq	7,256,851	7,621,870	8,005,250	8,407,915	8,830,833
Total Acquisition Credits to Members	10,231,558	10,231,558	10,231,558	10,231,558	10,231,558
Water Quality Credit					
55250 Water Quality Credit Expense	48,000	48,000	48,000	48,000	48,000
Total Water Quality Credit	48,000	48,000	48,000	48,000	48,000
Reserve Funding					
82820 Renewal & Repl Rsrv Funding	3,195,310	-	-	-	-
82830 Rate Stabilization Funding	26,499,531	23,348,989	35,074,809	-	-
82844 Energy Funding	268,316	-	-	-	-
82850 Utility Reserve Transfer	-	-	893,624	-	-
82870 Capital Improvement Funding	4,914,769	-	-	-	-
Total Reserve Funding	34,877,926	23,348,989	35,968,433	-	-
Variable Operating Costs					
55210 Water Treatment Chemicals	14,392,959	21,077,915	22,988,243	25,679,820	26,194,508
64310 Power and Light	13,151,033	14,259,095	13,881,718	19,050,635	20,071,653
64380 Water For Resale	501,616	566,350	569,819	658,600	644,000
Total Variable Operating Costs	28,045,608	35,903,360	37,439,780	45,389,055	46,910,161
TOTAL AGENCY	203,959,719	214,547,160	230,667,772	212,630,454	219,429,140

Agency Budget by Category

Fiscal Year 2026 Projected Operating Expenses by Division

The chart below shows each division’s budgeted dollar amount and the percentage of the total projected operating expenses.



Note 1 – Projected Operating Expenses FY 2026 does not include bond debt service, member acquisition credits, water quality credits, or reserve funding

Divisional Operating Budget Detail

Agency Budget Category and Division

Fiscal Year 2026 Approved Operating Expenses by Category and Division

Operating Budget	Offices of the General Manager and General Counsel	Business Strategies Division	Finance & Adminis- tration Division	Information Technology Division	Planning & Projects Division	Science Division	Water Production Division
Personnel Services							
41000 Regular Salaries and Wages	389,000	1,961,800	1,811,200	1,604,300	2,438,900	3,287,700	5,393,100
41300 Other Sal & Wages (FRS Exempt)	17,900	-	-	-	-	-	-
41310 Employee Awards (FRS Exempt)	-	1,500	-	-	-	-	-
41340 Auto Allowance	5,800	-	-	-	-	-	-
41410 Overtime	-	1,700	1,300	600	-	1,700	136,800
41420 Shift Differential	-	-	-	-	-	-	63,600
41430 On-Call Pay	-	-	-	26,000	-	-	89,100
42100 FICA	29,800	150,600	139,000	124,900	186,900	252,000	435,500
42200 FRS	82,000	351,500	2,325,100	297,400	407,800	552,200	923,300
42300 Life & Health Insurance	-	4,316,600	-	-	-	-	-
42400 Workers Compensation	-	115,000	-	-	-	-	-
42500 Unemployment Compensation	-	2,500	-	-	-	-	-
42600 Other Post Employment Benefits	-	40,000	-	-	-	-	-
Total Personnel Services	524,500	6,941,200	4,276,600	2,053,200	3,033,600	4,093,600	7,041,400
Materials & Supplies							
55100 Office Supplies	1,000	4,300	32,350	-	200	-	250
55200 Materials & Operating Supplies	-	84,562	266,500	165,000	19,300	357,319	1,602,653
55400 Books, Publs, Subsc & Mmbershp	33,925	51,218	10,050	8,800	15,425	268,198	12,069
55500 Training	1,000	43,600	26,150	7,500	15,250	17,850	19,500
Total Materials & Supplies	35,925	183,680	335,050	181,300	50,175	643,367	1,634,472
Professional Services							
63120 Engineering Services	-	-	-	-	1,125,000	599,000	385,000
63130 Hydrological Services	-	-	-	-	-	319,500	-
63140 Ecological Services	-	-	-	-	-	2,211,616	-
63181 Mitigation	-	-	-	-	-	60,000	-
63182 Augmentation	-	-	-	-	-	49,000	-
63190 Other Prof Services	-	873,100	233,100	1,248,500	760,000	1,470,128	240,000
63200 Accounting & Auditing	-	-	146,000	-	-	-	-
63400 Other Services	-	1,463,491	15,000	2,984,250	363,000	2,750	1,200,189
63410 Operating & Maintenance Agrmnt	-	-	-	-	-	-	16,616,006
Total Professional Services	-	2,336,591	394,100	4,232,750	2,248,000	4,711,994	18,441,195

Agency Budget Category and Division

Operating Budget	Offices of the General Manager and General Counsel	Business Strategies Division	Finance & Administration Division	Information Technology Division	Planning & Projects Division	Science Division	Water Production Division
Repairs & Other Services							
64000 Travel & Per Diem	2,000	12,750	28,500	9,500	7,000	22,150	4,750
64005 Mileage & Tolls	500	6,100	2,750	3,000	2,375	4,250	4,100
64100 Communication Services	-	-	-	1,214,200	-	-	-
64120 Freight & Postage Services	-	8,200	30,075	800	3,200	8,500	14,000
64320 Water, Sewer & Other Util	-	-	-	-	12,025	-	314,750
64600 Repair & Maint - Eq & Grounds	-	362,000	-	-	278,500	473,709	6,122,670
64700 Printing & Binding	-	19,400	14,000	-	-	-	-
64800 Promotional Activities	-	34,000	750	-	-	-	-
64810 Advertising	1,500	62,800	-	-	990	3,546	-
64990 Other Current Charges	3,500	40,400	12,750	-	195,755	-	1,000
64991 Permits	-	-	-	-	5,000	1,740	78,900
64996 P-Card/Credit Card Fees	-	-	5,000	-	-	-	-
Total Repairs & Other Services	7,500	545,650	93,825	1,227,500	504,845	513,895	6,540,170
Rent & Insurance							
64400 Rentals & Leases	-	8,750	48,000	-	132,500	-	55,000
64410 Lease Amortization Expense	-	-	500,000	-	-	-	-
64500 Insurance	-	-	3,000,000	-	-	-	274,022
Total Rent & Insurance	-	8,750	3,548,000	-	132,500	-	329,022
Legal Services							
63110 Legal Services	600,000	-	-	-	-	-	-
Total Legal Services	600,000	-	-	-	-	-	-
Capital Expenditures							
86100 Land Acq Cost-Purchase	-	-	-	-	15,000	-	-
86110 Land Acq Costs-Legal	-	-	-	-	5,000	-	-
86120 Land Acq Cost-Prop Stlmnt Atty	-	-	-	-	15,000	-	-
86190 Land Acq Cost-Other	-	-	-	-	5,000	-	-
86300 Capital Improvement Facility	-	-	-	-	-	-	165,000
86400 Mach & Equipment Purchase	-	15,000	-	5,000	-	347,500	625,000
Total Capital Expenditures	-	15,000	-	5,000	40,000	347,500	790,000
Water Quality Credit							
55250 Water Quality Credit Expense	-	-	-	-	-	-	48,000
Total Water Quality Credit	-	-	-	-	-	-	48,000

Divisional Operating Budget Detail

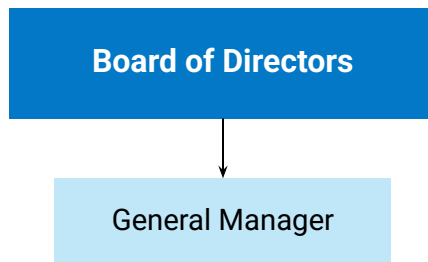
Agency Budget Category and Division

Operating Budget	Offices of the General Manager and General Counsel	Business Strategies Division	Finance & Administration Division	Information Technology Division	Planning & Projects Division	Science Division	Water Production Division
Variable Operating Costs							
55210 Water Treatment Chemicals	-	-	-	-	-	-	26,194,508
64310 Power and Light	-	-	-	-	-	-	20,071,653
64380 Water For Resale	-	-	-	-	-	-	644,000
Total Variable Operating Costs	-	-	-	-	-	-	46,910,161
TOTAL AGENCY	1,167,925	10,030,871	8,647,575	7,699,750	6,009,120	10,310,356	81,734,420

Note 1 – Finance & Admin. does not include bond debt service, member acquisition and credits or reserve funding.

Office of the General Manager

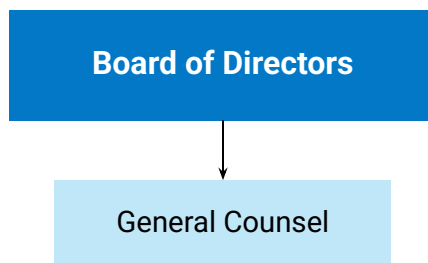
The General Manager is appointed by and serves at the pleasure of the Agency’s Board of Directors and is responsible for providing the leadership to develop and expand the organization in a multitude of activities in the areas of business strategies, finance, administration, information technology, planning & projects, science, water production, and ensuring that Board policies and programs are implemented in accordance with the Board’s direction. The General Manager oversees the six divisions of the agency.



The General Manager provides considerable interaction and coordination with members of the Board and members of other public agencies conducting business with the Agency. The General Manager promotes the overall mission and strategic planning of the Agency. He anticipates and keeps apprised of key issues of the Federal, State, and local governmental and municipal bodies as they relate to the Agency’s interest. The General Manager assures the organization, and its mission, programs, products, and services are consistently presented in a strong, positive image to Agency stakeholders and are consistent with the policy direction of the Board of Directors. The General Manager also coordinates all legal matters for the agency with the agency’s General Counsel.

Office of the General Counsel

The General Counsel is appointed by and serves at the pleasure of the Agency’s Board of Directors and is responsible for a variety of legal matters including those relating to operations, permitting, contracts, property acquisition, construction-related services, human resource and fiscal matters and defense of legal matters. Since May 2012, the agency’s general counsel duties have been performed through outside contracted services.



In January 2025, the Board approved a contract for General Counsel services with Persson Cohen Mooney Fernandez & Jackson, P.A. that began on March 1, 2025. Outsourced General Counsel services are included in the \$600,000 of legal services budgeted in the Fiscal Year 2026 Budget.

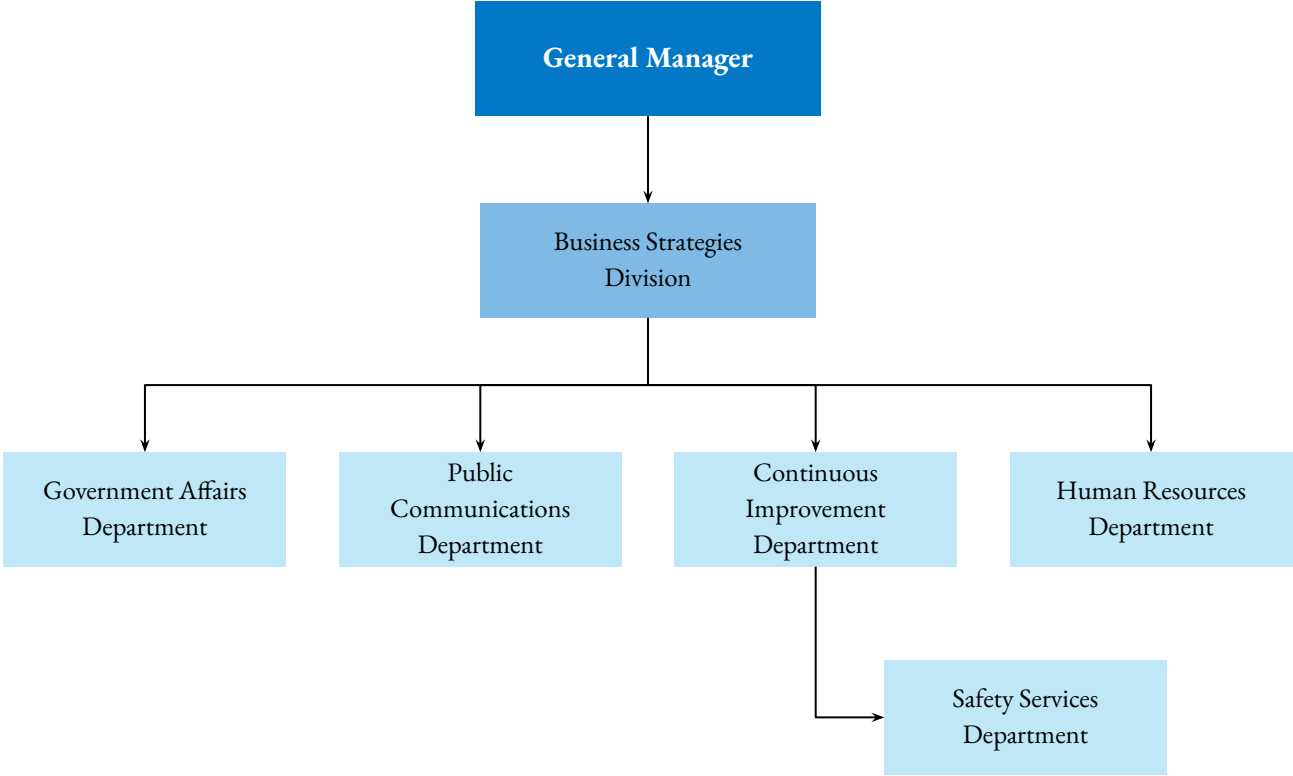
Office of the General Manager Operations by Category

Office of the General Manager (including Office of the General Counsel)
Operations by Category

Office of the General Manager (including Office of the General Counsel)	Actual FY 2022	Actual FY 2023	Actual FY 2024	Approved FY 2025	Approved FY 2026
Personnel Services					
41000 Regular Salaries and Wages	318,990	345,051	372,616	371,600	389,000
41300 Other Sal & Wages (FRS Exempt)	13,791	15,118	15,958	17,000	17,900
41340 Auto Allowance	4,580	5,177	5,386	5,800	5,800
42100 FICA	23,496	25,498	27,582	28,500	29,800
42200 FRS	42,468	53,532	61,179	107,600	82,000
42300 Life & Health Insurance	32,836	35,486	79,922	-	-
Total Personnel Services	436,161	479,862	562,644	530,500	524,500
Materials & Supplies					
55100 Office Supplies	514	1,029	1,708	-	1,000
55200 Materials & Operating Supplies	556	7	-	400	-
55400 Books, Publs, Subsc & Mmbershp	22,093	25,823	27,389	23,263	33,925
55500 Training	1,125	3,375	-	2,000	1,000
Total Materials & Supplies	24,288	30,234	29,097	25,663	35,925
Professional Services					
63190 Other Prof Services	483	1,734	-	-	-
Total Professional Services	483	1,734	-	-	-
Repairs & Other Services					
64000 Travel & Per Diem	1,559	1,661	2,020	4,000	2,000
64005 Mileage & Tolls	219	180	296	750	500
64120 Freight & Postage Services	-	12	21	-	-
64810 Advertising	912	2,005	2,455	1,250	1,500
64990 Other Current Charges	3,350	2,330	1,609	3,600	3,500
Total Repairs & Other Services	6,040	6,188	6,401	9,600	7,500
Legal Services					
63110 Legal Services	369,220	345,132	440,133	725,000	600,000
Total Legal Services	369,220	345,132	440,133	725,000	600,000
TOTAL OFFICE OF THE GENERAL MANAGER	836,192	863,149	1,038,275	1,290,763	1,167,925

Business Strategies Division

The Business Strategies Division oversees the agency’s strategic and business planning; ensures employee and facility safety and security; trains and develops agency staff; directs change management throughout the agency; and builds and maintains relationships with stakeholders.



Business Strategies Division Departments

Government Affairs Department

Government Affairs advocates for agency legislative, funding, and regulatory initiatives through strategy development, relationship building, member government support, inter-agency coordination and community engagement.

Public Communications Department

Public Communications develops and executes strategic communications programs that support and promote agency projects, policies, and initiatives, and builds and maintains relationships with stakeholders.

Business Strategies Division

Continuous Improvement Department

Continuous Improvement champions innovation and efficiency through developing, testing and coordinating the implementation of technologies, processes, and performance measurements agency wide.

Safety Services Department

The Safety Services Department oversees the safety, security and resilience of agency personnel and infrastructure.

Human Resources Department

Human Resources recruits, engages, trains and develops staff and establishes and administers human resources policies and procedures in accordance with federal, state, and local laws and requirements.



Business Strategies Division

Business Strategies Division Operations by Category

Business Strategies Division	Actual FY 2022	Actual FY 2023	Actual FY 2024	Approved FY 2025	Approved FY 2026
Personnel Services					
41000 Regular Salaries and Wages	765,358	1,064,198	1,180,127	1,886,300	1,961,800
41310 Employee Awards (FRS Exempt)	1,103	1,100	1,000	1,500	1,500
41410 Overtime	871	654	340	1,500	1,700
42100 FICA	56,375	78,639	87,355	145,000	150,600
42200 FRS	101,894	165,103	193,764	345,500	351,500
42300 Life & Health Insurance	112,227	238,490	253,125	4,132,200	4,316,600
42305 FSA Health Care Med. Excess	-	7,037	-	-	-
42400 Workers Compensation	80,534	96,259	81,906	105,000	115,000
42500 Unemployment Compensation	(230)	-	1,925	5,000	2,500
42600 Other Post Employment Benefits	(33,759)	6,237	96,711	30,000	40,000
Total Personnel Services	1,084,372	1,657,717	1,896,254	6,652,000	6,941,200
Materials & Supplies					
55100 Office Supplies	1,025	1,410	913	2,600	4,300
55200 Materials & Operating Supplies	30,497	118,444	50,454	96,868	84,562
55260 Computer Software Expense	154	-	-	-	-
55400 Books, Publs, Subsc & Mmbershp	60,416	166,137	68,839	54,465	51,218
55500 Training	6,491	19,853	30,821	78,800	43,600
59999 Pcard Suspense	-	-	3,419	-	-
Total Materials & Supplies	98,583	305,844	154,446	232,733	183,680
Professional Services					
63190 Other Prof Services	503,637	641,360	567,154	1,093,000	873,100
63400 Other Services	82,716	1,521,015	1,703,534	1,143,280	1,463,491
Total Professional Services	586,353	2,162,375	2,270,688	2,236,280	2,336,591
Repairs & Other Services					
64000 Travel & Per Diem	3,768	8,802	6,665	21,000	12,750
64005 Mileage & Tolls	2,840	4,416	5,894	6,800	6,100
64100 Communication Services	-	25,451	89	-	-
64120 Freight & Postage Services	2,520	5,558	5,558	8,800	8,200
64600 Repair & Maint - Eq & Grounds	5,265	325,252	424,048	791,500	362,000
64700 Printing & Binding	24,202	21,591	15,492	25,500	19,400
64800 Promotional Activities	58,504	73,283	91,029	102,500	34,000
64810 Advertising	82,739	86,554	220,579	67,000	62,800
64990 Other Current Charges	29,220	50,578	36,141	41,100	40,400
Total Repairs & Other Services	209,058	601,486	805,495	1,064,200	545,650
Rent & Insurance					
64400 Rentals & Leases	2,361	26,339	8,932	7,000	8,750
Total Rent & Insurance	2,361	26,339	8,932	7,000	8,750
Legal Services					
63110 Legal Services	-	-	20,000	-	-
Total Legal Services	-	-	20,000	-	-

Divisional Operating Budget Detail

Business Strategies Division

Business Strategies Division Operations by Category

Business Strategies Division	Actual FY 2022	Actual FY 2023	Actual FY 2024	Approved FY 2025	Approved FY 2026
Capital Expenditures					
86400 Mach & Equipment Purchase	15,209	-	-	25,000	15,000
Total Capital Expenditures	15,209	-	-	25,000	15,000
TOTAL BUSINESS STRATEGIES DIVISION	1,995,937	4,753,761	5,155,816	10,217,213	10,030,871

Business Strategies Division

Business Strategies Division Performance

🎯 Division Goals:

- Continually improve agency operations through benchmarking continuous improvement programs and best management practices in other utilities and government agencies.
- Promote open, collaborative relationships with stakeholders through increasing awareness of the agency as a water leader, increasing collaboration with member governments, and increasing awareness of agency projects and initiatives.
- Ensure an engaged, skilled and adaptable workforce by promoting workforce training and development, recruiting and retaining engaged and skilled staff, and prioritizing employee safety.
- Safeguard agency infrastructure by annually evaluating agency operational vulnerability, developing and implementing annual emergency management training, and creating a comprehensive business continuity plan.

🚀 2026 Budget Initiatives:

- Develop and implement a policy audit process.
- Present annually to the board to ensure alignment with and endorsement of strategic direction and goals.
- Partner with regional groups (member governments, environmental groups, schools, etc.) to bring further awareness of agency initiatives and regional water issues.
- Develop and implement a proactive media relations program.
- Develop and track individual training plans for employees based on job classification and responsibilities.
- Create a health and safety specific profile by job classification and function.
- Develop and implement an annual emergency exercise calendar and assessment plan.

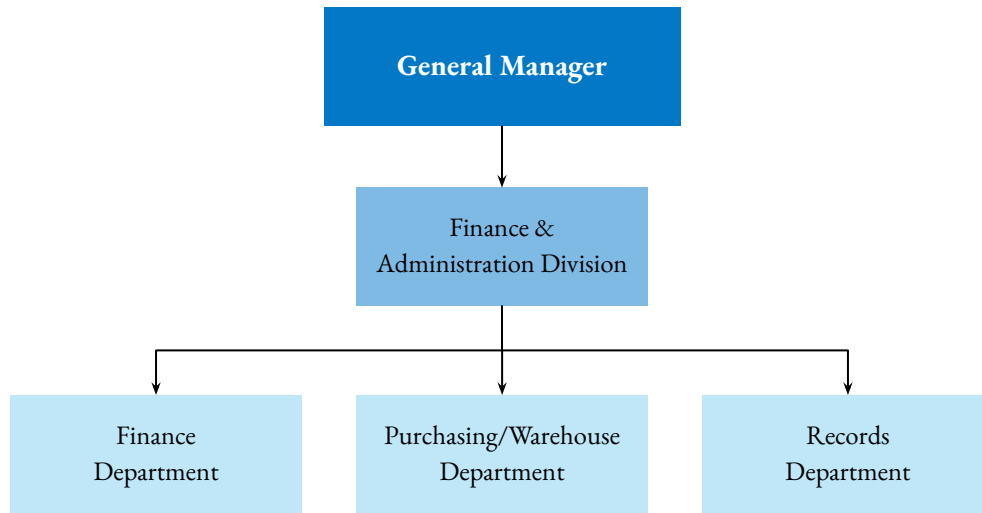
Performance Measure	2024 Actual	2025 Target	2025 Actual *	2026 Target
Number of policies/processes audited/updated	67	25	31	30
Employee Turnover	6.90%	Under 4.6%	4.9%	6.3%
Filled positions	157	163	153	163
Total in-person engagement meetings annually	266	180	154	180
Total digital reach annually (impressions)	895,744	700,000	793,293	770,000
Number of safety suggestions	**	10	13	15
Number of hours lost to workplace accidents	0	0	0	0

* As of March 31, 2025

** New for fiscal year 2025

Finance & Administration Division

The Finance & Administration Division oversees the Agency’s finances, cash management, payroll, debt management, financial reporting, procurement, inventory, risk management, and records.



Finance and Administration Division Departments

Finance Department

The Finance Department provides financial accountability through delivering accurate financial reporting, safeguarding the agency’s financial interests, upholding effective budgeting and budgetary controls, and preserving internal controls in conformance with all applicable federal, state, and local rules and regulations, generally accepted accounting procedures and the Government Accounting Standards Board.

Purchasing/Warehouse Department

The Purchasing/Warehouse Department oversees the ethical procurement of goods and services through strategic purchasing and operational procurement, in accordance with statutes and policies to provide efficient solutions and the best value for the Agency.

Records Department

The Records Department seeks to manage and control records throughout their life cycle and assists staff in complying with applicable public records laws regarding retention, management, and disposition of records.

Finance & Administration Division

Finance and Administration Division Operations by Category

Finance and Administration Division	Actual FY 2022	Actual FY 2023	Actual FY 2024	Approved FY 2025	Approved FY 2026
Personnel Services					
41000 Regular Salaries and Wages	1,460,574	1,691,260	1,792,541	1,725,900	1,811,200
41410 Overtime	-	774	1,788	1,200	1,300
42100 FICA	107,583	124,976	132,687	132,500	139,000
42200 FRS	838,413	3,311,614	458,878	2,284,900	2,325,100
42300 Life & Health Insurance	336,701	335,073	384,482	-	-
Total Personnel Services	2,743,271	5,463,697	2,770,376	4,144,500	4,276,600
Materials & Supplies					
55100 Office Supplies	33,646	32,690	18,936	32,000	32,350
55200 Materials & Operating Supplies	202,843	185,626	233,580	264,500	266,500
55400 Books, Publs, Subsc & Mmbershp	7,522	7,474	7,273	10,255	10,050
55500 Training	19,947	22,761	21,132	28,950	26,150
59999 Pcard Suspense	-	-	110	-	-
Total Materials & Supplies	263,958	248,551	281,032	335,705	335,050
Professional Services					
63190 Other Prof Services	125,306	176,573	169,151	230,600	233,100
63200 Accounting & Auditing	129,000	127,000	126,400	146,000	146,000
63400 Other Services	28,135	27,180	57,315	15,900	15,000
Total Professional Services	282,440	330,753	352,866	392,500	394,100
Repairs & Other Services					
64000 Travel & Per Diem	11,846	26,068	25,853	29,500	28,500
64005 Mileage & Tolls	1,810	2,401	2,674	2,750	2,750
64120 Freight & Postage Services	33,235	25,650	37,757	46,825	30,075
64600 Repair & Maint - Eq & Grounds	1,776	778	(2,312)	1,000	-
64700 Printing & Binding	9,738	12,000	9,310	15,000	14,000
64800 Promotional Activities	-	-	461	750	750
64810 Advertising	1,356	1,356	-	1,500	-
64990 Other Current Charges	10,793	12,048	5,484	12,750	12,750
64995 P-Card Fees	2,730	2,806	-	-	-
64996 P-Card/Credit Card Fees	-	-	4,834	3,000	5,000
Total Repairs & Other Services	73,283	83,106	84,061	113,075	93,825
Rent & Insurance					
64400 Rentals & Leases	33,740	(519,101)	(479,326)	50,500	48,000
64410 Lease Amortization Expense	2,671	431,702	463,185	75,000	500,000
64411 Lease Interest Expense	43	53,768	43,155	-	-
64500 Insurance	1,723,001	2,151,442	2,683,968	3,420,225	3,000,000
Total Rent & Insurance	1,759,455	2,117,811	2,710,983	3,545,725	3,548,000
Capital Expenditures					
86190 Land Acq Cost-Other	-	(246)	-	-	-
86400 Mach & Equipment Purchase	7,736	-	-	-	-
Total Capital Expenditures	7,736	(246)	-	-	-

Divisional Operating Budget Detail

Finance & Administration Division

Finance and Administration Division Operations by Category

Finance and Administration Division	Actual FY 2022	Actual FY 2023	Actual FY 2024	Approved FY 2025	Approved FY 2026
Bond Debt Service					
77210 Interest Bonds	30,506,815	34,118,062	31,381,443	29,514,037	48,483,565
87116 Principal Payments 2005 Bonds	23,530,000	24,820,000	26,180,000	-	-
87144 Principal Payments 2015A Bonds	-	-	-	9,200,000	13,940,000
87145 Principal Payments 2015B Bonds	910,000	930,000	955,000	9,010,000	-
87147 Principal Payment 2016B Bonds	250,000	260,000	265,000	275,000	1,675,000
87148 Principal Payment 2016C Bonds	-	-	-	17,790,000	18,315,000
87150 Master Bond 2020 Princ Trch 1	146,000	149,000	153,000	6,086,000	-
87151 Master Bond 2020 Princ Trch 2	15,117,000	15,466,000	15,825,000	-	-
87152 Master Bond 2020 Princ Trch 3	-	266,000	1,131,000	1,157,000	1,184,000
Total Bond Debt Service	70,459,815	76,009,062	75,890,443	73,032,037	83,597,565
Acquisition Credits to Members					
77250 Interest Facility Purchase	2,974,707	2,609,687	2,226,307	1,823,643	1,400,725
87125 Principal Pmt Facility Acq	7,256,851	7,621,870	8,005,250	8,407,915	8,830,833
Total Acquisition Credits to Members	10,231,558	10,231,558	10,231,558	10,231,558	10,231,558
Reserve Funding					
82820 Renewal & Repl Rsrv Funding	3,195,310	-	-	-	-
82830 Rate Stabilization Funding	26,499,531	23,348,989	35,074,809	-	-
82844 Energy Funding	268,316	-	-	-	-
82850 Utility Reserve Transfer	-	-	893,624	-	-
82870 Capital Improvement Funding	4,914,769	-	-	-	-
Total Reserve Funding	34,877,926	23,348,989	35,968,433	-	-
TOTAL FINANCE & ADMINISTRATION DIVISION	120,699,442	117,833,281	128,289,751	91,795,100	102,476,698

Finance & Administration Division

Finance and Administration Division Performance

 **Division Goals:**

- Optimize the agency’s future financial stability.
- Maintain uniform rate predictability.
- Optimize the agency’s future debt structure and preserve the agency’s strong bond rating to ensure affordable interest rates and financing for capital projects.
- Pursue outside funding opportunities and alternative funding methods to reduce capital and operating costs.
- Operate within the annual budget as forecasted.
- Ensure compliance with all records laws and regulations.

 **2026 Budget Initiatives:**

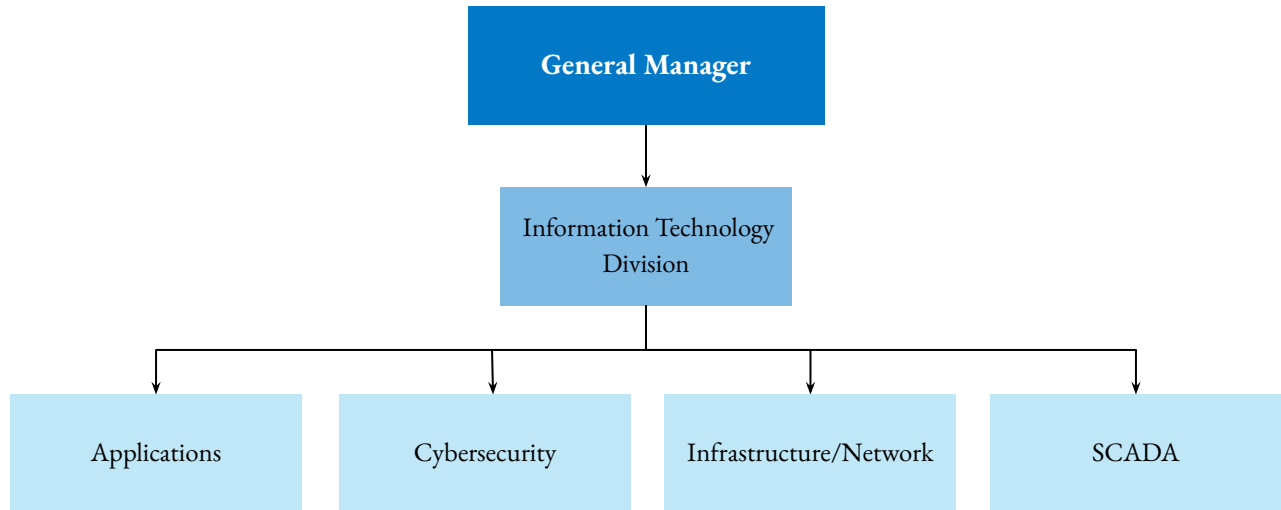
- Implement Gravity for producing custom reports to analyze financial information more easily.
- Develop and document a process for conducting cost-benefit analyses of outsourced agency services.
- Communicate annually with rating agencies about change methodologies.
- Analyze market opportunities and recommend debt financing strategies to minimize rate impacts.
- Analyze alternative funding strategies and grant opportunities to minimize rate impacts.
- Develop and document a process for departmental Year-End Budget review and closeout.
- Evaluate participation in current rebate programs and analyze for new opportunities.
- Evaluate procurement processes for efficiencies and schedule reduction opportunities.
- Increase vendor awareness and engagement with agency solicitations.

Performance Measure	2024 Actual	2025 Target	2025 Actual *	2026 Target
GFOA Rating Score for the Agency’s Budget Document	269	271	285	275
Days Cash on Hand	280	250	279	250
Debt Service Ratios in accordance with Bond Resolution	Yes	Yes	Yes	Yes
Number of successful solicitations	26	30	29	40
Number of new Bonfire vendor registrations	619	350	360	350
Records requests filled successfully	100%	100%	100%	100%

* As of March 31, 2025

Information Technology Division

The Information Technology Division oversees the efficient management and security of the Agency’s data and digital technologies.



Information Technology Division Departments

Applications Team

The Applications Team manages a diverse portfolio of Agency data and software systems. This includes the development and maintenance of custom applications and databases, in addition to the support and procurement of third-party software serving key business functions such as Financials, Asset Management, Capital Improvement, Geospatial Information Systems (GIS), and Reporting/Analytics.

Cybersecurity Team

The Cybersecurity Team prioritizes and executes the implementation of cybersecurity controls and monitors the controls for compliance to support incident prevention. The team also monitors and investigates all cybersecurity alerts and will manage the resolution of any cybersecurity incidents.

Infrastructure/Network Team

The Infrastructure/Network Team manages an enterprise technology infrastructure portfolio that encompasses enterprise applications, personal computers, mobile devices, peripherals, servers, networks, data centers, cloud environments, and telecommunication systems.

SCADA Team

The SCADA Team is responsible for the ongoing development, maintenance, and security of the SCADA system, including managing dedicated hardware, software, networks, and telecommunications.



Information Technology Division

Information Technology Division Operations by Category

Information Technology Division	Actual FY 2022	Actual FY 2023	Actual FY 2024	Approved FY 2025	Approved FY 2026
Personnel Services					
41000 Regular Salaries and Wages	1,197,331	1,329,676	1,451,470	1,529,800	1,604,300
41410 Overtime	533	761	164	1,000	600
41430 On-Call Pay	21,108	21,649	23,561	23,900	26,000
42100 FICA	88,193	98,256	107,440	119,100	124,900
42200 FRS	159,403	206,290	238,315	260,300	297,400
42300 Life & Health Insurance	196,634	247,356	311,326	-	-
Total Personnel Services	1,663,202	1,903,987	2,132,276	1,934,100	2,053,200
Materials & Supplies					
55200 Materials & Operating Supplies	127,813	187,304	169,190	176,000	165,000
55260 Computer Software Expense	30,368	7,541	3,138	10,000	-
55400 Books, Publs, Subsc & Mmbershp	12,866	7,522	7,378	8,900	8,800
55500 Training	6,326	14,197	6,082	9,000	7,500
59999 Pcard Suspense	94	(94)	-	-	-
Total Materials & Supplies	177,467	216,470	185,787	203,900	181,300
Professional Services					
63190 Other Prof Services	841,721	836,695	979,586	1,106,000	1,248,500
63400 Other Services	1,889,563	1,942,305	2,003,634	2,676,300	2,984,250
Total Professional Services	2,731,284	2,778,999	2,983,220	3,782,300	4,232,750
Repairs & Other Services					
64000 Travel & Per Diem	5,319	10,378	9,349	10,000	9,500
64005 Mileage & Tolls	1,066	2,087	1,413	3,000	3,000
64100 Communication Services	1,167,412	1,122,071	1,137,079	1,206,000	1,214,200
64120 Freight & Postage Services	152	190	106	800	800
64600 Repair & Maint - Eq & Grounds	300	-	-	-	-
64810 Advertising	-	-	83	-	-
64990 Other Current Charges	-	-	657	-	-
Total Repairs & Other Services	1,174,248	1,134,726	1,148,687	1,219,800	1,227,500
Rent & Insurance					
64400 Rentals & Leases	37,246	35,231	18,000	-	-
Total Rent & Insurance	37,246	35,231	18,000	-	-
Capital Expenditures					
86400 Mach & Equipment Purchase	22,150	-	39,667	350,000	5,000
Total Capital Expenditures	22,150	-	39,667	350,000	5,000
TOTAL INFORMATION TECHNOLOGY DIVISION	5,805,598	6,069,414	6,507,636	7,490,100	7,699,750

Information Technology Division

Information Technology Division Performance

🎯 Division Goals:

- Safeguard the agency’s information technology infrastructure.
- Improve the agency’s data management strategy to empower data-driven decision making.
- Enhance comprehensive cybersecurity program measures and protocols to promote diligence and safeguards against threats.
- Update information technology strategic planning to assure organizational efficiency and performance.
- Align physical and cybersecurity initiatives to protect agency infrastructure.
- Tighten control of information technology infrastructure to protect availability and resiliency of agency assets.

📌 2026 Budget Initiatives:

- Develop and execute the Enterprise network upgrade.
- Complete Enterprise compute and storage platform replacement.
- Complete Data Management Platform pilot.
- Advance the agency’s Cybersecurity Program through control development and deployment.
- Implement additional redundancy for data and voice communications.

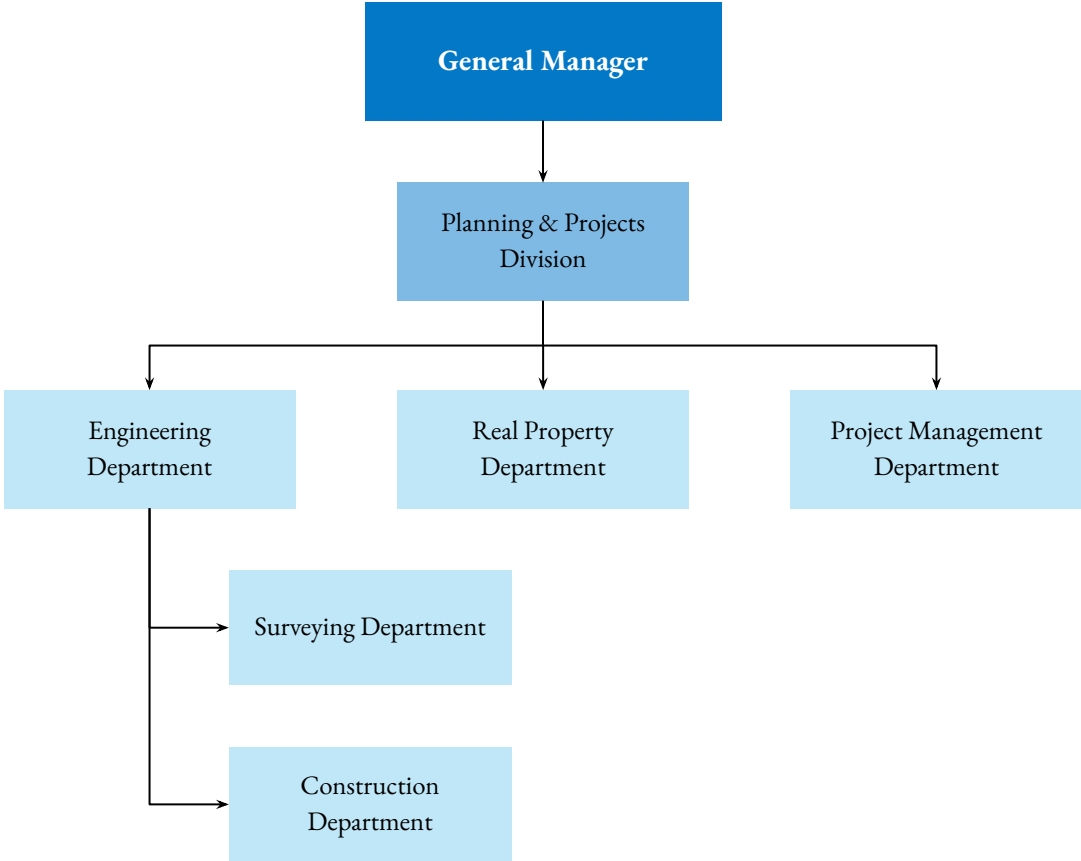
Performance Measure	2024 Actual	2025 Target	2025 Actual *	2026 Target
NIST Cybersecurity Framework Maturity Score	Complete Baseline	+30%	+10.4%	+10%
IT controlled documents reviewed, revised and distributed	**	10	7	10
SCADA System Availability Annual Percentage	100%	> 99.95%	100%	> 99.97%
Employee Cybersecurity Awareness training program participation rate	100%	100%	100%	100%
Phish Prone Percentage	4.5%	< 4%	4.5%	< 4%

* As of March 31, 2025

** New for fiscal year 2025

Planning & Projects Division

The Planning & Projects Division oversees the planning and delivery of projects to ensure reliability of our existing and future water supply infrastructure.



Planning & Projects Division

Planning & Projects Division Departments

Engineering Department

The Engineering Department conducts engineering studies and limited in-house design, ensures adherence to agency design standards and specifications, administers the cathodic protection program, and provides quality review of projects designed by outsourced services.

Surveying Department

The Surveying Department conducts land surveys, provides quality review of outsourced land surveys, manages the utility conflicts program, and maintains computer-aided design standards and record drawings.

Construction Department

The Construction Department manages construction contracts to provide quality construction projects within budget and on schedule.

Real Property Department

The Real Property Department secures and maintains property rights to ensure agency's control of property facilities, pipelines, and monitoring locations.

Project Management Department

The Project Management Department updates the agency's Capital Improvements Program and Long-term Master Water Plan; manages projects and develops processes, policies, and training to support a standardized project management capability within the agency.



Planning & Projects Division

Planning and Projects Division Operations by Category

Planning and Projects Division	Actual FY 2022	Actual FY 2023	Actual FY 2024	Approved FY 2025	Approved FY 2026
Personnel Services					
41000 Regular Salaries and Wages	-	1,616,044	1,867,438	2,204,900	2,438,900
42100 FICA	-	119,417	138,231	168,900	186,900
42200 FRS	-	250,718	306,613	340,900	407,800
42300 Life & Health Insurance	-	285,278	400,547	-	-
Total Personnel Services	-	2,271,457	2,712,829	2,714,700	3,033,600
Materials & Supplies					
55100 Office Supplies	-	28	21	200	200
55200 Materials & Operating Supplies	-	21,120	12,323	26,300	19,300
55260 Computer Software Expense	-	-	360	-	-
55400 Books, Publs, Subsc & Mmbershp	-	8,683	6,876	20,370	15,425
55500 Training	-	14,940	5,774	31,450	15,250
Total Materials & Supplies	-	44,771	25,354	78,320	50,175
Professional Services					
63120 Engineering Services	-	3,534,422	2,621,402	3,052,000	1,125,000
63125 Engineering Owners Allowance	-	56,655	86,361	-	-
63190 Other Prof Services	-	326,340	206,288	710,000	760,000
63195 Professional Svcs Owners Allow	-	-	5,000	-	-
63400 Other Services	-	191,521	216,678	323,000	363,000
Total Professional Services	-	4,108,938	3,135,728	4,085,000	2,248,000
Repairs & Other Services					
64000 Travel & Per Diem	-	7,015	939	9,000	7,000
64005 Mileage & Tolls	-	1,610	1,115	1,453	2,375
64120 Freight & Postage Services	-	115	46	3,200	3,200
64320 Water, Sewer & Other Util	-	-	9,795	-	12,025
64600 Repair & Maint - Eq & Grounds	-	231,284	-	1,303,500	278,500
64700 Printing & Binding	-	-	-	2,000	-
64810 Advertising	-	255	175	1,740	990
64990 Other Current Charges	-	175,584	178,632	183,000	195,755
64991 Permits	-	5,700	50	10,000	5,000
64996 P-Card/Credit Card Fees	-	-	245	-	-
Total Repairs & Other Services	-	421,563	190,996	1,513,893	504,845
Rent & Insurance					
64400 Rentals & Leases	-	52,166	55,764	100,000	132,500
Total Rent & Insurance	-	52,166	55,764	100,000	132,500
Capital Expenditures					
86100 Land Acq Cost-Purchase	-	-	-	25,000	15,000
86110 Land Acq Costs-Legal	-	-	-	5,000	5,000
86120 Land Acq Cost-Prop Stlmnt Atty	-	-	-	20,000	15,000
86190 Land Acq Cost-Other	-	-	-	5,000	5,000
86400 Mach & Equipment Purchase	-	21,197	16,973	41,000	-
Total Capital Expenditures	-	21,197	16,973	96,000	40,000
TOTAL PLANNING & PROJECTS DIVISION	-	6,920,091	6,137,644	8,587,913	6,009,120

Planning & Projects Division

Planning and Projects Division Performance

🎯 Division Goals:

- Ensure the continued reliability and sustainability of the regional water supply system through planning and capital project management.
- Plan for future supply through the Long-term Master Water Planning process.
- Develop the agency project management methodology across the agency.
- Ensure projects are delivered on time and on budget and capital project output closely matches projections.

📌 2026 Budget Initiatives:

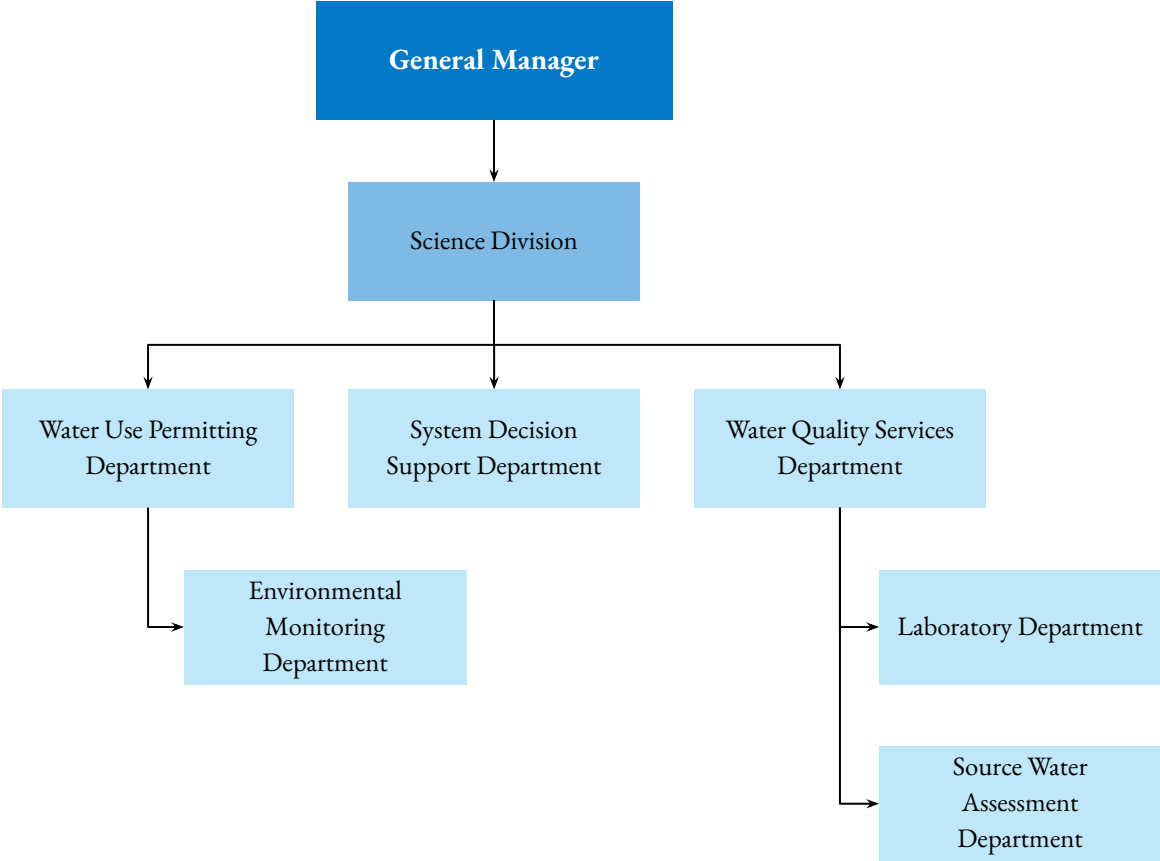
- Continue feasibility studies for all potential 2033 water supply projects.
- Begin construction on the Surface Water Treatment Plant expansion and continue construction activities.
- Complete property and easement acquisitions for South Hillsborough Pipeline and begin construction.
- Complete agreement negotiations and start the design on South Hillsborough Wellfield.
- Refine Capital Improvement Program planned expenditure projects to match incurred expenses more closely.
- Investigate potential utility conflicts and resolve them successfully.
- Continue 2045 System Hydraulic and Emergency Scenario Study.

Performance Measure	2024 Actual	2025 Target	2025 Actual *	2026 Target
Capital Improvement Program expenditures by fiscal year.	\$50.6mm	\$174.2mm	\$32.9mm	\$254.4mm
Number of capital projects started as scheduled.	16	8	5	14
Number of capital projects completed on schedule, on budget.	7	15	5	12

* As of March 31, 2025

Science Division

The Science Division oversees and supports environmental and water quality data collection and analysis, permit compliance, systems modeling to support agency decision-making, and coordinates water conservation activities and implements water saving rebate programs to reduce water demands across the region.



Science Division

Science Division Departments

Water Use Permitting Department

The Water Use Permitting Department maintains compliance with and acquires Water Use and Environmental Permits, manages lands controlled by the agency, and provides technical analyses and guidance for supply infrastructure, sources, planning, and environmental sustainability.

Environmental Monitoring Department

The Environmental Monitoring Department collects hydrologic and environmental data for permit compliance, environmental analyses, and to support agency operations and planning decisions.

System Decision Support Department

The System Decision Support Department designs, implements, and maintains models for environmental sustainability and water resources optimization, forecasting tools for long-term supply and financial planning, and guidance of agency operations. The department conducts climate change, variability, and sea level rise impact assessments for agency supply sources, infrastructure, and other resources to develop adaptation actions.

Water Quality Services Department

The Water Quality Services Department provides technical and regulatory advice and support on agency projects, assignments, and research activities involving the delivery of Quality Water.

Laboratory Department

The Laboratory Department monitors, collects, analyzes, and reports for water quality compliance, and completes studies for monitoring source waters, regional delivery system performance and future water quality requirements.

Source Water Assessment Department

The Source Water Assessment Department directs the study, planning, and implementation of the agency's initiatives to protect our water supply sources and leads the hydrobiological monitoring programs.

Science Division

Science Division Operations by Category

Science Division	Actual FY 2022	Actual FY 2023	Actual FY 2024	Approved FY 2025	Approved FY 2026
Personnel Services					
41000 Regular Salaries and Wages	2,949,168	3,046,229	3,071,822	3,346,100	3,287,700
41410 Overtime	1,276	1,619	1,166	2,100	1,700
41430 On-Call Pay	76	-	-	-	-
42100 FICA	217,230	225,101	227,382	256,600	252,000
42200 FRS	392,629	472,602	504,359	531,200	552,200
42300 Life & Health Insurance	540,228	605,698	658,875	-	-
Total Personnel Services	4,100,607	4,351,249	4,463,603	4,136,000	4,093,600
Materials & Supplies					
55100 Office Supplies	73	-	-	-	-
55200 Materials & Operating Supplies	310,753	434,880	237,379	391,264	357,319
55400 Books, Publs, Subsc & Mmbershp	248,580	246,441	253,177	264,302	268,198
55500 Training	18,778	9,947	17,389	24,185	17,850
Total Materials & Supplies	578,184	691,268	507,945	679,751	643,367
Professional Services					
63120 Engineering Services	1,054,858	419,817	334,592	870,000	599,000
63130 Hydrological Services	557,986	951,987	833,965	539,500	319,500
63140 Ecological Services	1,958,937	2,163,213	2,368,235	2,133,875	2,211,616
63181 Mitigation	3,467	3,699	4,135	86,000	60,000
63182 Augmentation	21,757	33,098	45,006	103,000	49,000
63190 Other Prof Services	1,805,330	1,637,175	2,372,742	2,333,105	1,470,128
63400 Other Services	57,422	76,822	-	2,750	2,750
Total Professional Services	5,459,757	5,285,811	5,958,675	6,068,230	4,711,994
Repairs & Other Services					
64000 Travel & Per Diem	9,763	13,291	21,786	25,000	22,150
64005 Mileage & Tolls	2,392	2,922	4,151	4,500	4,250
64120 Freight & Postage Services	7,686	7,656	6,155	10,500	8,500
64600 Repair & Maint - Eq & Grounds	83,909	339,911	185,174	529,534	473,709
64810 Advertising	4,586	916	690	4,700	3,546
64990 Other Current Charges	1,359	1,578	1,797	-	-
64991 Permits	87,060	58,210	59,605	4,750	1,740
Total Repairs & Other Services	196,755	424,484	279,358	578,984	513,895
Rent & Insurance					
64400 Rentals & Leases	-	-	-	2,000	-
Total Rent & Insurance	-	-	-	2,000	-
Capital Expenditures					
86400 Mach & Equipment Purchase	96,053	149,048	548,393	755,000	347,500
Total Capital Expenditures	96,053	149,048	548,393	755,000	347,500
TOTAL SCIENCE DIVISION	10,431,356	10,901,860	11,757,974	12,219,965	10,310,356

Science Division

Science Division Performance

🎯 Division Goals:

- Deliver quality water and enhance system reliability and sustainability.
- Achieve 100% compliance with regional contract requirements and permit limitations.
- Evaluate options to enhance water quality and public health protection.
- Ensure resilience of infrastructure and supplies.
- Conserve water and manage demands through savings to offset capital project needs.

🚀 2026 Budget Initiatives:

- Implement pilot / demonstration plant studies for PFAS and TOC water quality enhancements at the Regional Surface Water Treatment Plant.
- Implement Optimized Regional Operations Plan weekly source rotation schedules..
- Complete annual regional demand forecast.
- Commence modeling, hydrogeologic, and environmental analyses to support groundwater, surface water feasibility studies for future water supply sources.
- Continue to investigate and acquire unused groundwater permits and quantities, specifically in the South Hillsborough and Pasco County services areas.
- Obtain a Water Use Permit for the proposed South Hillsborough Wellfield using aquifer recharge credits.
- Work with local jurisdictions, builders, and developers to increase water efficiency by at least 15% in new construction.

Performance Measure	2024 Actual	2025 Target	2025 Actual *	2026 Target
Total annual water savings through Tampa Bay Water Wise (gpd)	375k	153k - 559k	99k	153k - 559k
Safe Drinking Water Act Compliance	100%	100%	100%	100%
Exhibit D Compliance	199%	100%	100%	100%
Consolidated Permit Running Average (mgd)	87.05	90	85.92	85.03
South Central Hillsborough Regional Wellfield Running Average (mgd)	25.11	24.95	24.86	26.8

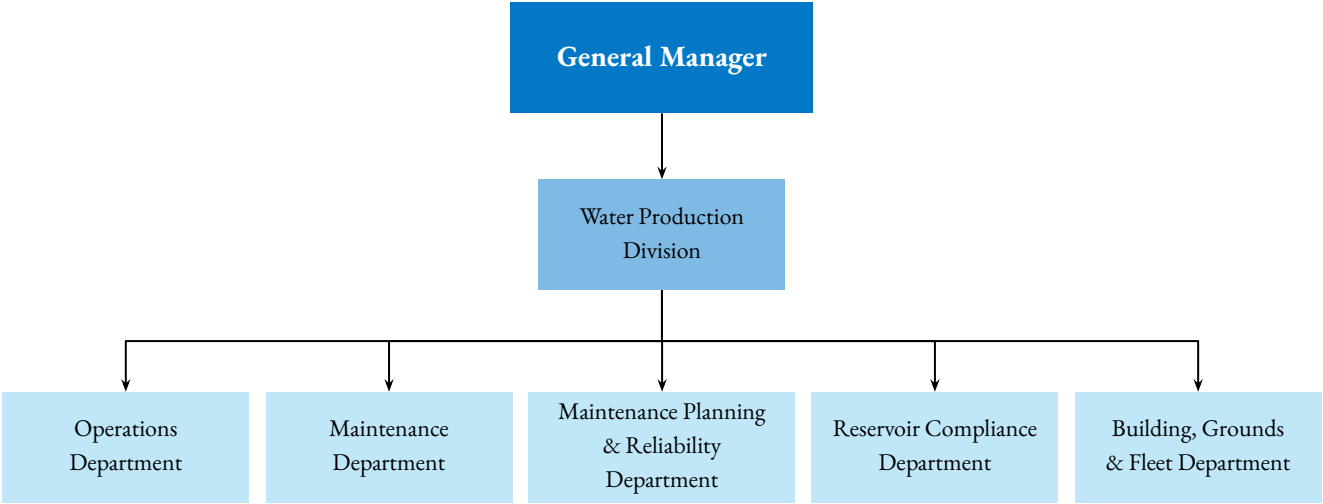
* As of March 31, 2025

gpd - gallons per day

mgd - million gallons per day

Water Production Division

The Water Production Division operates, supports, monitors, and maintains Agency facilities to continuously provide high-quality drinking water to our members.



Water Production Division Departments

Operations & Maintenance Departments

The Operations and Maintenance Departments are responsible for ensuring the Agency’s production assets are maintained and operated in a sustainable and resilient manner to fulfill the drinking water needs of the member governments.

Maintenance Planning & Reliability Department

The Maintenance Planning & Reliability Department is responsible for overseeing the Agency’s Asset Management System, including the MAXIMO CMMS system and the Renewal & Replacement Program.

Reservoir Compliance Department

The Reservoir Compliance Department is responsible for the oversight, monitoring, maintenance, reporting, and regulatory compliance related to the C.W. “Bill” Young Regional Reservoir.

Building, Grounds & Fleet Department

The Building, Grounds & Fleet Department is responsible for maintaining the primary physical plants of each facility, including HVAC systems, roadways, fire safety systems and roofing and coating systems.

Divisional Operating Budget Detail

Water Production Division

Water Production Division Operations by Category

Water Production Division	Actual FY 2022	Actual FY 2023	Actual FY 2024	Approved FY 2025	Approved FY 2026
Personnel Services					
41000 Regular Salaries and Wages	6,171,393	4,657,537	4,852,765	5,274,000	5,393,100
41410 Overtime	113,332	96,780	120,508	108,600	136,800
41420 Shift Differential	55,169	53,020	54,645	63,600	63,600
41430 On-Call Pay	47,737	63,106	77,990	70,000	89,100
42100 FICA	454,573	344,168	359,210	422,900	435,500
42200 FRS	821,611	722,586	796,771	837,200	923,300
42300 Life & Health Insurance	1,312,461	1,184,472	1,040,869	-	-
42305 FSA Health Care Med. Excess	-	-	(6,602)	-	-
Total Personnel Services	8,976,276	7,121,669	7,296,155	6,776,300	7,041,400
Materials & Supplies					
55100 Office Supplies	1,066	384	-	-	250
55200 Materials & Operating Supplies	2,095	-	1,359,756	1,619,074	1,602,653
55260 Computer Software Expense	1,367,343	1,491,930	-	-	-
55400 Books, Publs, Subsc & Mmbershp	35,187	12,158	8,501	16,198	12,069
55500 Training	45,664	9,227	30,572	22,750	19,500
59999 Pcard Suspense	-	-	(697)	-	-
Total Materials & Supplies	1,451,355	1,513,699	1,398,132	1,658,022	1,634,472
Professional Services					
63120 Engineering Services	2,873,011	343,021	257,430	570,517	385,000
63125 Engineering Owners Allowance	20,000	-	-	-	-
63130 Hydrological Services	9,288	-	-	-	-
63190 Other Prof Services	961,564	86,220	47,258	325,000	240,000
63400 Other Services	2,078,755	832,284	1,088,670	1,541,012	1,200,189
63410 Operating & Maintenance Agrmnt	14,407,366	14,726,849	18,084,270	16,649,976	16,616,006
Total Professional Services	20,349,984	15,988,374	19,477,627	19,086,505	18,441,195
Repairs & Other Services					
64000 Travel & Per Diem	10,455	646	5,082	9,900	4,750
64005 Mileage & Tolls	4,018	3,787	4,713	4,100	4,100
64100 Communication Services	22,330	-	-	-	-
64120 Freight & Postage Services	20,262	25,484	13,605	14,000	14,000
64320 Water, Sewer & Other Util	246,755	218,752	190,086	279,500	314,750
64600 Repair & Maint - Eq & Grounds	3,926,770	5,264,841	4,503,084	6,442,493	6,122,670
64810 Advertising	144	-	-	-	-
64990 Other Current Charges	181,601	19,791	1,541	23,000	1,000
64991 Permits	-	-	680	69,500	78,900
64996 P-Card/Credit Card Fees	-	-	134	-	-
Total Repairs & Other Services	4,412,335	5,533,301	4,718,925	6,842,493	6,540,170
Rent & Insurance					
64400 Rentals & Leases	116,101	34,263	45,361	92,630	55,000
64410 Lease Amortization Expense	(13,218)	-	-	-	-
64411 Lease Interest Expense	23,511	-	-	-	-
64500 Insurance	194,463	244,120	187,982	269,395	274,022
Total Rent & Insurance	320,857	278,383	233,342	362,025	329,022



Water Production Division

Water Production Division Operations by Category

Water Production Division	Actual FY 2022	Actual FY 2023	Actual FY 2024	Approved FY 2025	Approved FY 2026
Capital Expenditures					
86300 Capital Improvement Facility	32,685	202,932	419,907	315,000	165,000
86400 Mach & Equipment Purchase	534,157	615,886	748,806	552,000	625,000
Total Capital Expenditures	566,842	818,818	1,168,713	867,000	790,000
Construction in Progress					
86500 Construction in Progress	11,478	-	-	-	-
86505 Construction-Owners Allowance	8,459	-	-	-	-
Total Construction in Progress	19,937	-	-	-	-
Water Quality Credit					
55250 Water Quality Credit Expense	48,000	48,000	48,000	48,000	48,000
Total Water Quality Credit	48,000	48,000	48,000	48,000	48,000
Variable Operating Costs					
55210 Water Treatment Chemicals	14,392,959	21,077,915	22,988,243	25,679,820	26,194,508
64310 Power and Light	13,151,033	14,259,095	13,881,718	19,050,635	20,071,653
64380 Water For Resale	501,616	566,350	569,819	658,600	644,000
Total Variable Operating Costs	28,045,608	35,903,360	37,439,780	45,389,055	46,910,161
TOTAL WATER PRODUCTION DIVISION	64,191,194	67,205,604	71,780,676	81,029,400	81,734,420

Water Production Division

Water Production Division Performance

🎯 Division Goals:

- Provide high quality water to the region every day, all day, that meets all governing and regulatory requirements.
- Ensure regional water supply system facilities are maintained and equipment is fixed replaced as needed for optimal operating performance.
- Manage supply to meet daily and peak demands at all member government points of connection.
- Continually evaluate water supply system for enhancements to improve source delivery and service to member governments.
- Develop, implement and continuously improve agency asset management programs.

🚀 2026 Budget Initiatives:

- Identify system constraints and with the Planning & Projects Division, develop plans to alleviate constraints for optimum operations.
- Develop controlled documents to ensure consistency in operations, maintenance, facility, instrumentation and controls, and asset management processes.
- Create an implementation plan to adopt OSIsoft PI tools.
- With information technology and science, develop plans to integrate SCADA with Decision Support tools through data management projects.
- Establish a process to improve asset reliability by leveraging a structured approach..

Performance Measure	2024 Actual	2025 Target	2025 Actual *	2026 Target
Forecasted vs actual reservoir levels (bg)	15.3	15.5	15.11	15.3
Planned maintenance time - AWWA 2024 Benchmark is 82%	86.6%	82%	80%	82%
Annual Delivery to Members (mgd)	199.1	209.7	195.2	209.7
Alternative Water Source: Surface Water Treatment Plant (mgd)	82.3	73.3	91.9	79.07
Alternative Water Source: Seawater Desalination Plant (mgd)	**	11.3	10.7	12

* As of March 31, 2025


** In repair during fiscal year 2024

bg - billion gallons

mgd - million gallons per day

FISCAL YEAR 2026

Summary of Contracts and Resolutions



The Summary of Contracts and Resolutions section provides key contractual requirements of the Master Water Supply Contract, the Amended and Restated Interlocal Agreement, and the Master Bond Resolution.



**TAMPA
BAY WATER**
Supplying Water To The Region



Tampa Bay Water activities are governed primarily by two agreements with the Member Governments:

- The Amended and Restated Interlocal Agreement and
- The Master Water Supply Contract

Activities and budgetary considerations are further influenced by the Master Bond Resolution.

The fiscal year 2026 budget is developed within the framework of these agreements. This section provides key terms and conditions of the agreements.

Amended and Restated Interlocal Agreement

Section 2.08 - Annual Budget

- (A) Prior to July 1 of each year, the General Manager shall prepare and deliver to the Board a balanced tentative budget for Tampa Bay Water covering its operating and other financial requirements for the ensuing fiscal year. The tentative budget shall identify (1) the rate at which Quality Water will be sold to Members Governments' during such fiscal year, and (2) the rate to be charged to Tampa for water provided through the Tampa Bypass Canal pumping facility during such fiscal year.
- (B) The Board shall publish a notice of its intention to adopt the budget and shall provide copies of the notice and tentative budget to each Member Government on or before the first publication date. The notice shall be published once a week for two consecutive weeks within thirty days of the public hearing, the last insertion of which shall appear not less than one week prior to the date set by the Board for the hearing on the budget and rates.
- (C) At the time, date and place specified in the notice, the Board shall conduct a public hearing and thereafter may consider adoption of the budget and rates with any amendments it deems advisable. Unless otherwise authorized by the Board, the final budget and rates shall be adopted by August 1.

Section 3.03 - Obligation to meet Water Needs

This section includes the following key requirements:

- (A) The Agency has the absolute and unequivocal obligation to meet the Quality Water needs of the Member Governments.
- (B) The Agency shall oppose any permit, order, rule, or other regulatory effort to reduce or limit the permitted capacity of its Water Supply Facilities, unless the reduction or limitation results from an agreement to which all Member Governments are parties, or the reduction or limitation will not become effective until adequate Replacement Capacity has been placed in service.
- (C) The General Manager shall actively monitor the relationship between the quantity of Quality Water actually delivered by the Authority to the Member Governments and the aggregate permitted capacity of the Agency's production facilities.



Summary of Contracts and Resolutions

1. If the actual delivery of Quality Water to the Members exceeds 75 percent of the aggregate permitted capacity of the Agency's production facilities, the General Manager shall report to the Board and recommend that the Agency initiate preparation of Primary Environmental Permit applications necessary to ensure an adequate supply.
2. If the actual delivery of Quality Water to the Members exceeds 85 percent of the aggregate permitted capacity of the Agency's production facilities, the General Manager shall report to the Board and recommend that the Agency file Primary Environmental Permit applications necessary to ensure an adequate supply.

(D) It is acknowledged and agreed that the Water delivered by the Authority (1) from the South Central Hillsborough Wellfield to the Lithia Water Treatment Plant, (2) from the Starkey and North Pasco Wellfields to the Maytum Water Treatment Plant, (3) from the Starkey and North Pasco Wellfields to the Little Road Water Treatment Plant, (4) from the Eldridge-Wilde Wellfield to the Keller Water Treatment Plant, (5) from the Cosme-Odesa Wellfield to the Cosme Water Treatment Plant, (6) from the Morris Bridge Wellfield to the Morris Bridge Water Treatment Plant, and (7) from the Tampa Bypass Canal to the Hillsborough River Reservoir, will not meet the standards for Quality Water.....the Member Governments receiving such water....will be entitled to a credit against the uniform rate.

Section 3.04 - Uniform Rate

Tampa Bay Water shall establish a single uniform rate for the sale of quality water to Member Governments subject to the following adjustments:

1. Actual direct costs to perform the additional treatment required to meet the standard for quality water;
2. If a Member Government requests Tampa Bay Water provide other treatment beyond what is necessary to meet quality water standards;
3. Credits for transferred assets assuming each Member has elected to receive a credit, inclusive of interest, shall be applied against the water rate over 30 years;

The rate for the sale of quality water to Member Governments shall be established for each fiscal year in Tampa Bay Water's annual budget.

Section 3.08(D) - Surface Water Sources

Notwithstanding the provisions of Section 3.04 hereof, the rate charged to City of Tampa for water provided through the Tampa Bypass Canal Pumping Facility will be equal to Tampa Bay Water's direct cost and allocated overhead.



Master Water Supply Contract

Section 8 - Authority's Agreement to Provide Water Service This section of the contract provides that:

- (A) The Agency shall sell and deliver sufficient Quality Water to the Member Governments to meet their needs and the Member Governments shall purchase and receive the Quality Water delivered.
- (B) The Agency shall be in default under the contract if it fails to supply the Quality Water needs of the Member Governments, except when due to force majeure.

Section 13-Rate

The following excerpts are fundamental to the budget process.

- (A) Rates in effect each fiscal year shall be sufficient to pay the annual estimate established by Tampa Bay Water. Monthly charges for such water service are based on the rate approved by Tampa Bay Water and total volume of quality water delivered to such Member Governments by Tampa Bay Water.
- (B) The rate to be charged may include the following components:
 - Operation, Maintenance, and Administrative costs;
 - Debt service charges;
 - Renewal and Replacement charges;
 - Bond coverage costs;
 - Capital Improvement charges;
 - Operating Reserve Funds;
- (C) The Member Governments agree that Tampa Bay Water may establish a rate stabilization fund. Operation, Maintenance and Administrative costs and/or Operating Reserve Funds may be utilized by Tampa Bay Water to fund such Rate Stabilization Fund.
- (D) Annual True-up: Following the end of each fiscal year, an annual adjustment in the fixed costs component of bills paid during that fiscal year shall be computed on the basis of:
 - The fixed costs which are provided in the Annual Estimate in effect during the fiscal year then ended
 - The actual amount of quality water delivered to each of the Member Governments during the fiscal year then ended
- (E) Carry Forward: Any unencumbered monies of Tampa Bay Water present at the end of the fiscal year shall be budgeted by Tampa Bay Water for the succeeding fiscal year and shall be utilized for the same purposes for which rates are charged by Tampa Bay Water.

Monthly Billing

In accordance with the Master Water Supply Contract provisions, Tampa Bay Water bills the Member Governments for the Quality Water delivered to them on a monthly basis. The monthly bill could include Fixed costs, Variable costs, annual credits to Member Governments for the purchase of water supply facilities by Tampa Bay Water, water quality credits for treatment of Hydrogen Sulfide, and any other credit(s)/surcharge(s) as authorized by the Board.

A brief discussion of how the Fixed Costs, Variable Costs, and the costs associated with the water delivered to Tampa from the Tampa Bypass Canal are calculated and billed to the Member Governments is presented below:

Fixed Costs

Each Member Government is required to pay monthly an amount equal to one-twelfth of the Fixed Costs provided in the Annual Estimate times “A” divided by “B”, where “A” equals the amount of Quality water delivered to such Member Government during the previous fiscal year and “B” equals the total amount of Quality Water delivered to all Member Governments during such fiscal year.

$\frac{\text{Monthly Fixed Costs Billed to the Member Government}}{12} = \frac{\text{Total Fixed Costs}}{12} \times \frac{\text{Amount of Quality Water consumed by Member Government during the prior Fiscal Year (A)}}{\text{Total Amount of Quality Water consumed by all Member Governments during the prior Fiscal Year (B)}}$

As indicated above, Tampa Bay Water allocates the Fixed Costs to each Member Government based on that Member Government’s share of the total Quality Water delivered to all Member Governments during the prior fiscal year. The annual Fixed Costs allocated to the Member Government is billed in twelve equal monthly installments. Following the end of each fiscal year, Tampa Bay Water is required to perform an annual true-up of the budgeted Fixed Costs components of bills paid during that fiscal year based on the actual amount of Quality Water delivered to each Member Government during the fiscal year then ended.

Variable Costs

Each Member Government is required to pay monthly an amount equal to the amount of Quality Water consumed by the Member Government during the prior month times the Uniform Rate (\$/1,000 gallons) then in effect times “C” divided by “D”, where “C” equals the Variable Costs and “D” equals the Annual Estimate (the net annual revenue requirements for the purposes of billing) then in effect.

Monthly Variable Costs Billed to the Member Government	=	Amount of Monthly Quality Water Consumed Prior Month	X	Uniform Rate	X	$\frac{\text{Total Variable Costs (C)} \\ \text{[total variable costs included in the approved annual} \\ \text{budget for the current fiscal year]}}{\text{Total Annual Estimate (D)} \\ \text{[the net annual revenue required for the current fiscal} \\ \text{year]}}$
---	---	---	---	-----------------	---	--

Since the budgeted Variable Costs are allocated to the Member Governments based on their actual consumption of Quality Water, there is no requirement in the Interlocal Agreement or the Master Water Supply Contract to perform an annual true-up of Variable Costs at the end of the fiscal year. Tampa Bay Water recognizes that the actual annual revenues (Variable Costs element only) may be different from the budgeted Variable Costs, if the actual amount of Quality Water delivered to the Member Governments for the given fiscal year is different from the projected amount of Quality Water used for the rate calculation for such fiscal year. Any overage or shortage in actual revenues as a result of this contractual provision is not expected to be material since the Variable Costs are expected to change in direct proportion to changes in the volume of Quality Water delivered to the Member Governments.

Surface Water Source(s)

In accordance with Section 3.08(D) of the Interlocal Agreement, Tampa Bay Water is required to charge a separate rate for water delivered to the City of Tampa from the Tampa Bypass Canal facility. The rate charged to the City of Tampa is equal to Tampa Bay Water’s direct cost plus Allocated Overhead associated with the Tampa Bypass Canal facility and is established as part of the annual budget development process. A unit rate (\$/1,000 gallons) is determined for the water delivered to the City of Tampa from the Tampa Bypass Canal facility, based on the projected quantity of water to be delivered to the City of Tampa from the Tampa Bypass Canal facility during the fiscal year. Tampa Bay Water bills the City of Tampa on a monthly basis for the actual amount of water consumed from the Tampa Bypass Canal facility for the prior month.

In summary, a wholesale water rate is calculated as part of the annual estimate. Each Member pays their pro-rata share of Fixed and Variable Costs based on their water usage. Those Member Governments facing reductions in permitted supply or rapid population growth will share regionally the cost of developing new water supplies. Voting rights are equitably balanced among the three counties.

Master Bond Resolution 98-07TBW

Section 1.01 Definitions

“**Reserve Account Requirement**” shall mean, as of any date of calculation for the Reserve Account, an amount equal to the lesser of (1) Maximum Annual Debt Service for all Outstanding Bonds, (2) 125% of the average Annual Debt Service for all Outstanding Bonds, or (3) the maximum amount allowed to be funded from proceeds of tax-exempt obligations and invested at an unrestricted yield pursuant to the Code; provided, however, the Issuer may establish by Supplemental Resolution a different Reserve Account Requirement for a subaccount of the Reserve Account which secures a Series of Bonds pursuant to Section 4.05(B)(4) hereof. In computing the Reserve Account Requirement in respect of a series of Bonds that constitutes Variable Rate Bonds, the interest rate on such Bonds shall be assumed to be (A) if such Variable Rate Bonds have been Outstanding for at least 24 months prior to the date of calculation, the highest average interest rate borne by such Variable Rate Bonds for any 30-day period, and (B) if such Variable Rate Bonds have not been Outstanding for at least 24 months prior to the date of calculation, the Bond Buyer Revenue Bond Index most recently published prior to the time of calculation. The time of calculation for Variable Rate Bonds shall be each March 1.

Section 1.04. Findings

- (A) That the estimated Gross Revenues to be derived in each year hereafter from the operation of the System will be sufficient to pay all the Operating Expenses, the principal of and interest on the Bonds to be issued pursuant to this Resolution, as the same become due and all other payments provided for in this Resolution.

Section 4.04. Creation of Funds and Accounts

The Issuer covenants and agrees to establish with a bank, trust company or such other entity in the State, which is eligible under the laws of the State to be a depository for its funds the following funds and accounts:

- (A) The “Tampa Bay Water Utility System Revenue Fund.” The Issuer shall maintain two separate accounts in the Revenue Fund: The “Revenue Account” and the “Rate Stabilization Account.”
- (B) The “Tampa Bay Water Utility System Operation, Maintenance and Administration Fund.”
- (C) The “Tampa Bay Water Utility System Sinking Fund.” The Issuer shall maintain four separate accounts in the Sinking Fund: the “Interest Account,” the “Principal Account,” the “Term Bonds Redemption Account” and the “Reserve Account.”
- (D) The “Tampa Bay Water Utility System Renewal and Replacement Fund.”
- (E) The “Tampa Bay Water Utility System Capital Improvement Fund.”
- (F) The “Tampa Bay Water Utility System Utility Reserve Fund.”
- (G) The “Tampa Bay Water System Rebate Fund.”



Section 4.06 Capital Improvement Fund

The Issuer shall deposit into the Capital Improvement Fund all Capital Improvement Charges as received and such Capital Improvement Charges shall be accumulated in the Capital Improvement Fund and applied by the Issuer in the following manner and order of priority:

- (A) For the payments on or prior to each principal and interest payment date (in no event earlier than the 25th day of the month next preceding such payment date) into the Interest account, the Principal Account and the Term Bonds Redemption Account when the moneys therein are insufficient to pay the principal of and interest on the Bonds coming due, but only to the extent moneys transferred from the Utility Reserve Fund, the Reserve Account, the Renewal and Replacement Fund and the Rate Stabilization Account for such purpose pursuant to Section 4.05(B)(7), 4.05(B)(4), 4.05(B)(5) and 4.08, respectively, hereof shall be inadequate to fully provide for such insufficiency. Any moneys transferred to the aforementioned accounts described above shall be repaid from Gross Revenues and described in Section 4.05(B)(7) hereof on or prior to the date such amounts are needed for the purposes described in Sections 4.06(B) hereof.

Section 5.03. Annual Budget

The issuer shall prepare and adopt, prior to the beginning of each Fiscal Year, an Annual Budget in accordance with any applicable law. No expenditure for Operating Expenses of the System shall be made in any Fiscal Year in excess of the aggregate amount provided for Operating Expenses in the Annual Budget, (A) without a written finding and recommendation by an Authorized Issuer Officer, which finding, and recommendation shall state in detail the purpose of and necessity for such increased expenditures, and (B) until the Governing Body shall have approved such finding and recommendation by resolution.

Section 5.04. Rates

For the Fiscal Year commencing October 1, 1998, and for each Fiscal Year thereafter, the Issuer shall fix, establish, maintain, and collect such rates, fees and charges for the product, services, and facilities of its System, and revise the same from time to time, whenever necessary, so as always to provide in each Fiscal Year:

- (A) Net Revenues, together with the Fund Balance, equal to at least 125% of the Annual Debt Service becoming due in such Fiscal Year; provided
- (B) Such Net Revenues shall be adequate at all times to pay in each Fiscal Year at least 100% of (1) the Annual Debt Service becoming due in such Fiscal Year, (2) any amounts required by the terms hereof to be deposited in the Reserve Account or with any issuer of a Reserve Account Letter of Credit or Reserve Account Insurance Policy in such Fiscal Year, (3) any amounts required by the terms hereof to be deposited in the Renewal and Replacement Fund in such Fiscal Year, and (4) any amounts required by the terms of Section 4.06(A) hereof to be repaid to the Capital Improvement Fund in such Fiscal Year.

Such rates, fees or other charges shall not be so reduced so as to be insufficient to provide adequate Net Revenues for the purposes provided therefore by this Resolution.

Section 5.11. Enforcement of Charges

The Issuer shall promptly bill the Member Governments for water consumed by such Member Governments in accordance with the terms of the Master Water Supply Contract. The Issuer shall compel the prompt payment of rates, fees and charges imposed in connection with the System, and to that end will vigorously enforce all of the provisions of the Master Water Supply Contract and any other agreement in may enter into for the supply of water.

Section 5.12. Amendments to Interlocal Agreement and Master Water Supply Contract

The Issuer agrees that it will not make any amendment or modification to the Master Water Supply Agreement which, in its judgment, will materially adversely affect the rights or security of the Holders of the Bonds. The Issuer acknowledges that the Member Governments agreed in the Master Water Supply Contract not to make any amendment to the Interlocal Agreement which would materially adversely affect the rights or security of the Holders of the Bonds. The Issuer agrees to enforce the aforementioned provisions in order to protect the rights and security of the Bondholders.

Section 5.14. Consulting Engineers

The Issuer shall at all times employ Consulting Engineers, whose duties shall be to make any certificates and perform any other acts required or permitted of the Consulting Engineers under this Resolution, and also to review the construction and operation of the System, to make an inspection of the System at least once every three years, and to submit to the Issuer a report with respect to each such inspection with recommendations as to the proper maintenance, repair and operation of the System during the ensuing Fiscal Year(s), including recommendations for expansion and additions to the System to meet anticipated service demands and an estimate of the amount of money necessary for such purposes. The Consulting Engineers shall annually recommend the amount of the Renewal and Replacement Fund Requirement. Copies of such reports, recommendations and estimates made as herein above provided shall be filed with the Issuer for inspection by Bondholders, if such inspection is requested, and shall be mailed to any Member Government requesting the same.



FISCAL YEAR 2026

Appendix

The Appendix includes a schedule of key dates for the budget process for fiscal year 2026. It also provides demographic and statistical information for Tampa Bay Water's service area, and information to assist the Member Governments in the planning of their annual budgets.



**TAMPA
BAY WATER**
Supplying Water To The Region

Tampa Bay Water Service Area Demographics and Statistical Information

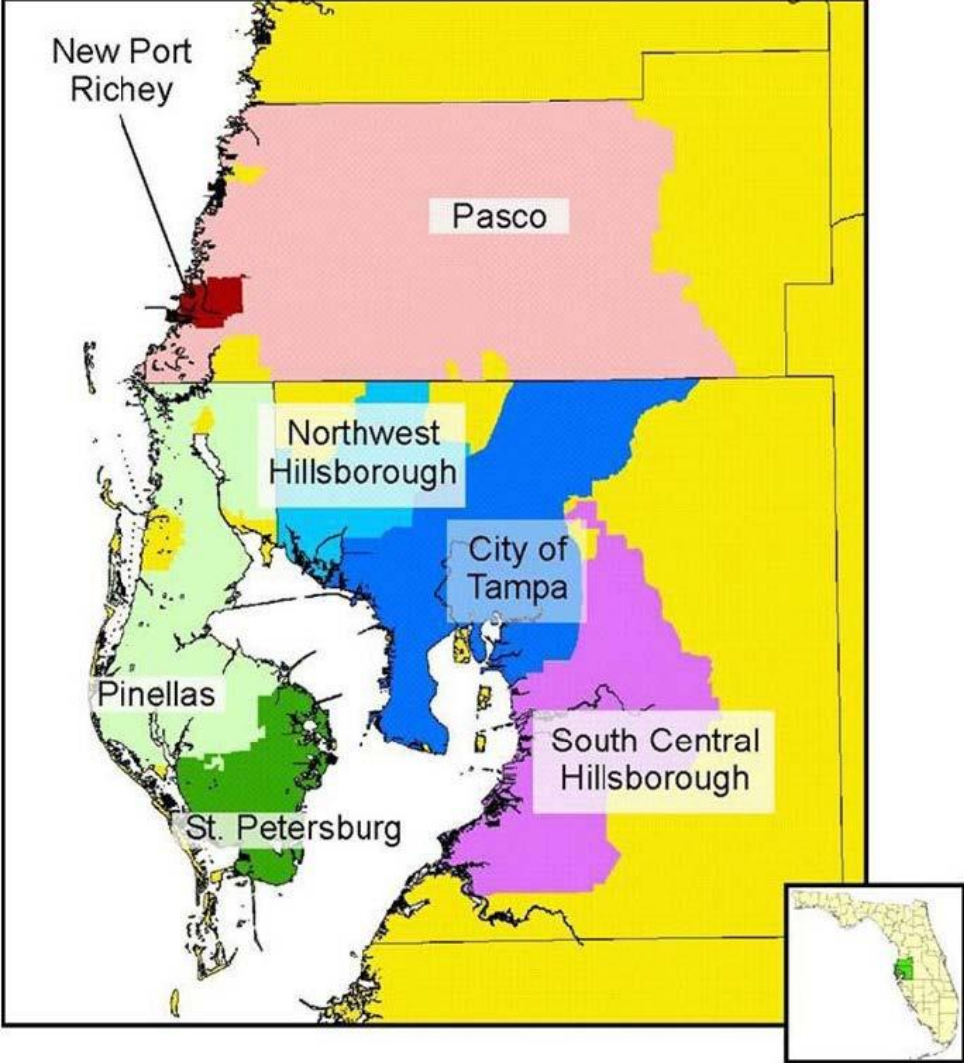
Development of Tampa Bay Water’s annual budget is largely based on member annual and monthly water demand forecasts. Demographic and statistical information is used to forecast annual and long-term water demand for the Tampa Bay Water service area.

Tampa Bay Water currently divides its service area into seven geographic sub-areas associated with distinct members:

- City of New Port Richey
- Pasco County
- Pinellas County
- City of St. Petersburg
- Northwest Hillsborough and South-Central Hillsborough¹
- City of Tampa



Appendix

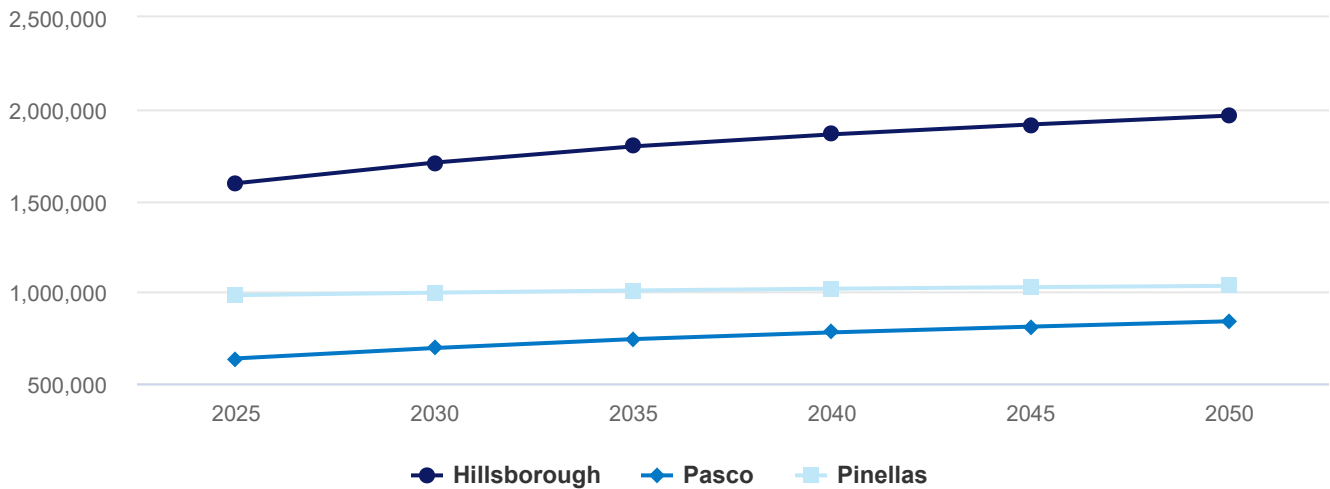


¹ Northwest Hillsborough and South-Central Hillsborough are parts of the Hillsborough County service area but are geographically split by the City of Tampa service area.

Population

Part of forecasting water demand for Tampa Bay Water’s service area involves obtaining population growth projections for the region.

**Medium Population Estimates
April 1, 2025 - April 1, 2050**



Source: B.E.B.R.

The medium county-level population projection from the Bureau of Economic and Business Research (BEBR) at the University of Florida, shows relatively high population growth in Pasco and Hillsborough Counties and no significant growth in Pinellas County, which affects regional water demand forecasts.

Households

Tampa Bay Water also utilizes housing information to estimate growth and to determine drivers of residential users. Census and housing information obtained from BEBR further illustrates the high growth in Hillsborough and Pasco Counties, while growth in Pinellas has declined.

	Census, April 1, 2010		Census, April 1, 2020		Estimates, April 1, 2024	
	Households	Average Household Size	Households	Average Household Size	Households	Average Household Size
FLORIDA	7,420,802	2.48	8,529,067	2.47	9,142,194	2.46
Hillsborough	474,030	2.55	559,949	2.55	598,847	2.55
Pasco	189,612	2.42	225,214	2.46	253,783	2.46
Pinellas	415,876	2.16	442,789	2.12	448,453	2.12

Numerical Change

	Households		Average Household Size	
	2010–20	2020–24	2010–20	2020–24
FLORIDA	1,108,265	613,127	(0.01)	(0.01)
Hillsborough	85,919	38,898	-	-
Pasco	35,602	28,569	0.04	-
Pinellas	26,913	5,664	(0.04)	-

Percentage Change

	Households		Average Household Size	
	2010–20	2020–24	2010–20	2020–24
FLORIDA	14.9	7.2	(0.4)	(0.4)
Hillsborough	18.1	6.9	-	-
Pasco	18.8	12.7	1.7	-
Pinellas	6.5	1.3	(1.9)	-

Source: B.E.B.R.

Climate Data

One of the many elements used in determining long term demand forecasts is meteorological information. Tampa Bay Water uses historical weather data, including daily rainfall totals and maximum daily temperatures that are collected from multiple National Oceanic and Atmospheric Administration (NOAA), United States Geological Survey (USGS), and Tampa Bay Water weather recording stations dispersed across the Tampa Bay Water service area. The chart below shows the points that were used to develop Tampa Bay Water’s Long-Term Demand Forecast Model.

Weather Stations Used in Modeling

Station	Owner	County	Beginning of Period of Record	Rainfall Data Used for Modeling Period?	Temperature Data Used for Modeling Period?	Rainfall Data Used for Long-term Weather?	Temperature Data Used for Long-term Weather?
S21-21-10	TBW	Hillsborough	10.1.1984	✓			
CYB-CY-7 RAIN	TBW	Pasco	10.4.1988	✓			
CYB-TOT RAIN	TBW	Pasco	2.21.1986	✓			
CYC-C-3 RAIN	TBW	Pasco	9.1.1976	✓			
CYC-N. GATE RAIN	TBW	Pasco	11.1.1985	✓			
CYC-PLANT RAIN	TBW	Pasco	5.2.1976	✓			
NEB-DAYS INN RAIN	TBW	Hillsborough	10.1.1988	✓			
NON-NP-RAIN	TBW		4.9.1990	✓			
NWH-NW-5 RAIN	TBW	Hillsborough	10.1.1983	✓			
SCH-SC-1 RAIN	TBW	Hillsborough	3.1.1985	✓			
STK-14 RAIN	TBW	Pasco	10.4.1988	✓			
STK-RAIN EAST	TBW	Pasco	2.13.1986	✓			
STK-WEST-STK PLANT	TBW	Pasco	7.1.1982	✓			
KPIE (St. Pete/Clearwater Airport)*	NOAA	Pinellas	1-1-1893	✓			
KSPG (Albert Whitted Airport)	NOAA	Pinellas	7-1-0196	✓	✓	✓	✓
KTPA (Tampa International Airport)	NOAA	Hillsborough	1.2.1933	✓	✓	✓	✓
MB RN USGS	USGS	Hillsborough	10.15.1933	✓			
St Leo Rainfall	NOAA	Pasco	1.1.1902	✓	✓	✓	✓
Ruskin NWS	NOAA	Hillsborough	11.1.2001	✓			
Tarpon Springs Rainfall	NOAA	Pinellas	7.3.1948	✓	✓	✓	✓
Plant City #	NOAA	Hillsborough	2/1/1903^		✓		✓

* Despite the long period-of record, KPIE could not be used as a long-term station because of a significant gap of missing records spanning 6/30/1966 to 10/23/2002.

Plant City was not used in developing modeling-period and long-term rainfall estimations because it was located outside the service area, while other rainfall stations were available within the eastern service area. However, Plant City was used in developing modeling-period and long-term temperature estimations because it was the only station near the southeastern service area with temperature data covering both the modeling-period and the long-term weather period.

^ The earliest month with complete temperature data for Plant City was February 2003.

Appendix

The following calendar year 2024 climatic information is based on data collected from weather stations used in Tampa Bay Water's Long-Term Demand Forecast Model.

Long-term National Weather Values by Water Demand Planning Area (WDPA) and Month

Mean Maximum Daily Temperature

	Pasco County	City of New Port Richey	NW Hillsborough County	SC Hillsborough County	City of Tampa	Pinellas County	City of St. Petersburg
Jan	70.676	71.613	69.423	68.685	69.248	70.022	67.370
Feb	71.642	72.148	71.571	71.076	71.494	72.059	70.128
Mar	79.637	80.875	78.904	79.171	78.804	79.624	80.166
Apr	85.183	83.867	84.475	84.061	84.516	83.725	82.857
May	86.580	84.677	87.120	87.177	87.285	85.701	86.694
Jun	89.724	88.867	89.717	89.103	89.731	89.048	87.439
Jul	91.823	91.581	92.333	91.810	92.333	92.464	90.573
Aug	92.658	93.000	94.053	93.431	94.029	94.115	91.917
Sep	89.738	90.100	90.303	89.832	90.251	89.733	88.585
Oct	82.941	84.065	84.331	83.828	84.240	83.494	82.431
Nov	76.690	77.733	77.698	77.444	77.624	77.266	76.755
Dec	70.747	71.000	71.541	70.875	71.493	71.165	69.199
Annual Avg.	82.337	82.461	82.622	82.208	82.587	82.368	81.176

Mean Number of 0.01-inch Rainy Days

	Pasco County	City of New Port Richey	NW Hillsborough County	SC Hillsborough County	City of Tampa	Pinellas County	City of St. Petersburg
Jan	8.417	10.000	12.250	10.800	10.889	11.400	12.000
Feb	5.417	8.000	7.000	6.000	6.444	6.800	6.667
Mar	6.250	9.000	9.250	7.200	7.222	8.200	7.667
Apr	6.750	6.000	9.250	7.200	8.444	8.000	7.000
May	7.667	6.000	9.500	7.000	8.111	8.200	7.667
Jun	11.833	11.000	13.250	10.200	10.667	10.800	9.000
Jul	14.333	14.000	15.250	14.400	14.444	14.600	13.667
Aug	11.083	14.000	15.250	12.200	13.667	14.400	13.000
Sep	6.750	9.000	6.500	9.400	8.667	6.600	8.333
Oct	2.750	3.000	3.500	4.400	4.111	3.600	5.333
Nov	5.667	8.000	8.000	6.000	6.667	6.800	6.333
Dec	6.083	8.000	8.000	6.000	6.778	7.600	7.667
Annual	93.000	106.000	117.000	100.800	106.111	107.000	104.334

Mean Number of 1-inch Rainy Days

	Pasco County	City of New Port Richey	NW Hillsborough County	SC Hillsborough County	City of Tampa	Pinellas County	City of St. Petersburg
Jan	0.583	1.000	1.000	0.600	0.889	0.800	0.333
Feb	1.333	1.000	1.750	1.200	1.444	1.400	1.000
Mar	1.167	1.000	1.000	0.800	0.778	0.600	0.333
Apr	0.333	-	-	0.200	0.222	-	-
May	1.167	-	0.750	1.800	1.000	0.800	1.000
Jun	2.833	4.000	3.000	1.800	2.222	2.800	1.333
Jul	2.083	2.000	2.250	0.800	1.444	2.200	1.000
Aug	1.750	2.000	2.750	3.000	2.667	2.200	2.333
Sep	0.500	-	1.750	1.600	1.333	1.000	2.000
Oct	0.250	1.000	0.500	-	0.333	0.400	-
Nov	0.667	-	0.500	0.200	0.222	0.200	0.333
Dec	1.167	1.000	1.250	1.000	1.111	1.000	1.000
Annual	13.833	13.000	16.500	13.000	13.665	13.400	10.665

Total Monthly Rainfall

	Pasco County	City of New Port Richey	NW Hillsborough County	SC Hillsborough County	City of Tampa	Pinellas County	City of St. Petersburg
Jan	2.298	2.300	3.106	2.504	2.587	2.997	3.964
Feb	3.228	3.580	3.492	2.612	3.338	3.450	3.054
Mar	4.082	3.300	3.893	2.782	2.909	2.465	1.503
Apr	2.184	2.480	1.798	1.972	1.301	1.254	0.772
May	3.483	0.950	2.902	6.332	4.265	3.312	4.650
Jun	8.018	9.190	8.211	6.926	5.403	5.272	4.813
Jul	8.384	6.410	6.205	7.060	4.525	5.724	4.333
Aug	6.394	6.840	10.554	10.050	9.545	4.328	5.910
Sep	2.691	1.400	4.137	6.237	4.575	3.418	3.728
Oct	1.737	1.230	2.267	1.570	0.979	0.963	0.512
Nov	2.333	1.280	1.060	1.807	1.971	1.772	1.687
Dec	3.742	4.580	3.952	2.772	4.229	2.862	3.114
Annual	48.574	43.540	51.577	52.624	45.627	37.817	38.040

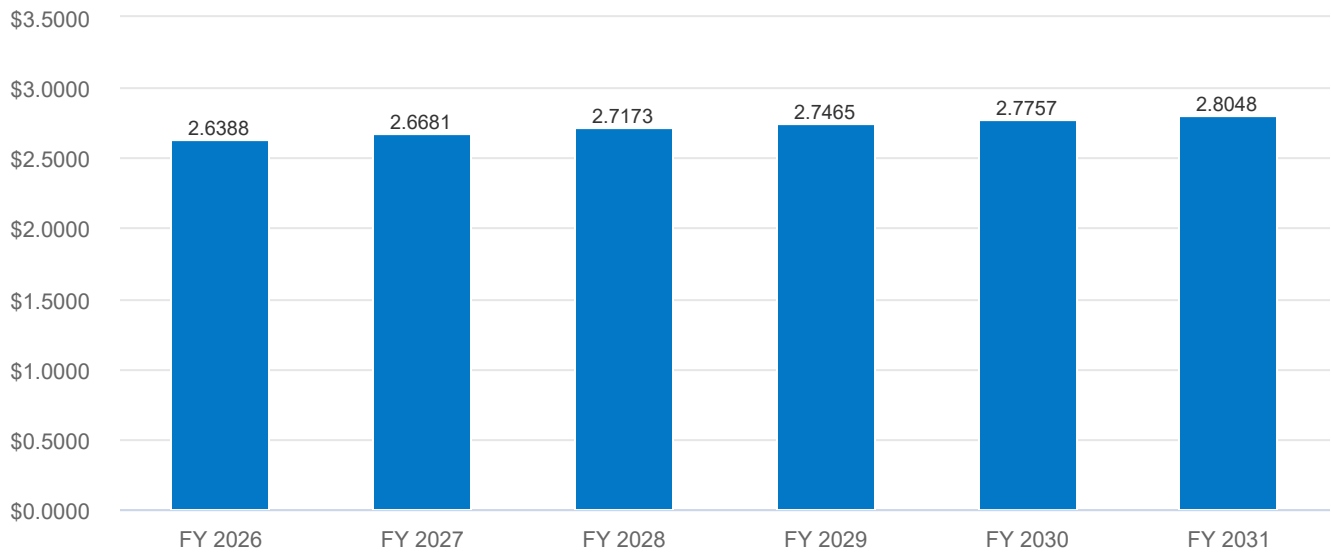
Potential True Up for FY 2025 as of 4/30/2025

MONTH-YEAR	Monthly Demand							TOTALS
	ST PETE	PINELLAS	TAMPA (Morris Br)	HILLSBOROUGH	PASCO	NEW PORT RICHEY		
Oct-24	904.65	1,561.19	-	2,291.20	1,189.80	92.80	6,039.64	
Nov-24	875.78	1,532.79	-	2,521.60	1,207.78	88.75	6,226.70	
Dec-24	852.96	1,503.59	-	2,423.36	1,188.49	90.50	6,058.90	
Jan-25	822.77	1,453.04	-	2,257.00	1,130.56	87.17	5,750.54	
Feb-25	754.68	1,332.85	-	2,138.32	1,074.72	80.44	5,381.01	
Mar-25	848.35	1,486.85	-	2,419.29	1,216.40	90.79	6,061.68	
Apr-25	863.53	1,551.32	-	2,686.77	1,351.80	92.55	6,545.97	
May-25							-	
Jun-25							-	
Jul-25							-	
Aug-25							-	
Sep-25							-	
FY 24 FYE	10,205.79	18,489.55	1,384.86	27,783.45	13,827.04	1,166.15	72,856.84	199.06 MGD
FY 25 YTD	5,922.72	10,421.63	-	16,737.54	8,359.55	623.00	42,064.44	198.42 MGD
+/-	(4,283.07)	(8,067.92)	(1,384.86)	(11,045.91)	(5,467.49)	(543.15)	(30,792.40)	(0.64) MGD
FY25 YTD MGD	27.94	49.16	-	78.95	39.43	2.94	198.42	
% of YTD	14.08%	24.78%	0.00%	39.79%	19.87%	1.48%	100.00%	
FY 24 MGD	27.88	50.52	3.78	75.91	37.78	3.19	199.06	
% of FY 24	14.12%	25.09%	2.30%	39.48%	17.49%	1.52%	100.00%	
Fixed billed FY25	21,704,592.98	39,329,843.52	2,942,731.76	59,095,970.34	29,411,747.59	2,483,416.49	154,968,302.68	
Actual fixed based on % of ytd	\$ 21,819,709.61	\$ 38,394,004.82	\$ -	\$ 61,662,253.55	\$ 30,797,159.66	\$ 2,295,175.04	\$ 154,968,302.68	
Potential True-up	\$ 115,116.63	\$ (935,838.70)	\$ (2,942,731.76)	\$ 2,566,283.21	\$ 1,385,412.07	\$ (188,241.45)	\$ (0.00)	

Tampa Bay Water Historical Uniform Rates FY 2001 - FY 2025



Tampa Bay Water Projected Uniform Rates FY 2026 - FY 2031





**TAMPA
BAY WATER**
Supplying Water To The Region



FISCAL YEAR 2026

Glossary

The Glossary includes an alphabetical list of terms used in the budget document and defined largely by the Amended and Restated Interlocal Agreement, the Master Water Supply Contract, and/or the Master Bond Resolution.



**TAMPA
BAY WATER**
Supplying Water To The Region

Definitions

The following definitions were derived from the Interlocal Agreement, the Master Water Supply Contract, and/or the Master Bond Resolution. Unless otherwise specifically set forth, the following words and phrases used in the 2026 Budget document shall have the following meanings:

Actual Direct Cost – means with respect to Water Treatment, the total capital and operating cost of providing such treatment, excluding any indirect cost.

Allocated Overhead – means that portion of the overhead that is allocated to the Water Supply Facility by dividing the estimated quantity of Quality Water to be produced at that facility by the total estimate of Quality Water to be produced by all facilities.

Annual Budget – means the operating and fiscal guide for the Authority for the ensuing Fiscal Year. It shall identify the rate at which Quality Water will be sold to the Member Governments during such Fiscal Year and the rate to be charged to Tampa for water provided through the Tampa Bypass Canal pumping facility during such Fiscal Year.

Annual Estimate – means the estimate of Tampa Bay Water Costs for a Fiscal Year, including the estimated amount thereof to be payable by each Member Government, and submitted to each Member Government on an annual basis, as required by Section 13 of the Master Water Supply Contract. The Annual Estimate shall be based upon Tampa Bay Water’s proposed annual budget and estimated rate and shall consider the Annual Reports in determining the estimated amounts to be payable by each Member Government. (Is equivalent to Net Annual Revenue Requirement for establishing the Uniform Rate).

Annual Report – means the report setting forth the next five (5) Fiscal Years of anticipated Water Service within the Water Service Areas for each of the Member Governments to be prepared by each such Member Government and submitted to Tampa Bay Water as required by Section 12 of the Master Water Supply Contract.

Audit – means an independent objective examination and evaluation of the financial statements of an organization to make sure that the financial records are a fair and accurate representation of the transactions they claim to represent.

Balanced Budget – means the projected revenue covers the projected operating costs and other financial requirements for the ensuing fiscal year.

Bond Coverage Costs – means the costs of providing the coverage requirements established by the Financing Documents.

Capital Improvement Charge – means the costs identified by Tampa Bay Water for planning, designing, acquiring and constructing capital improvements to the System; provided such costs are not payable from proceeds of the Obligations (other than costs which are to be reimbursed from such proceeds) or from moneys received in relation to the Renewal and Replacement Charges.

Capital Improvement Program Expenditures – means funds used by Tampa Bay Water maintain and improve Tampa Bay Water’s infrastructure through the maintenance, repair and replacement of existing assets, and to identify and implement short and long-term infrastructure needs/projects to meet the region’s future water demands.

Debt Service Charges – means the principal, redemption premium, if any, and interest coming due on the Obligations and any recurring costs and expenses relating to the Obligations, including, but not limited to, paying agent, registrar and escrow agent fees, credit enhancement fees and other charges, but only to the extent such costs and expenses are not otherwise reflected in Operation, Maintenance and Administrative Costs.

Enterprise Fund – means a type of fund used in governmental accounting to account for activities that provide goods or services to the public for a fee that is meant to make the entity self-sustaining and is a separate accounting and financial reporting mechanism for which revenues and expenditures are segregated into a fund with financial statements separate from all other governmental activities.

Environmental Permit – means all permits, licenses, or other third-party approvals necessary for the acquisition, construction or operation of a Tampa Bay Water Supply Facility, including but not limited to Primary Environmental Permits.

Financing Documents – means any resolution or resolutions of Tampa Bay Water, as well as any indenture of trust, trust agreement or similar document relating to the issuance or security of the Obligations.

Fiscal Year – means a twelve (12) month period which commences on October 1 of each year and ends on the next succeeding September 30th, or such other period as may be prescribed by law as the fiscal year for Tampa Bay Water.

Fixed Costs – means all costs and expenses incurred by Tampa Bay Water for the operation, maintenance, management, security, development, and financing of the System other than Variable Costs.

Fund – means a pool (or sum) of money that is allocated for a specific purpose that may be restricted or unrestricted.

Fund Balance – means an amount of money equal to the unencumbered moneys on deposit in the Utility Reserve Fund as of September 30th of the immediately preceding Fiscal Year. Moneys shall be considered unencumbered to the extent such moneys may be used for purposes relating to the System.

Government Grant – when used with respect to the System, means any sum of money heretofore or hereafter received by Tampa Bay Water from the United States of America or any agency thereof or from the State of Florida or any agency or political subdivision thereof as or on account of a grant or contribution, not repayable by Tampa Bay Water, for or with respect to the construction, acquisition or other development of an addition, extension or improvement to any part of the System or any costs of any such construction, acquisition or development. Government Grant shall not include any grants or contributions received by Tampa Bay Water for purposes of (1) funding Operating Expenses or (2) paying debt service on obligations

of Tampa Bay Water that are payable in whole or in part from moneys received by Tampa Bay Water from the Southwest Florida Water Management District pursuant to the Northern Tampa Bay New Water Supply and Ground Water Withdrawal Reduction Agreement or any funding agreements related thereto. Any grants or contributions described in the preceding sentences shall be considered “Gross Revenues”.

Gross Revenues – means all income and moneys received by Tampa Bay Water from the rates, fees, rentals, charges and other income to be made and collected by Tampa Bay Water for the use of the products, services and facilities to be provided by the System, or otherwise received by Tampa Bay Water or accruing to Tampa Bay Water in the management and operation of the System, calculated in accordance with generally accepted accounting principles applicable to public utility systems similar to the System, including without limiting the generality of the foregoing (1) moneys deposited from the Rate Stabilization Fund Account into the Revenue Account in accordance with the terms hereof, provided any moneys transferred from the Rate Stabilization Account into the Revenue Account within 90 days following the end of a Fiscal Year may be designated by Tampa Bay Water as Gross Revenues, and (3) Investment Earnings. “Gross Revenues” shall include all moneys received by Tampa Bay Water pursuant to the terms of the Master Water Supply Contract. “Gross Revenues” shall not include (A) Government Grants, to the extent prohibited or restricted as to its use by the terms of Government Grant, (B) proceeds of Bonds or other Tampa Bay Water debt, (C) moneys deposited to the Rate Stabilization Account from the Utility Reserve Fund, including any moneys transferred from the Utility Reserve Fund to the Rate Stabilization Account within 90 days following the end of a Fiscal Year which Tampa Bay Water determines not to be Gross Revenues of such Fiscal Year, and (D) any moneys received by Tampa Bay Water as part of True-Up. Gross Revenues may include other revenues related to the System which are not enumerated in the definition of “Gross Revenues” if and to the extent the same shall be approved for inclusion by Tampa Bay Water of the Bonds (provided all Bonds are insured as to

payment of principal and interest at the time of such inclusion).

Net Assets – means the value of Tampa Bay Water’s assets minus liabilities.

Net Revenues – means Gross Revenues less Operating Expenses.

Obligations – means a series of bonds or other evidence of indebtedness including but not limited to, notes, commercial paper, capital leases or any other obligations of Tampa Bay Water heretofore or hereafter issued or incurred.

Operating Reserve Fund – means those funds, which are deemed by Tampa Bay Water as necessary to meet any cash flow and revenue collection shortfalls due to inaccuracies in the Annual Reports or Annual Estimates or due to the requirements of the Financing Documents. The amount of Operating Reserve Fund shall be established by Tampa Bay Water policy; provided such amount should not exceed an amount equal to two times the monthly average Variable Costs as provided in Tampa Bay Water’s preliminary budget.

Operation, Maintenance and Administrative Costs – (also referred to as Operating Expenses) means any and all costs incurred by Tampa Bay Water in operating, maintaining and administering the System, including, but not limited to, the general administrative and legal costs of Tampa Bay Water related to operation, maintenance, management, security and development of the System; costs associated with tools, equipment, vehicles, supplies, materials, services and support for the operation, maintenance, management, security and development of the System; any costs of litigation or a legal judgment against Tampa Bay Water; costs relating to Water conservation and public education activities; costs of purchasing any Water; development expenses relating to expansion of the System; all costs incurred in planning or applying for, obtaining, maintaining and defending Environmental Permits which shall not be paid from the Capital Improvement Charge; accounting, legal and engineering expenses; ordinary and current rentals of equipment or other property; refunds of moneys lawfully due to others; pension, retirement,

health and hospitalization funds; payments in lieu of taxes and facility impact fees; moneys to be deposited to a rate stabilization fund; and fees for management of the System or any portion thereof.

Overhead – means the administrative and general expenses of Tampa Bay Water that are not directly attributable to ownership of any specific Water Supply Facility, as established in the approved budget.

Production Failure – means (1) the occurrence of a Shortfall, provided however, that a Shortfall that results from a mechanical, equipment or other facility failure shall not constitute a “Production Failure,” or (2) following December 31, 2002, the actual delivery by the Authority to the Member Governments during any twelve-month period of Quality Water that exceeds 94 percent of the aggregate permitted capacity of the Authority’s production facilities on an annual basis, provided however, that if the Authority has received a Primary Environmental Permit for additional production facilities and the Authority has entered into a contract for final design and has bid construction of the facilities, the additional production quantity specified in the Primary Environmental Permit shall be added to the actual production capacity for purposes of determining if a “Production Failure” has occurred.

Project Cost – means all expenses associated with the acquisition, construction, installation, reconstruction, renewal or replacement of Water Supply Facilities, including without limitation: (1) land and interests therein, property rights, and easements of any nature whatsoever; (2) physical construction, reconstruction, renewal, replacement or completion; (3) acquisition and installation of machinery, equipment and other tangible personal property; (4) planning, architectural, engineering, surveying, legal, environmental and other consultant services; (5) fees and expenses associated with the issuance of Obligations, including but not limited to bond counsel, disclosure counsel, financial advisor, underwriters’ discount, rating agencies, bond insurance, credit or liquidity facilities, and printing the Obligations and supporting documentation; (6) interest accruing on the Obligations for such period

of time as Tampa Bay Water deems appropriate; (7) the debt service reserve fund or account, if any, established for the Obligations; and (8) all other expenses that are properly attributable thereto under generally accepted accounting principles, including reimbursement to Tampa Bay Water for any moneys advanced for such purposes and interest on any interfund loan for such purposes.

Quality Water – means Water which (1) meets State and federal drinking water regulations and standards as defined in Rule 62-550, Florida Administrative Code, as it may be amended or superseded from time to time, including regulations pertaining to surface water or groundwater under the direct influence of surface waters, but excluding regulations pertaining to disinfection and corrosivity, and (2) would not cause a particular Member Government utility to adopt new treatment techniques beyond modified chemical dosages and/or optimization of existing unit processes to meet a moderately altered source of Water. Except as otherwise provided in the Master Water Supply Agreement, the provisions of this definition are not intended as permission for a Member Government to reject the type of Quality Water to be provided by Tampa Bay Water to such Member Government; provided, however, Tampa Bay Water shall pay for any additional treatment costs required to meet the standards for Quality Water as described in the Master Water Supply Agreement.

Renewal and Replacement Charges – means those certain charges to be deposited to any renewal and replacement fund or account established pursuant to the Financing Documents.

Reserve Account Requirement – shall mean, as of any date of calculation for the Reserve Account, an amount equal to the lesser of (1) Maximum Annual Debt Service for all Outstanding Bonds, (2) 125% of the average Annual Debt Service for all Outstanding Bonds, or (3) the maximum amount allowed to be funded from proceeds of tax-exempt obligations and invested at an unrestricted yield pursuant to the Code; provided, however, the Issuer may establish by Supplemental Resolution a different Reserve Account Requirement for a subaccount of the Reserve Account which secures a Series of

Bonds pursuant to Section 4.05(B)(4) hereof. In computing the Reserve Account Requirement in respect of a series of Bonds that constitutes Variable Rate Bonds, the interest rate on such Bonds shall be assumed to be (A) if such Variable Rate Bonds have been Outstanding for at least 24 months prior to the date of calculation, the highest average interest rate borne by such Variable Rate Bonds for any 30-day period, and (B) if such Variable Rate Bonds have not been Outstanding for at least 24 months prior to the date of calculation, the Bond Buyer Revenue Bond Index most recently published prior to the time of calculation. The time of calculation for Variable Rate Bonds shall be each March 1. (Resolution 98-07TBW, Section 1.01)

Routine Capital Purchases – means property and equipment Tampa Bay Water regularly purchases annually.

Sinking Funds – includes four separate accounts maintained four outstanding bonds: Interest Account, Principal Account, Term Bonds Redemption Account, and the Reserve Account.

Sinking Funds-Interest Account – monthly deposits or credit into the Interest Account the sum which, together with the balance in the account, shall equal the interest on all Bonds Outstanding accrued and unpaid and to accrue to the end of the then current calendar month. The amount shall be adjusted not later than a month immediately preceding any Interest Date so as to provide sufficient moneys in the Interest Account to pay the interest on the Bonds coming due on such Interest Date.

Sinking Funds-Principal Account – commencing no later than the month which is one year prior to the first principal due date, monthly deposits or credit into the Principal Account the sum which, together with the balance in the account, shall equal the principal amounts on all Bonds Outstanding due and unpaid and that portion of the principal next due which would have accrued on such Bonds during the then current calendar month if such principal amounts were deemed to accrue monthly (assuming that a year consists of 12 equivalent calendar months having 30 days each) in equal amounts from the next preceding principal payment due date, or, if there

be no such preceding payment due date, from a date one year preceding the due date of such principal amount. Moneys in the Principal Account shall be applied for deposit with the Paying Agents to pay the principal of the Bonds on or prior to the date the same shall mature, and for no other purpose.

Sinking Funds-Term Bonds Redemption Account – commencing in the month which is one year prior to the first Sinking Fund Installment due date, there shall be deposited or credited into the Term Bonds Redemption Account the sum which, together with the balance in the account, shall equal the Sinking Fund Installments on all Bonds Outstanding next due which would have accrued on such Bonds during the then current calendar month if such Sinking Fund Installments were deemed to accrue monthly (assuming that a year consists of 12 equivalent calendar months having 30 days each) in equal amounts from the next preceding Sinking Fund Installment due date, or, if there be no such preceding Sinking Fund Installment due date, from a date one year preceding the due date of such Sinking Fund Installment. Moneys in the Term Bonds Redemption Account shall be used to purchase or redeem Term Bonds in the manner herein provided, and for no other purpose.

Sinking Funds-Reserve Account – deposited into the Reserve Account an amount which would enable to restore the funds on deposit in the Reserve Account to an amount equal to the Reserve Account Requirement applicable thereto. All deficiencies in the Reserve Account must be made up no later than 12 months from the date such deficiency first occurred, whether the shortfall was caused by decreased market value or withdrawal.

System – means Tampa Bay Water’s water production, transmission and treatment facilities,

as they currently exist and as they may be modified or expanded in the future from time to time, which are owned, leased, licensed, operated and/or used by Tampa Bay Water to provide Water.

Tampa Bay Water Costs – shall mean Bond Coverage Costs, Capital Improvement Charges, Debt Service Charges, Operation, Maintenance and Administrative Costs, Operating Reserve Funds and Renewal and Replacement Charges.

Variable Costs – means all costs and expenses of Tampa Bay Water for the operation, maintenance and management of the System that change in direct proportion to changes in the volume of Water produced by Tampa Bay Water, including, but not limited to, power, chemical and Water purchases.

Water – means Quality Water and any other water to be used by a Member Government in its public water supply system.

Water Supply Facilities – means Water production, treatment and/or transmission facilities and related real property. The term “Water Supply Facilities” does not include facilities for local distribution.

Water Service – means the provision of Water as required in the Interlocal Agreement to any and all of the Member Governments at the locations described in Exhibit C of the Master Water Supply Contract and provision of Water by the Member Governments to their customers.

Water Service Areas – means, collectively, the Hillsborough Water Service Area, the New Port Richey Water Service Area, the Pasco Water Service Area, the Pinellas Water Service Area, the St. Petersburg Water Service Area, and the Tampa Water Service Area.

Acronyms

ACFR – Annual Comprehensive Financial Report	HSPS – High Service Pump Station
BEBR – Bureau of Economic and Business Research	IRS – Internal Revenue Service
BUDW – Brandon Urban Dispersed Wells	IT – Information Technology
CBIR – Community Budget Issuance Request	IW – Injection Well
CCA – Construction Completion Agreement	LTMWP – Long-term Master Water Plan
CFS – Cubic Feet per Second	MCC – Motor Control Center
CAD – Computer-aided Design	MGD – million gallons per day
CARR – Comprehensive Annual Reservoir Report	NOAA – National Oceanic and Atmospheric Administration
CIF – Capital Improvement Fund	NPDES – National Pollutant Discharge Elimination System Permit
CIP – Capital Improvement Program	NWH – Northwest Hillsborough
CMMS – Computerized Maintenance Management System	O&M – Operations and Maintenance
COLA – Cost of Living Adjustment	OM&M – Operate, Manage & Maintain
CPAR – Correction/Prevention Action Report	OROP – Optimized Regional Operational Plan
CWUP – Consolidated Water Use Permit	POC – Point of Connection
DBP – Disinfection By-Product	PWS – Public Water Supply
DE – Diatomaceous Earth	R&R – Renewal and Replacement
ERP – Environmental Resource Permit	SCADA – Supervisory Control and Data Acquisition
FAQ – Frequently Asked Questions	SCHIP – South-Central Hillsborough Infrastructure Project
FASB – Financial Accounting Standards Board	SHARP – South Hillsborough Aquifer Recharge Project
FDEP – Florida Department of Environmental Protection	SIPC – Securities Investor Protection Corporation
FGIC – Financial Guaranty Insurance Company	SOC – Service Organization Control
FTE – Full Time Equivalent	SWFWMD – Southwest Florida Water Management District
GAAP – Generally Accepted Accounting Principles	SWTP – Surface Water Treatment Plant
GASB - Governmental Accounting Standards Board (GASB)	TBC – Tampa Bypass Canal
GFOA – Government Finance Officers Association	TECO – Tampa Electric Company
GIS – Geographic Information System	
H2S – Hydrogen Sulfide	

UCMR – Unregulated Contaminant Monitoring Rule

UID – Unique Identifiers

USEPA – United States Environmental Protection Agency

USGS – United States Geological Survey

VFD – Variable Frequency Drive

VOC – Volatile Organic Compounds

WREC – Withlacoochee River Electric Cooperative

WTP – Water Treatment Plant

WUP – Water Use Permit

An aerial photograph of a dam and water treatment facility. The dam is a long concrete structure with a central spillway. In the foreground, a concrete structure with a small building on top is situated in the water. The background shows a green landscape with trees and a body of water. The sky is blue with white clouds. A large blue geometric shape, resembling a stylized arrow or a drop, is overlaid on the right side of the image. The text 'TAMPA BAY WATER' is written in white, bold, sans-serif font within this blue shape. A white stylized arrow graphic is also present within the blue shape, pointing to the right.

**TAMPA
BAY WATER**